

August 12, 2025

To, BSE Limited, Phiroze Jeejeebhoy Towers, Dalal Street, Fort, Mumbai – 400001 BSE Scrip Code: 532749	To, National Stock Exchange of India Limited, Exchange Plaza, C-1, Block G, Bandra Kurla Complex, Bandra (E), Mumbai - 400 051 NSE Symbol: ALLCARGO
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Dear Sir/Madam,

Sub: Investor Presentation

Pursuant to Regulation 30(6) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (the "**Listing Regulations**"), read with Clause 15 of Part A of Schedule III of the Listing Regulations, we are enclosing herewith the Investors Presentation on financial performance of the Company for the quarter ended June 30, 2025, to be discussed at Earnings Conference Call scheduled to be held on August 13, 2025 at 3:00 p.m. IST.

The aforesaid information shall be made available on the website of the Company i.e., www.allcargologistics.com

We request you to take the above on record.

Thanking you,

Yours faithfully,

For Allcargo Logistics Limited

Swati Singh
Company Secretary & Compliance Officer
Membership No.: A20388

Encl: a/a

ALLCARGO LOGISTICS LIMITED

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T: +91 22 6679 8110 | www.allcargologistics.com | CIN: L63010MH2004PLC073508 | GSTN: 27AACCA2894D1ZS
e-mail id: investor.relations@allcargologistics.com



INVESTOR PRESENTATION

August 2025

SAFE HARBOR



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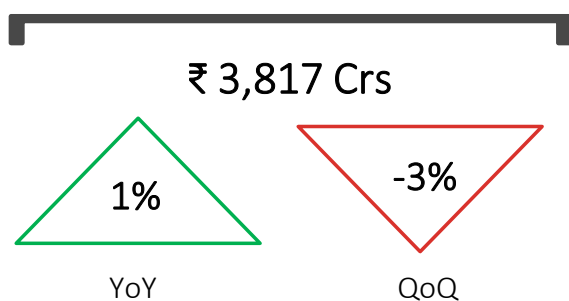
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Certain matters discussed in this Presentation may contain statements regarding the Company’s market opportunity and business prospects that are individually and collectively forward-looking statements. Such forward-looking statements are not guarantees of future performance and are subject to known and unknown risks, uncertainties and assumptions that are difficult to predict. These risks and uncertainties include, but are not limited to, the performance of the Indian economy and of the economies of various international markets, the performance of the industry in India and world-wide, competition, the company’s ability to successfully implement its strategy, the Company’s future levels of growth and expansion, technological implementation, changes and advancements, changes in revenue, income or cash flows, the Company’s market preferences and its exposure to market risks, as well as other risks. The Company’s actual results, levels of activity, performance or achievements could differ materially and adversely from results expressed in or implied by this Presentation. The Company assumes no obligation to update any forward-looking information contained in this Presentation. Any forward-looking statements and projections made by third parties included in this Presentation are not adopted by the Company and the Company is not responsible for such third party statements and projections.

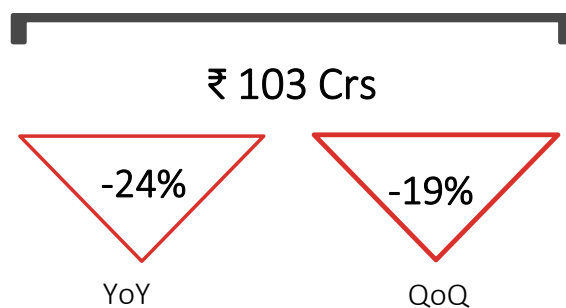


KEY FINANCIAL HIGHLIGHTS – CONSOLIDATED Q1FY26

Revenue



Reported EBITDA*



Debt

(Rs. Cr)	Q1FY26	Q4FY25
Gross Debt	1,060	1,167
Net Debt	467	472

Allcargo Logistics (Consolidated)

₹ Crores	Q1FY26	Q1FY25	Q4FY25
Revenue	3,817	3,763	3,952
Gross Profit	856	793	836
EBITDA	103	136	128

ECU Worldwide NV

₹ Crores	Q1FY26	Q1FY25	Q4FY25
Revenue	2,956	2,915	2,966
Gross Profit	650	594	625
EBITDA	32	68	58

*EBITDA impact is marginal, however reported PAT is significantly lower this quarter due to FX notional loss. (Details on page 30)

KEY BUSINESS HIGHLIGHTS

- LCL volume for the quarter ended June'25 stood at 2.14 million CBM, depicting a growth of 3% over previous quarter and a decline of 5% as compared to same quarter previous year. FCL volume for Q1FY25 stood at 168K TEUs, up 6% over last quarter and 8% over Q1FY25.
- Air volume for Q1FY25 stood at 8.4 million kilos, this represents a growth of 5% as compared to same period last year. For Q1FY26 air volumes reported a decline of 14% as compared to Q4FY25.
- International trade remained subdued during the last quarter owing to geopolitical uncertainties; however, rebound is expected from July 2025 onwards owing to the upcoming festive season.
- For Q1FY26 contract Logistics business has reported a robust revenue growth of 49% over same period previous financial year. EBITDA for the same period reported a growth of 29%.
- Express Business (GES CPL): For Q1FY26 express business reported a revenue of Rs. 357 crores depicting a de-growth of 7% over last quarter. Gross profit for Q1FY26 stood at Rs. 88 crores similar to last quarter and EBITDA stood at Rs. 14 crores up 18% over last quarter.

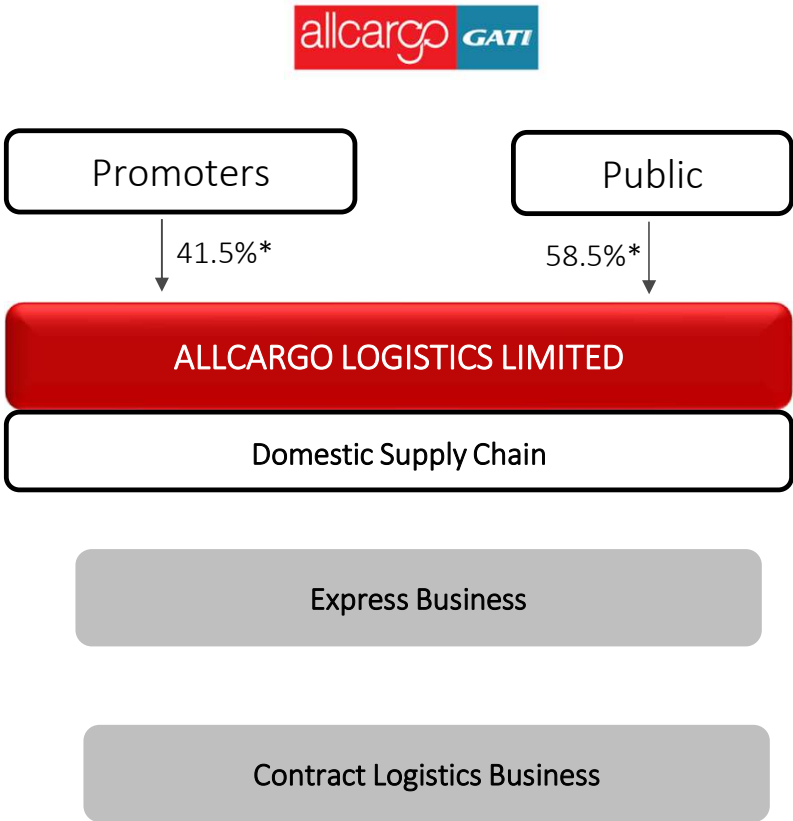
Current Corporate Structure



CORPORATE STRUCTURE POST RESTRUCTURING



Company's NCLT hearing is due in the month of August'25.



#Allcargo Worldwide Limited (Formally known as Allcargo ECU Limited) Has been changed to Allcargo Global Limited

*Effective holding as per the shareholding structure of June 2025

EXCEPTIONAL TRACK RECORD IN ACQUISITIONS & TURNAROUND



ECU International (Asia), South Asia Terminals, Allcargo Belgium N.V., Administradora House Line C.A., AGS Shipping Line, CELM Logistics S.A., China Consolidation Services, Companhia Logística do Brasil, Contech Shipping SA., Contech Shipping Services, Consolidadora Ecu-Line C.A., Econocaribe Consolidators, Ecu Global Services N.V., Ecu-Line Peru SA, Ecu-Line Spain S.L., ELWA Ghana, Eurocentre Milan srl, FCL Marine Agencies B.V., Flamingo Line del Ecuador SA, FMA-LINE, Hindustan Cargo Limited, Integrity Enterprises Pty, ECU Worldwide Tianjin, Rotterdam Freight Services, Societ  Ecu-Line Tunisia, FMA-LINE Shipping N. V., FMA-LINE Nigeria, Jordan Gulf for Freight Services, ASIA PAC Global Forwarding, Ports of Call, Ecu Worldwide Express, Ecu Worldwide GmbH, Ecu Worldwide (Hong Kong), PT Ecu Worldwide Indonesia, FCL Marine Agencies Belgium bvba, FMA Line Agencies Do Brasil, Oconca Container Line S.A., Allcargo Hong Kong, AGL Bangladesh Private T, Main Management (Asia), CCS Shipping, China Consolidation Services Shipping, AVVASHYACCI, Asiapac Logistics Mexico S de CV, PAK DA (HK) Logistics., Oceania Logistics, de Armazenagem E Distribui o Ltda (Bracenter), General Export S.r.l., FCL Marine Agencies GMHB (Hamburg), FCL Marine Agencies GMHB (Bremen), Fasder S.A., Ecu Worldwide Peru S.A.C., Translogistics Services



INTERNATIONAL SUPPLY CHAIN

GLOBAL LEADER IN INTERNATIONAL SUPPLY CHAIN SEGMENT

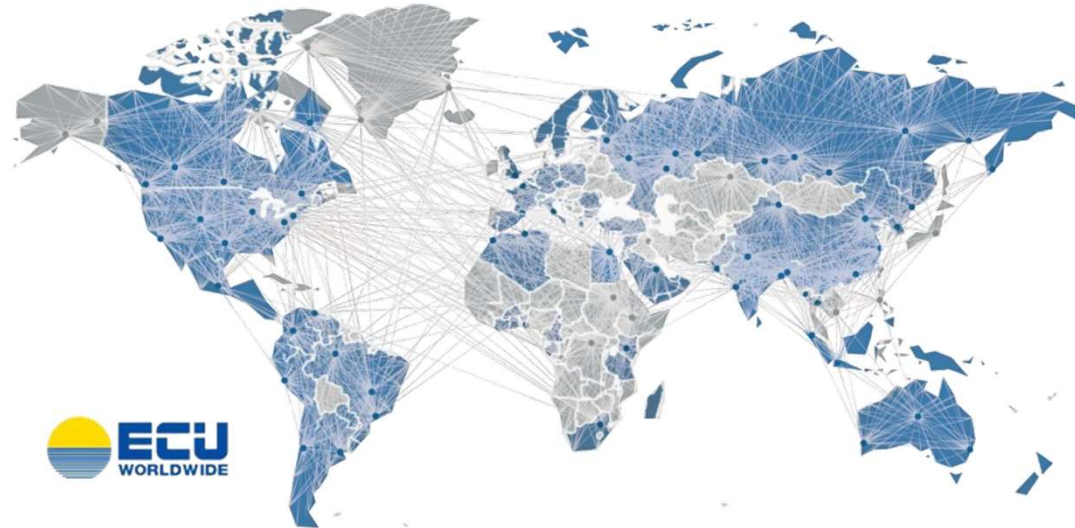


Global #1 in LCL consolidation operating the largest global LCL network with 15% market share in operating markets

2,500 direct trade lanes, key value driver for small & large freight forwarders

Distinct value proposition to small and medium sized forwarders who benefit from our scale & carrier relationships

Large volumes lead to high utilization / load factors, increasing container profitability



SCALE CREATES FLYWHEEL OF SUCCESS



Market Leadership in LCL Provides a Strong Base for Rapid Expansion in FCL and Air Business



Market	Digital	Consolidation	Operations	Financials
Supply chain industry digitizing ECU poised to win	Digitally enabled mid-sized company with breadth of services	M&A engine with a track-record of successful integration	Proven ability to run a complex LCL consolidation network	Robust financial growth led by professional drive and operational initiatives



UNIQUELY POSITIONED WITH UNMATCHED DIGITAL & OPERATIONAL CAPABILITIES



Conventional players have operating network but lack digital capabilities

Digital start-ups lack operational footprint and scale

FCL



Global network across 180 countries

LCL



2,500 direct trade-lanes

Air



Door to door delivery in 50+ markets

Broad client portfolio of small, medium, and large freight-forwarders

Cross-selling capabilities across services widens growth prospects

Multi-service platform allows ECU to reach a wide-spread customer base



Leading operating and digital platform sets ECU at the forefront of the industry of tomorrow



Industry is converging towards an **increasing demand for digitalized services...**

...leading to stricter **requirements for real time and transparent quoting and operational mechanisms...**

...requiring world class back end operations, real time automation and exception management ...

...integrated with AI/ML to orchestrate an **increasingly complex network**

ECU360 & the digital initiative **address lot requirements** of the industry of tomorrow, by providing a **transparent & intuitive partner for all services**

CY24

646

'000 TEU's

FCL

9.0

Mn cbm

LCL

30.3

Mn kilos

Air

>65%

ECU's shipments booked digitally

20,000+

Forwarders using ECU360 every month

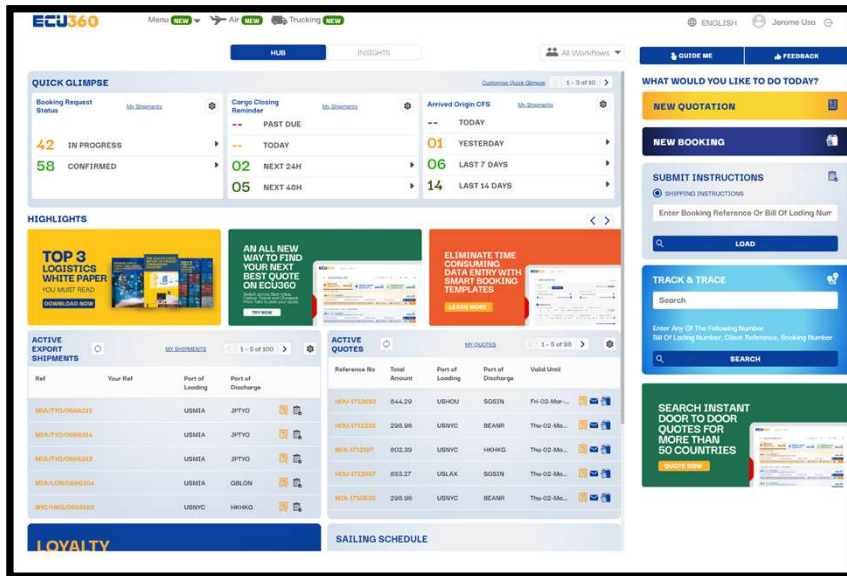
A BETTER
WAY OF
SHIPPING



For more information scan the QR for a new way of thinking;

ECU 360 ALWAYS MOVING FORWARD

ECU360
SHIP WITH A CLICK



FEATURES



Instant Door-to-Door quotes



Business Insights



Quick Booking



Reusable Templates



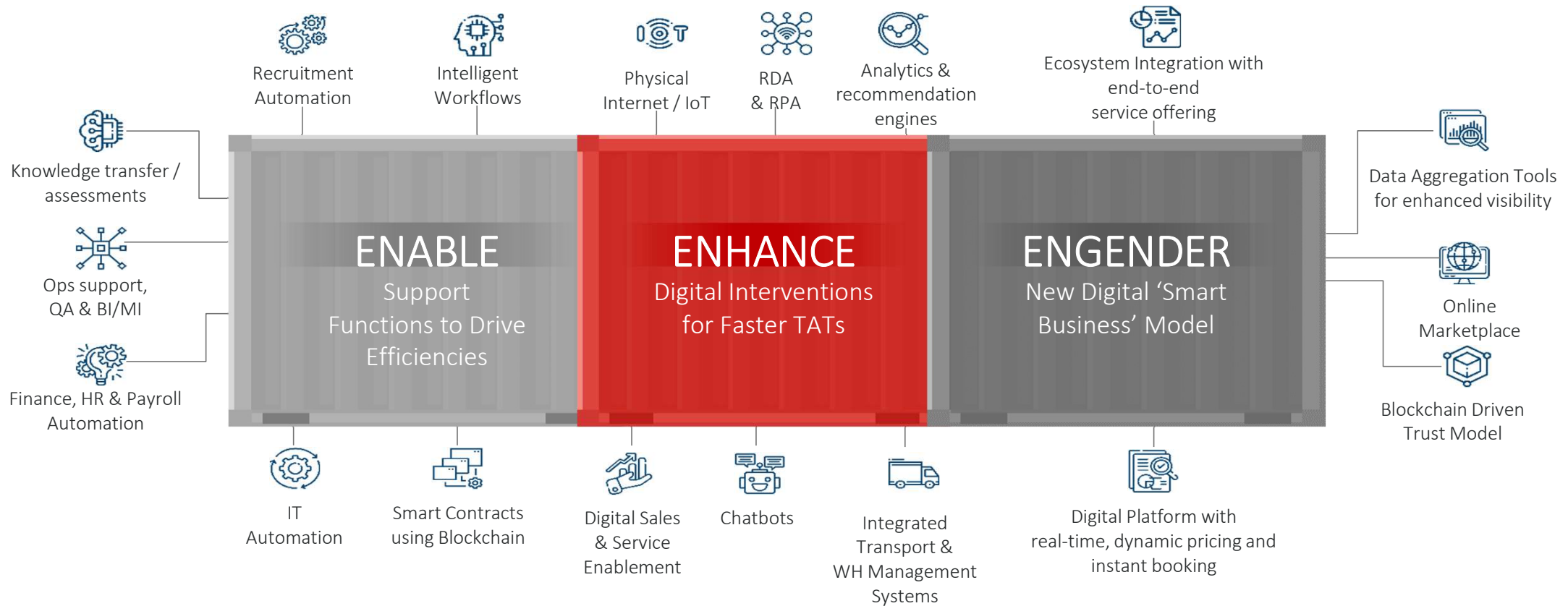
Enhanced Track & Trace



Automated Push Reports

An Integrated Platform
for all Shipping Needs

DIGITAL FRAMEWORK FOR LOGISTICS



FOUNDATIONAL LAYER

Robust
Infrastructure & cloud

Application
tech stack

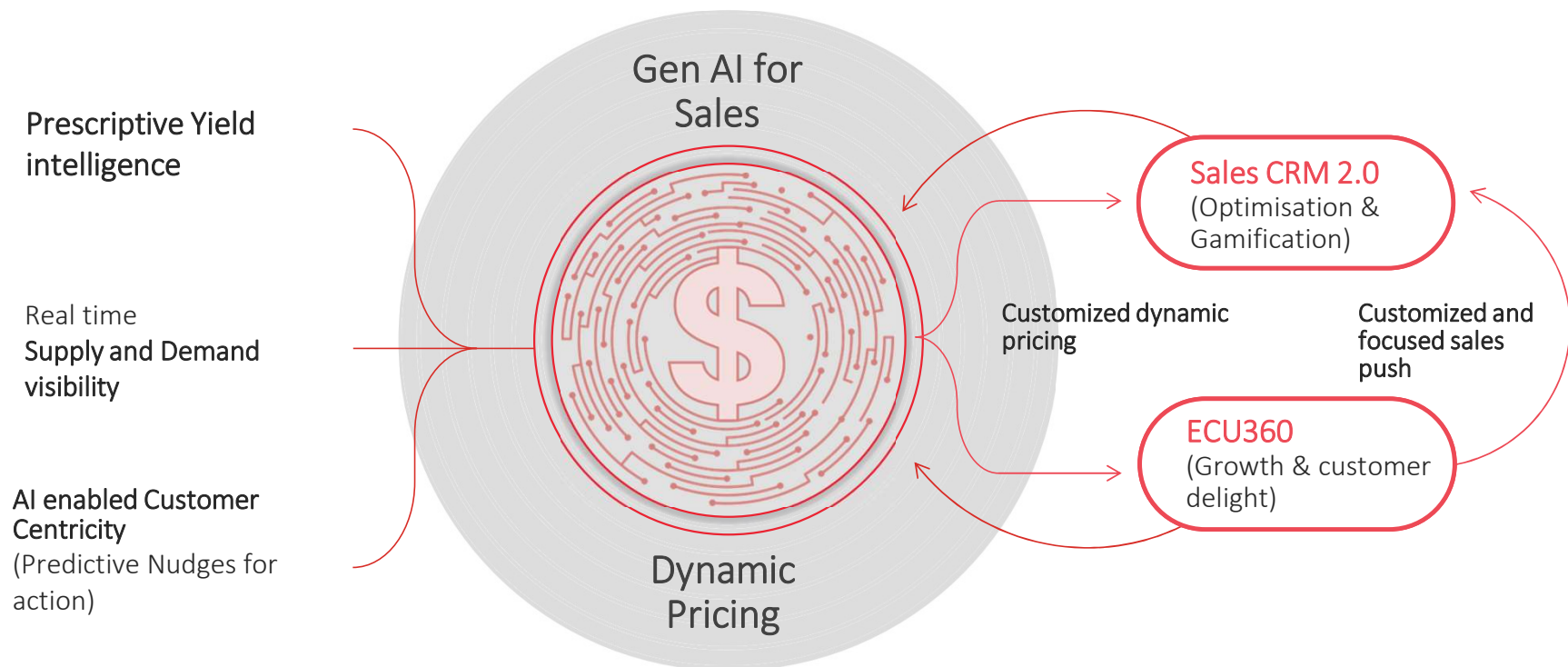
Application
tech stack

Security

People skills
& org structure

Digital
first culture

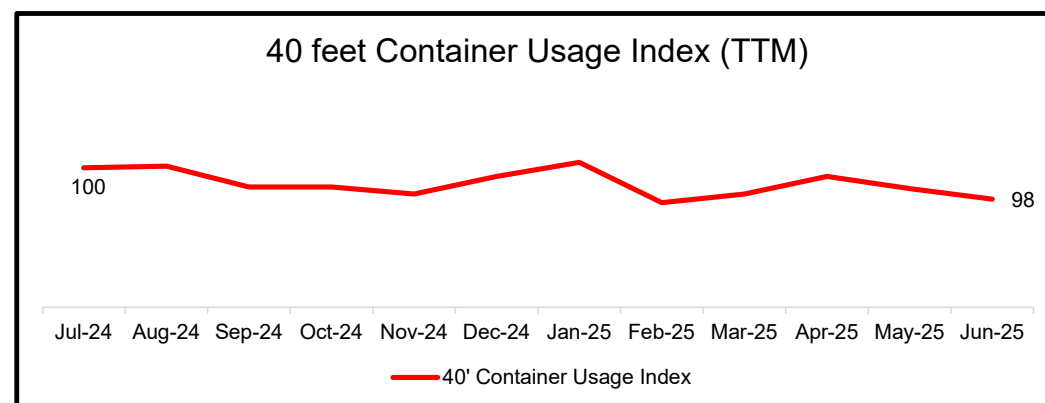
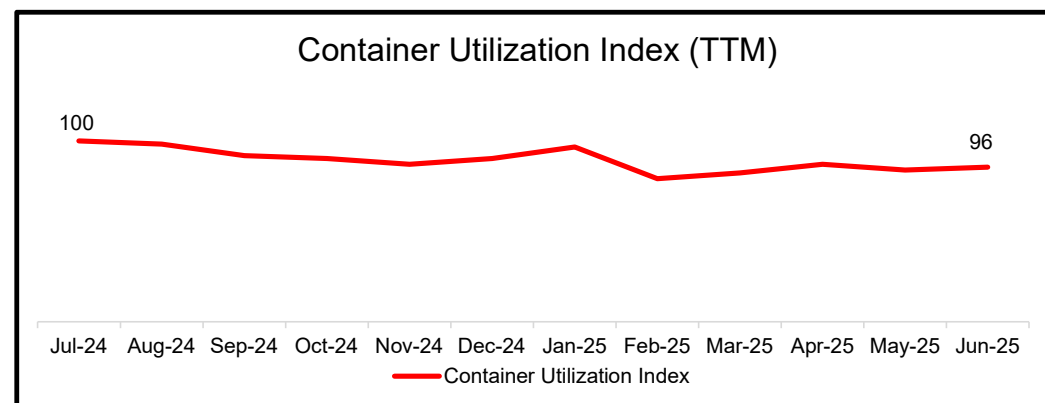
HOW AI & AUTOMATION ARE CREATING A UNIQUE GLOBAL NETWORK AND OPERATING RHYTHM



ISC YIELD & OPERATIONAL METRICS

International Supply Chain		
Metric	Q1FY25	Q1FY26
LCL Volume ('000 cbm)	2,256	2,141
FCL Volume ('000 TEU)	156	169
ISC Gross Profit (INR cr)	654	715
LCL yield index	100	112
FCL yield index	100	112

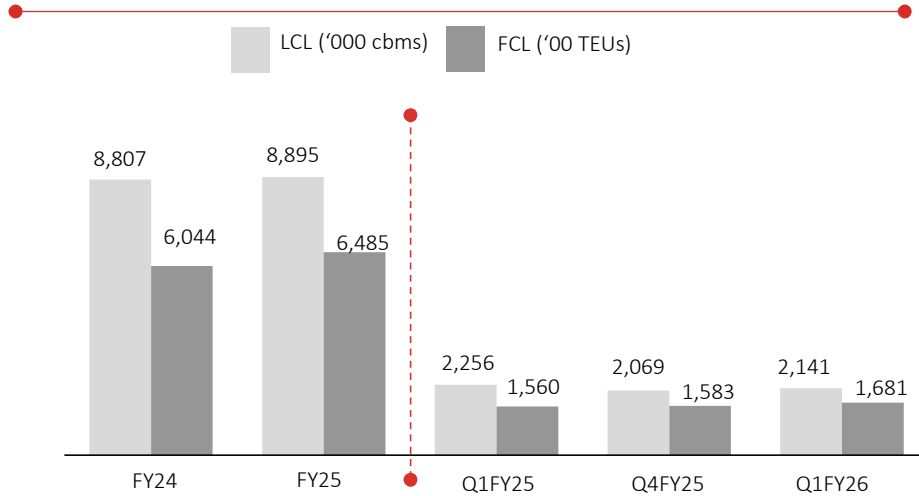
Note: LCL and FCL yield indexed to Q1FY25 = 100



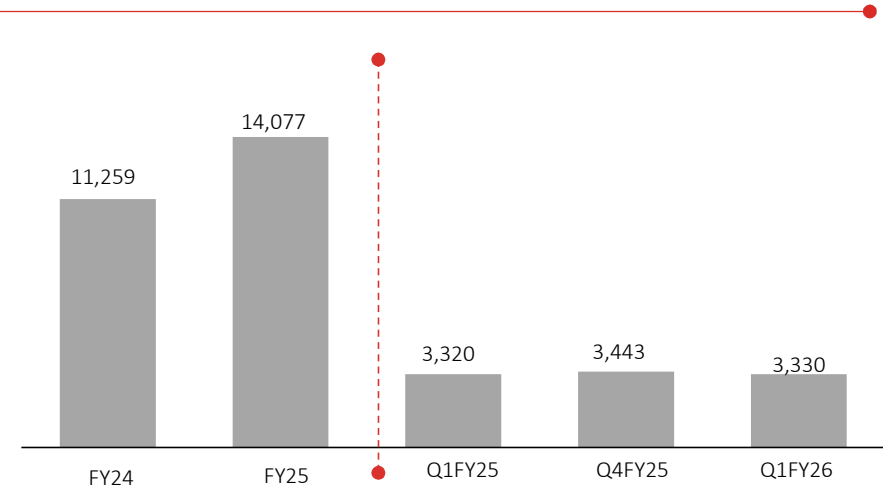
Note: Container utilization (Cbm/TeU) and 40 feet container usage (40 feet containers as % of total containers) levels rebased as Apr 2024 = 100

INTERNATIONAL SUPPLY CHAIN - KEY FINANCIAL TRENDS

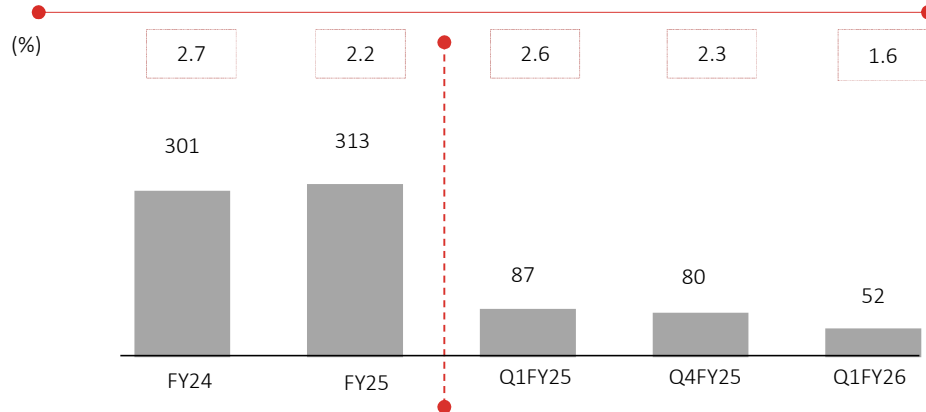
Volumes



Revenue (₹ Cr)*

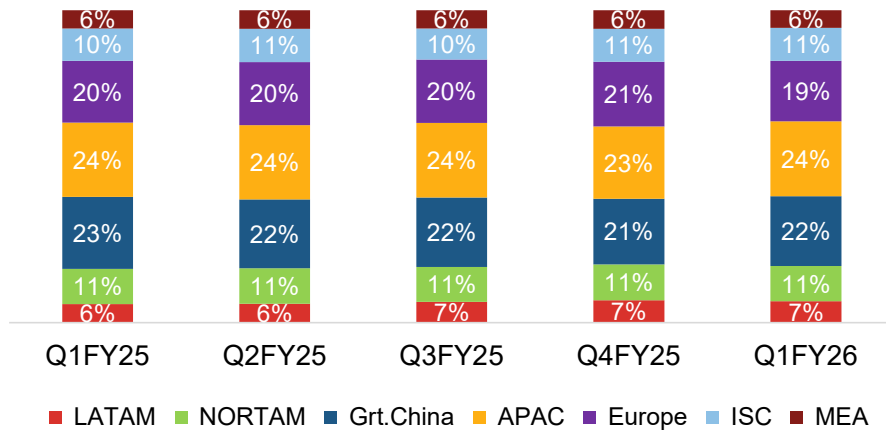


EBITDA (₹ Cr) & EBITDA Margins (%)*

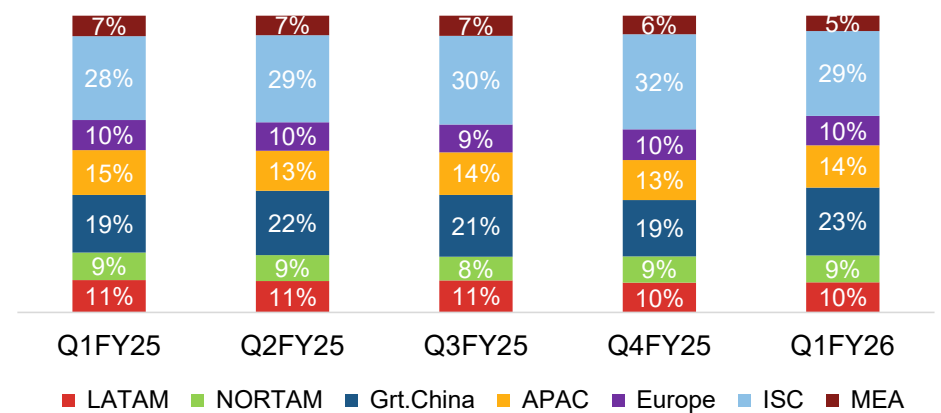


INTERNATIONAL SUPPLY CHAIN – REGIONAL SPLIT

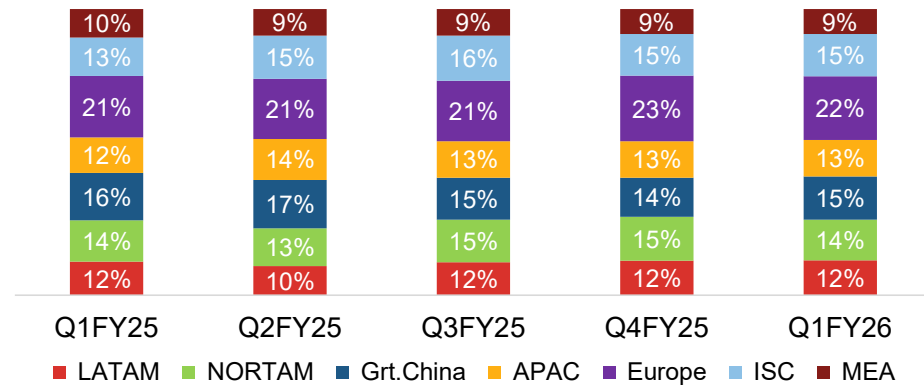
LCL Volume



FCL Volume



GP Contribution





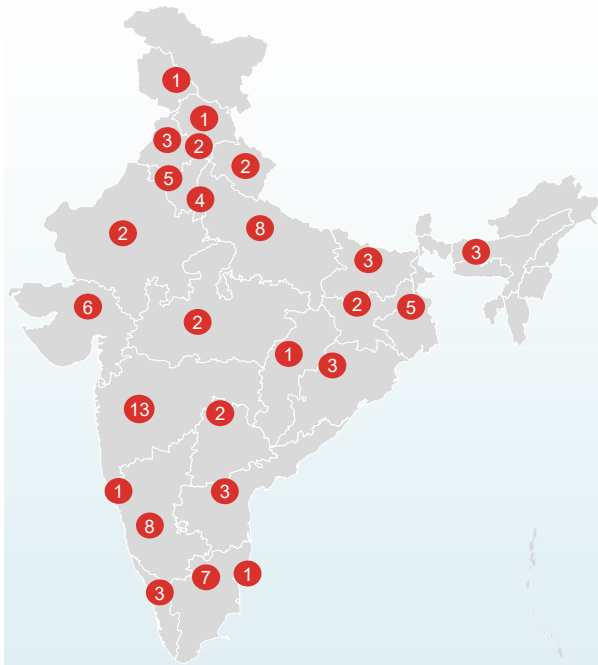
EXPRESS & CONTRACT LOGISTICS

FULFILMENT LOGISTICS BEHEMOTH WITH PAN INDIA NETWORK

GATI

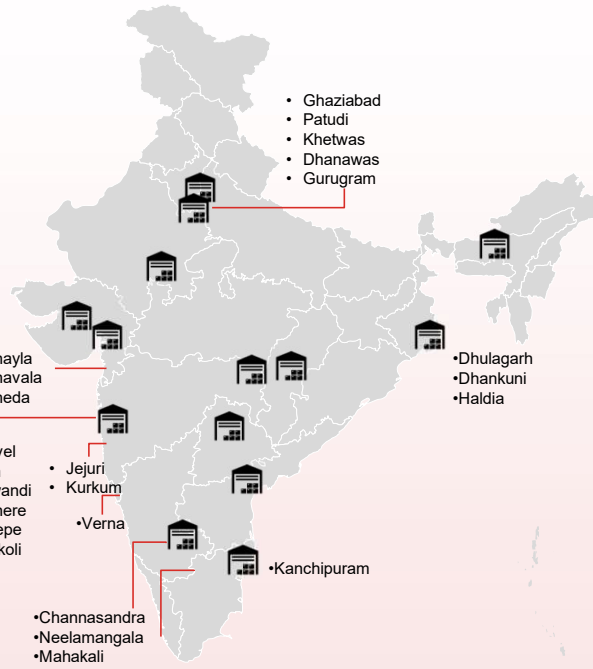
allcargo
SUPPLY CHAIN

allcargo **GATI**



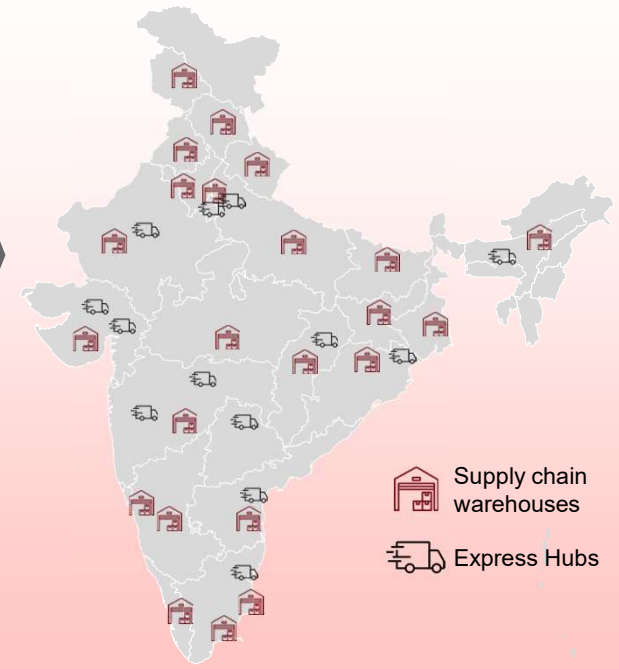
84

Gati Distribution Hubs



70+

Warehouses



Supply chain
warehouses



Express Hubs

150+

Distribution centers + warehouses

10 Mn+

sq ft distribution + warehousing space

EXPRESS - DIGITAL BACKBONE AIDING DECISION MAKING

NEW TECHNOLOGY TO IMPROVE OPERATIONAL EFFICIENCY

Pick Up & Delivery

- *Integration & Data Capture from E-waybill site*
- *Re-direction reduction – accurate & auto docket creation*
- *Increased delivery efficiency – Advance and delivery route planning*
- *Advance/Auto run-sheet generation*

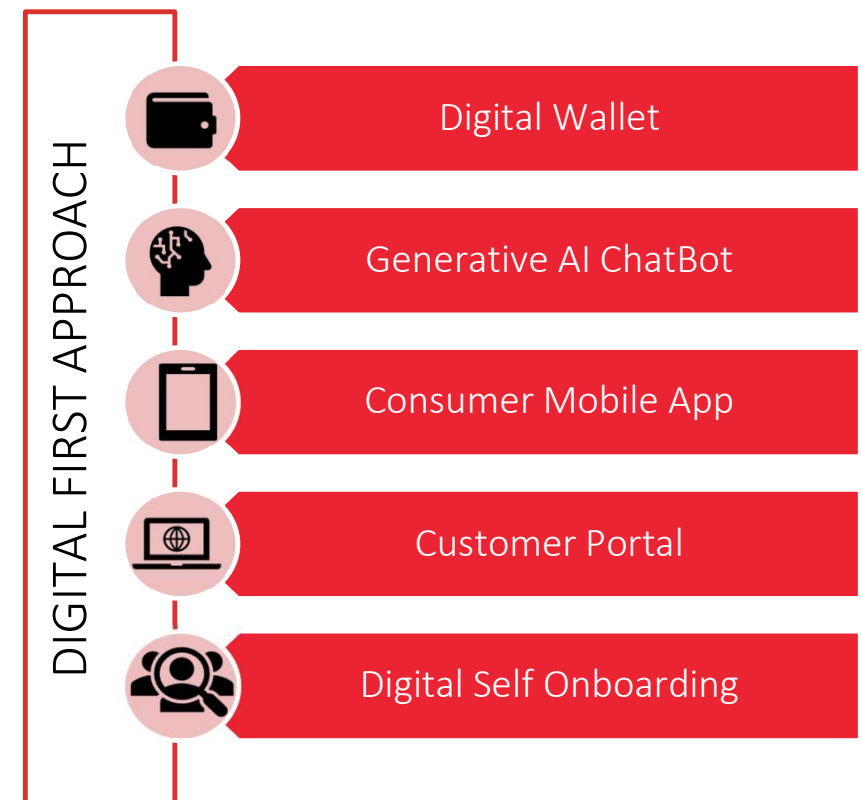
Pricing

- *Lane wise recommendation of pricing based on last 3 months cost*
- *Industry specific items pricing*
- *Faster retail customer onboarding*

Mid Mile

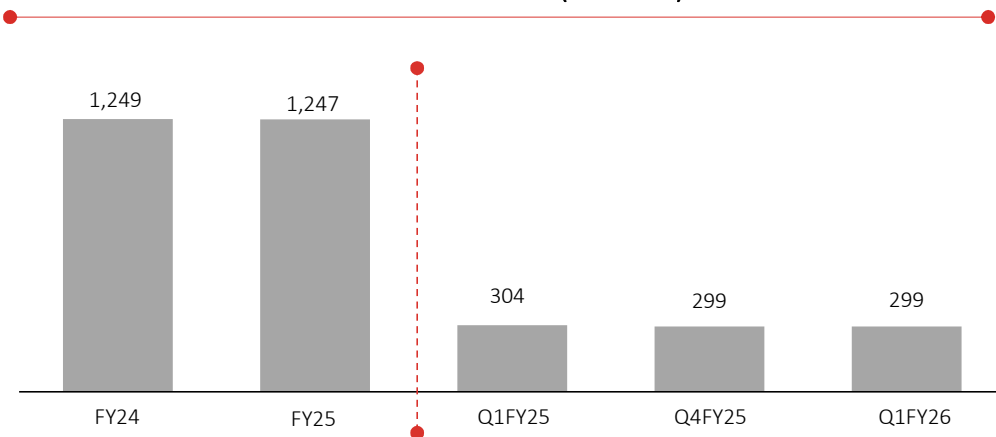
- *Network and Route planning*
- *Increased capacity utilization and reduction in DEPS – 3D truck loading plan*
- *Reduction in loading and unloading time via Proactive manpower and resource planning per vehicle, load planning, cross docking*

DIGITAL INTERFACE TO OPTIMIZE CUSTOMER EXPERIENCE

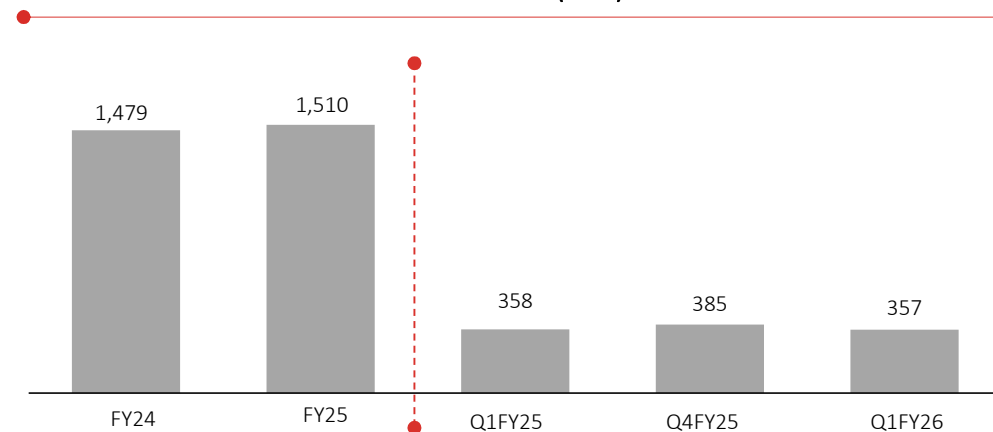


EXPRESS BUSINESS - KEY FINANCIAL TRENDS

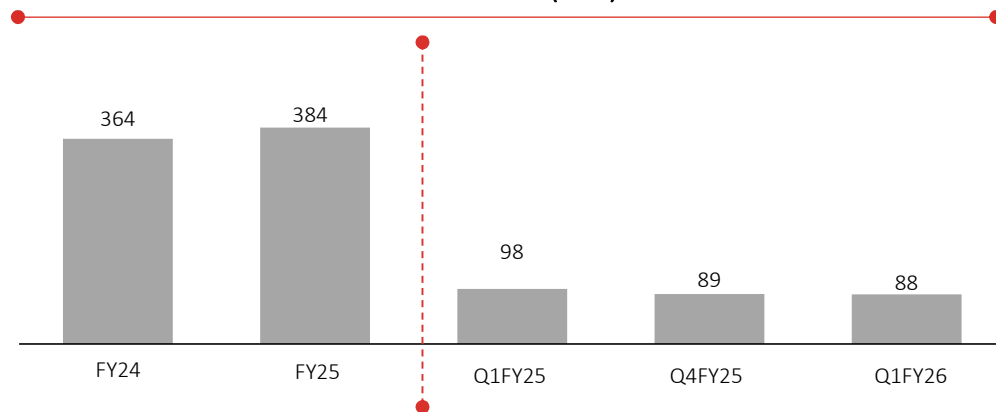
GESCPL - Volumes ('000 MT)



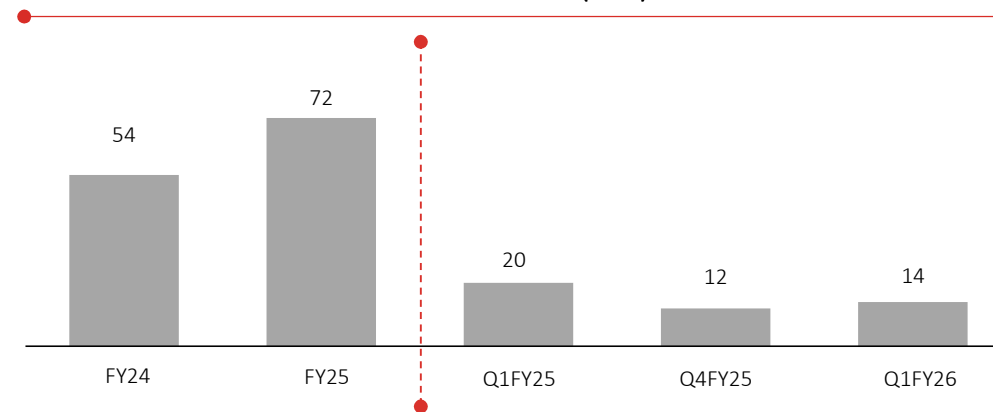
GESCPL - Revenue (₹ Cr)



Gross Profit (₹ Cr)



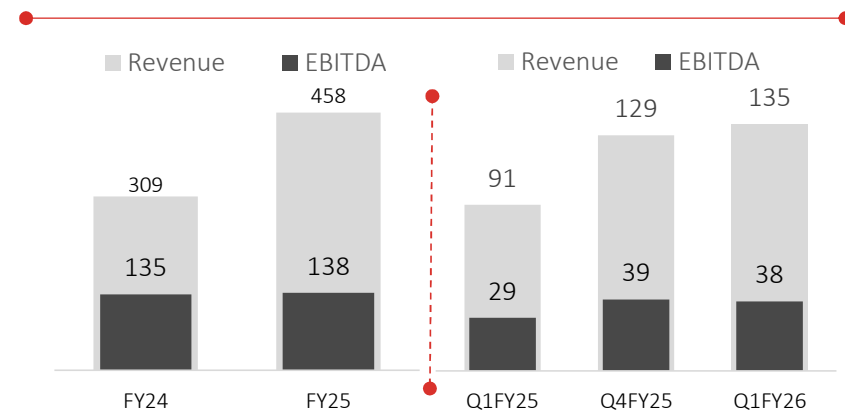
GESCPL EBITDA (₹ Cr)



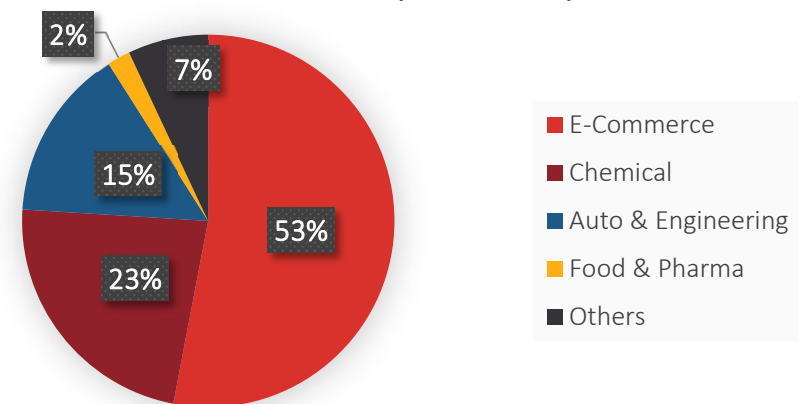
CONTRACT LOGISTICS - KEY TRENDS & UPDATES

- Overall supply chain market is estimated to be at ₹63,000 crores.
- Strong underlying industry growth (Chemical, E-commerce, Auto & CFR*) and higher contract logistics adoption will act as tailwind
- ASCPL is a leading pan India 3PL player with an expansive network
- Market leadership in chemical warehousing and dominance in western India
- Building strengths in auto & engineering and e-commerce
- Rapid growth in quick commerce
- Right to win on account of Industry experience, solution & operational capability and technology.

Contract Logistics - Revenue & EBITDA
(₹ Cr, assuming 100% ownership)



Revenue Mix (Q1FY26)



CONTRACT LOGISTICS – GROWTH DRIVERS

Leverage existing strengths and capabilities, to gain market share in Chemical, Auto, E-commerce and CFR* segments



Pedigree in chemicals

- Already leveraging connects with chemical warehousing clients to **establish leadership in chemical transportation**
- Drive **integrated growth in chemical business** by offering **one stop solution** for chemical clients



Synergy

- **Cross-selling** supply chain services to existing Allcargo Gati express customers
- Build road map to be a **lead logistic player through end-to-end solution for complete SCM value chain**



Transportation

- Increase revenue from transportation service offering
- **Expansion of heavy & bulky last mile business to multiple cities** and build JIT/JIS transportation model. Create last mile milk run and FTL run model for retail and FMCG and auto spare parts



Sort center

- Grow sort center business line up by **building strong automation and technology offering**
- **Attain market dominance** in sort center business



Technology

- Develop **best-in-class tech-enabled warehousing capabilities**
- Add robust **WMS, OMS, TMS and control tower capability** allowing for **integration with GEMS and other client software**

SHOWCASE #1: INCREASING EFFICIENCY FOR ONE OF INDIA'S LARGEST CHEMICAL MANUFACTURER



- ASCPL efficiently manages approximately **6,000** Pallet Position Facility keeping about **4,000+ Tons** of material
- Proper **segregation of HAZ and Non-HAZ** material as per their MSDS compatibility
- Met the **KPI / SLA** consistently
- **300+** SKUs, about **1,500** Batches and handled in excess of monthly **500k** quantity catering 70+ locations across India
- Accommodated increase in capacity from **2,000** Pallet Positions to **5,700** Pallet Positions **in the last 3 years**
- Stock accuracy of **100%** maintained **since last 3 years**
- Awarded as **Best Warehouse service Provider** measured on Safety, Sustainability, Social responsibility & Services for the last 2 years

Key Challenges

- Storage capacity management and resource management
- Mixed batch receipts
- Not having space for any value-addition
- High cost of primary and secondary transportation
- Difficult to arrange vehicles for last mile delivery
- Difficult to manage cut-off for inbound and outbound due to space constraints

Values Delivered

Innovation in stores management & order processing

Support in inventory management as per Safety norms

Increase in production throughput

Reduction in lead time to delivery of goods to dealers

Reduction in cost of damages

Increase in sales

SHOWCASE #2: WAREHOUSE MANAGEMENT CASE STUDY

German Manufacturer of Rolling Element Bearings



Bearing & Seal Manufacturer - SOW

- Inbound – Pallet In & Pallet Out operations, Receiving from Plant & Suppliers (Local & Imports)
- Manpower Management
- Inventory Management
- Repackaging
- Dispatch (Local & Exports)

Manpower

- 120+ staff at site

Area Management

- BIN Locations – 14,000+
- SKU – 800+
- Total Area – 70,000/- Sq. ft.

KRA Management

- KPI Management
- 5S & KAIZEN

Quality & Safety

- Strict adherence to SOPs based on customer's operations standards
- Find & Eliminate unsafe conditions in operations

Training & Manpower Development

- Periodically training to be provided to site staff as per SOPs and operations standards.
- Appreciation from the Customer



EXPERIENCED
MANAGEMENT TEAM

BOARD OF DIRECTORS



SHASHI KIRAN SHETTY

Founder & Chairman

A pioneer in logistics industry and a visionary, first generation entrepreneur. He is the founder of Allcargo and led its global expansion. Besides several awards for his contributions to the industry, he has also been conferred with highest civilian honor as 'Distinction of Commander of the Order of Leopold II' by H.M. King Philippe of Belgium.



ADARSH HEGDE

Managing Director

Associated with Allcargo Logistics since inception and highly acclaimed for his industry knowledge. He set up CFS business for the company & drives growth through his exemplary contributions to international supply chain business and new ventures.



ARATHI SHETTY

Non-Executive Director

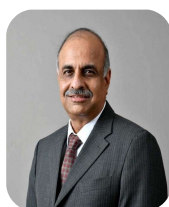
A leader with strong focus on sustainability and highly regarded for contributions beyond business. Her focus on education of underprivileged students, support to sports, covid relief and several other social causes have given hope and life to many people.



KAIWAN KALYANIWALLA

Non- Executive Director

A senior counsel with sharp focus on governance. He is a Solicitor and Advocate of the Bombay High Court & Senior Partner in a prestigious law firm. He is on the investment committee of a SEBI registered real estate fund and NBFC and serves on other reputed boards.



SIVARAMAN NARAYANASWAMI

Non- Executive, Independent Director

Seasoned business leader with close to 40 years of experience as a finance professional and business leader. His expertise lies in strategy, business planning, organization building, capital raising, mergers and acquisitions, and investor relations. His last assignment was as MD & Group CEO at ICRA Ltd



RADHA AHLUWALIA

Non-Executive, Independent Director

Highly regarded mentor and business leader. She was associated with IMA as Managing Director for over 15 years and has worked at Lufthansa and World Bank. She has created leadership networks and is highly committed to the development of startup ecosystem, employment generation etc



HETAL GANDHI

Non-Executive, Independent Director

Experience spanning three decades across the spectrum of financial services financial services encompassing private equity, infrastructure development / financing and investing, corporate lending, mergers and acquisitions, and capital markets He continues to serve as an Independent Director on the Board of well-known companies, both listed and private.



DINESH KUMAR LAL

Non- Executive, Independent Director

Seasoned business leader with more than 50 years of experience in the shipping industry. He has established various ventures in India & overseas. He played a pivotal role in creating mutual ground between companies and government bodies. Some of the quasi government projects were established under his guidance. Currently he is an Independent Director on the Board of Raymond Limited, Raymond Lifestyle Limited and Allcargo Gati Limited.

MANAGEMENT TEAM - ALLCARGO LOGISTICS



RAVI JAKHAR

Director Strategy & Group CFO

A thought leader with a unique blend of entrepreneurial, management and advisory experience across diverse sectors including logistics, electronics, deep tech, sports and organic food. He earned his B. Tech from IIT BHU and attended a course on entrepreneurship at Harvard Business School.



KAPIL MAHAJAN

Group Chief Information & Technology Officer

Passionate leader with industry experience that spans into supply chain and logistics, consulting, technology and more. Prior to joining Allcargo, he has been associated with Safe Express and IBM Global Services, and had global stints across USA, Europe and Southeast Asia for Fortune 500 companies.



INDRANI CHATTERJEE

Group Chief People Officer

Highly accomplished HR professional with over 20 years of experience with large global companies such as PWC, Vodafone and PepsiCo. She also has international exposure handling clients in a cross-cultural environment from across the Globe. She holds PGCHRM from XLRI.



SUSHIL RATHI

Director, Allcargo Supply Chain

Four decades of experience across sales, distribution, marketing, and supply chain management. Prior to ASCPL, he worked with Mahindra Logistics. Has been honoured with the 'Supply Chain Visionary of the Year' award by Express Logistics and Supply Chain Leadership Awards.

MANAGEMENT TEAM - ECU WORLDWIDE



ADARSH HEGDE

Managing Director, Allcargo Logistics

Associated with Allcargo Logistics since inception and highly acclaimed for his industry knowledge. He set up CFS business for the company & drives growth through his exemplary contributions to international supply chain business and new ventures.



RAVI JAKHAR

Director Strategy & Group CFO

A thought leader with a unique blend of entrepreneurial, management and advisory experience across diverse sectors including logistics, electronics, deep tech, sports and organic food. He earned his B. Tech from IIT BHU and attended a course on entrepreneurship at Harvard Business School.



VAISHNAV SHETTY

Director, North Asia

A graduate in economics from Emory University, Vaishnav is a passionate young leader with a digital first mindset. As director of North Asia region at ECU, he is spearheading the strategy and P&L for the region. Previously, he was instrumental in launching ECU360 and driving its global adoption.



MARC STOFFELEN

Global Head KAM

He has been with the organization since inception. He has spearheaded centralizing of product and service offerings, tariffs and strategic solutions for ECU Worldwide's global key accounts.



SIMON SACHU

CCO, Global Air, FCL & Procurement

An industry veteran with 20+ years. He served as Regional CEO of Asia Pacific and prior to that was responsible for ocean freight portfolio growth. Prior to joining ECU, he has worked with Agility, DB Schenker and Toll.



Jan Kleine-Lastheus

Chief Operating Officer

Jan comes with over two decades of leadership experience in global logistics companies. Prior to joining ECU he was the global COO, Air freight at Hellmann. He will lead the digital transformation, technology integration, trade lane strategies and network management.



SIMON BAJADA

Regional CEO - Europe

Simon has been with ECU Worldwide for over two decades. He has played multiple successful roles and contributed to the growth of the organisation. He will look at business excellence programs across Europe, such as model offices, and right sizing the operations, sales, and finance



STEPHEN DUNN

Global Finance Director

Stephen (Steve) leads the finance function for ECU. He comes with rich experience of two decades across Europe, Americas and Oceania. He was Group CFO of Union Maritime & Wings Global Travel and prior experience with UTI (DSV) and Vanguard in logistics.



RAHUL RAI

Chief Commercial Officer - LCL

Rahul Rai is a seasoned logistics leader with over two decades of experience across Indian Subcontinent, Middle East, Africa, and the Mediterranean regions. As Global CCO of ECU Worldwide, he leads the company's commercial strategy for the LCL product, and leads global sales, pricing, new product strategy and transformation initiatives.

MANAGEMENT TEAM – ALLCARGO GATI



Mr. Ketan Kulkarni
Managing Director & CEO

Over three decades of leadership experience across sectors including logistics, consumer durables, FMCG and Beverages. His tenure as the Chief Commercial Officer at Blue Dart Express (DHL Group) spanned over 17 years, during which he led sustainable and strategic growth initiatives



Mr. Deepak Pareek
Chief Financial Officer

CA by profession with over two decades of experience in leading Pre transaction preparedness (PE Investments as well as IPO) and has led Investment banking operations across sectors and geography. He has held CXO responsibilities with IL&FS group.



Mr. Mayank Dwivedi
National Head – Sales & Marketing

Sales and marketing professional (BE (E & C) , PGDBA (Marketing) from K J Somaiya Mumbai) having 19 + yrs of proven track record of working at senior sales profiles across express delivery organizations like TNT , SPOTON , DELHIVERY , TRACKON.



Mr. Avinash Singh
National Head - Operations

10+ years of experience across P&L Management, Supply Chain Management and Cost Optimization. Prior to Allcargo Gati he was at Reliance Group(Head Logistics, Netmeds) where he honed his skills in managing Operations and Supply and delivering sustainable business outcomes.



Mr. Sanjay Khiyani
Chief Information Officer

25+ years of experience across sectors such as IT and Steel industry. His last tenure was with IBM where he assumed a pivotal role in spearheading strategic projects and program life cycle management.



Mr. Narayanam Sesha Srikanth
Head Human Resources

Rich and diversified experience of 20+ years across companies like Genpact, Infosys, Cognizant where he honed his skills in managing complex HR functions, fostering high performance teams and delivering sustainable business outcomes.

CONSOLIDATED INCOME STATEMENT

Particulars (₹ Cr)	Q1FY26	Q1FY25	Y-o-Y	Q4FY25	Q-o-Q
Revenue from Operations	3,817	3,763	1%	3,952	-3%
Operating expense	2,961	2,969	0%	3,116	-5%
Gross profit	856	793	8%	836	2%
Gross margin	22.43%	21.08%		21.15%	
Expenses	753	658		708	
EBITDA	103	136	-24%	128	-19%
EBITDA Margin (%)	2.70%	3.60%		3.23%	
Forex gain/(loss)	-83	-4		-13	
Other Income	9	13		31	
Finance cost	35	36		38	
Depreciation and amortisation expenses	109	104		111	
PBT before associates, joint ventures	-115	5	N.A	-3	N.A
Share of profit from associates and joint ventures	-1	-2		2	
Exceptional Items	6	0		3	
Profit before tax	-110	3	N.A	3	N.A
Tax expense / (credit)	-11	-1		6	
PAT from continuing operations	-99	4	N.A	-3	N.A
PAT from discontinuing operations	1	1	N.A	0	N.A
Total PAT	-99	4	N.A	-3	N.A
PAT Margin (%)	-2.59%	0.11%		-0.08%	
EPS from continuing operations (INR)	-1.02	0.05		-0.12	
EPS from discontinuing operations (INR)	0.00	0.00		0.00	

FOREX IMPACT

Foreign currency losses amounting to Rs. 8,278 lakhs for the quarter ended June 30, 2025 mainly represent notional mark to market losses on US Dollar loans given by Belgian subsidiaries to further step-down operating subsidiaries. The Belgian subsidiaries report their results in EURO, creating a notional impact. The EURO has appreciated by approximately 9% against the US Dollar during the quarter ending June 2025. In the month of July, EURO has depreciated by approximately 4% and over five years EURO DOLLAR exchange rate has only changed by 2% (annualized 0.4%).

Company is also evaluating various actions to completely eliminate such fluctuations caused by FX gains and losses in different quarters.

INCOME STATEMENT - ASCPL

Particulars (₹ Cr)	Q1FY26	Q1FY25	Y-o-Y	Q4FY25	Q-o-Q
Revenue from Operations	135	91	49%	129	4%
Expenses	97	62		91	
EBITDA	38	29	29%	39	-2%
<i>EBITDA Margin (%)</i>	28%	32%		30%	
Other Income	2	2		5	
Finance cost	10	8		9	
Depreciation and amortisation expenses	32	26		30	
Profit before tax	-2	-3	NA	4	NA%
Tax expense / (credit)	-0.32	-0.17		1	
PAT	-2	-2	NA	4	NA%
<i>PAT Margin (%)</i>	NA	NA		3%	

Thank You



Investor Relations

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