Strategic Report,

Report of the Directors and

Audited Financial Statements

for the Year Ended 31 December 2022

for

ECU WORLDWIDE (UK) LIMITED

# Contents of the Financial Statements for the year ended 31 December 2022

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# Company Information for the year ended 31 December 2022

Directors:	L Rowe J D Hall
Secretary:	L Rowe
Registered office:	1st Floor Phoenix Place Christopher Martin Road Basildon Essex SS14 3GQ
Registered number:	02862064 (England and Wales)
Auditors:	Haines Watts Essex LLP Juniper House Warley Hill Business Park The Drive Brentwood Essex CM13 3BE

# Strategic Report for the year ended 31 December 2022

The directors present their strategic report for the year ended 31 December 2022.

#### Impact of Ukraine and Post Covid

After the previous year impact of both Covid and the Cyber Attack, we actually saw an increase of over 8 Million Pounds in turnover mainly due to the fact that buying rates from the carriers were still at a high meaning our meaning our margins were also maintained. However we saw a drop in the buying rates in Q4 particularly on the Imports into the UK which will have an effect on the yield for 2023. In addition to this during the same period the need for goods from China/ Asia was being reduced as consumers were no longer buying what they had done in the previous two years, this of course would result in a downturn towards the end of 2022 and into 2023.

The Exports out of the UK still maintained the margins as the buying rates didn't soften as much the Imports had, that however is expected to change in 2023 where we expect to see the buying rates reduce.

Volumes were consistent on the Exports throughout 2022 whereas import volume started to fall into Q4 but this is not isolated to just Ecu on the Imports this is simply the UK Market in general.

#### **Developments**

Our Main supplier acquired additional Warehouse Space in Q2 of 2022 in Essex and Felixstowe which facilitated the much needed space shortage we had encountered the previous year, we have managed to sustain our Market share vrs competition and overall we currently control 27% of the overall market on both Export and Import Combined.

#### Risks

We do not see any risk in the coming year though we do anticipate a reduction in Turnover which will impact the operating profit we suspect in 2023, we are in a very strong position in the overall market/industry.

On behalf of the board:	(
J D Hall - Director	
Date:	2000

# Report of the Directors for the year ended 31 December 2022

The directors present their report with the financial statements of the company for the year ended 31 December 2022.

#### **Principal activity**

ECU Worldwide (UK) Limited's principal activity is that of freight forwarding. The company forwards freight around the world and operates out of offices in Southampton and Basildon.

#### Dividends

The total distribution of dividends for the period ended 31 December 2022 will be £5,395,090(2021: £6,172,278).

#### Directors

The directors shown below have held office during the whole of the period from 1 January 2022 to the date of this report.

L Rowe

J D Hall

#### Political donations and expenditure

During the period the company made charitable donations of £2,701 (2021 - £314) to support local charities and events.

#### Statement of directors' responsibilities

The directors are responsible for preparing the Strategic Report, the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

### Statement as to disclosure of information to auditors

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each director has taken all the steps that he or she ought to have taken as a director in order to make himself or herself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

#### **Auditors**

On behalf of the board:

The auditors, Haines Watts Essex LLP, will be proposed for re-appointment at the forthcoming Annual General Meeting,

J D H	all - Director	
Date:		

#### Report of the Independent Auditors to the Members of ECU Worldwide (UK) Limited

#### **Opinion**

We have audited the financial statements of ECU Worldwide (UK) Limited (the 'company') for the year ended 31 December 2022 which comprise the Statement of Comprehensive Income, Balance Sheet, Statement of Changes in Equity and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2022 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

#### Other information

The directors are responsible for the other information. The other information comprises the information in the Strategic Report and the Report of the Directors, but does not include the financial statements and our Report of the Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and the Report of the Directors have been prepared in accordance with applicable legal requirements.

# Report of the Independent Auditors to the Members of ECU Worldwide (UK) Limited

#### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report or the Report of the Directors.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

#### Responsibilities of directors

As explained more fully in the Statement of Directors' Responsibilities set out on page three, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

#### Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

We gained an understanding of the legal and regulatory framework applicable to the company and the industry in which it operates, and considered the risk of acts by the company that were contrary to applicable laws and regulations, including fraud. We discussed with the Directors the policies and procedures in place regarding compliance with laws and regulations. We discussed amongst the audit team the identified laws and regulations, and remained alert to any indications of non-compliance.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

During the audit we focussed on laws and regulations which could reasonably be expected to give rise to a material misstatement in the financial statements, including, but not limited to, the Companies Act 2006, UK tax legislation and European Competitions Commission. Our tests included agreeing the financial statement disclosures to underlying supporting documentation and enquiries with management.

Our procedures in relation to fraud included but were not limited to: inquires of management whether they have any knowledge of any actual, suspected or alleged fraud, and discussions amongst the audit team regarding risk of fraud such as opportunities for fraudulent manipulation of financial statements. We determined that the principal risks related to posting manual journal entries to manipulate financial performance and management bias through judgements in accounting estimates. We also addressed the risk of management override of internal controls, including testing journals and evaluating whether there was evidence of bias by the directors that represented a risk of material misstatement due to fraud.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Auditors.

# Report of the Independent Auditors to the Members of ECU Worldwide (UK) Limited

#### Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Jim Shroff (Senior Statutory Auditor)
for and on behalf of Haines Watts Essex LLP
Juniper House
Warley Hill Business Park
The Drive
Brentwood
Essex
CM13 3BE

<b>-</b>			
Date:	 	 	

# Statement of Comprehensive Income for the year ended 31 December 2022

	Notes	2022 £	2021 £
Turnover	3	79,715,788	71,214,394
Cost of sales		67,127,316	59,047,697
Gross profit		12,588,472	12,166,697
Administrative expenses		4,739,680	4,947,195
Operating profit	5	7,848,792	7,219,502
Interest receivable and similar income		90,393	21,049
		7,939,185	7,240,551
Interest payable and similar expenses	6	41,134	•
Profit before taxation		7,898,051	7,240,551
Tax on profit	7	1,514,169	1,388,045
Profit for the financial year		6,383,882	5,852,506
Other comprehensive income		-	
Total comprehensive income for the y	rear ear	6,383,882	5,852,506

### ECU WORLDWIDE (UK) LIMITED (REGISTERED NUMBER: 02862064)

### Balance Sheet 31 December 2022

	Notes	£	2022 £	£	2021 £
Fixed assets	110100	~	-	-	~
Tangible assets	9		38,087		59,548
Current assets					
Debtors	10	12,245,020		17,360,965	
Cash in hand		759,825		100,002	
		13,004,845		17,460,967	
Creditors					
Amounts falling due within one year	11	11,096,478		16,677,948	
Net current assets			1,908,367		783,019
Total assets less current liabilities			1,946,454		842,567
Creditors					
Amounts falling due after more than one					
/ear	12		(664,147)		-
Provisions for liabilities	14		_		(9,052)
Net assets			1,282,307		833,515
Capital and reserves					
Called up share capital	15		700,100		700,100
Retained earnings	16		582,207		133,415
Shareholders' funds			1,282,307		833,515

J D Hall - Director

# Statement of Changes in Equity for the year ended 31 December 2022

	Called up share capital £	Retained earnings £	Total equity £
Balance at 1 January 2021	700,100	453,187	1,153,287
<b>Changes in equity</b> Dividends Total comprehensive income		(6,172,278) 5,852,506	(6,172,278) 5,852,506
Balance at 31 December 2021	700,100	133,415	833,515
Changes in equity Dividends Total comprehensive income	·	(5,935,090) 6,383,882	(5,935,090) 6,383,882
Balance at 31 December 2022	700,100	582,207	1,282,307

# Notes to the Financial Statements for the year ended 31 December 2022

### 1. Statutory information

ECU Worldwide (UK) Limited is a private company, limited by shares, registered in England and Wales. The company's registered number and registered office address can be found on the Company Information page.

The presentation currency of the financial statements is the Pound Sterling (£).

#### 2. Accounting policies

#### Basis of preparing the financial statements

These financial statements have been prepared in accordance with Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

#### Going concern

The financial statements have been prepared on a going concern basis. The Directors have reviewed and considered relevant information, including the annual budget and future cash flows in making their assessment. Further assurance of support has been confirmed by the majority shareholder and director of the ultimate parent company.

#### Financial Reporting Standard 102 - reduced disclosure exemptions

The company has taken advantage of the following disclosure exemptions in preparing these financial statements, as permitted by FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland":

- the requirements of Section 7 Statement of Cash Flows;
- the requirements of paragraphs 11.42, 11.44, 11.45, 11.47, 11.48(a)(iii), 11.48(a)(iv), 11.48(b) and 11.48(c);
- the requirements of paragraphs 12.26, 12.27, 12.29(a), 12.29(b) and 12.29A;
- the requirement of paragraph 33.7.

#### Key source of estimation, uncertainty and judgement

The preparation of financial statements in conformity with generally accepted accounting practice requires management to make estimates and judgement that affect the reported amounts of assets and liabilities as well as the disclosure of contingent assets and liabilities at the balance sheet date and the reported amounts of revenues and expenses during the reporting period.

There is estimation uncertainty in calculating bad debt provisions. A full line by line review of trade debtors is carried out at the end of each month. Whilst every attempt is made to ensure that the bad debt provisions are as accurate as possible, there remains a risk that the provisions do not match the level of debts which ultimately prove to be uncollectable.

#### Turnover

Turnover is measured at the fair value of the consideration received or receivable and represents amounts receivable for services rendered, stated net of returns, discounts and Value Added Tax.

The company recognises revenue when the amount of revenue can be measured reliably and it is probable that the future economic benefits will flow to the entity and when specific criteria relating to each of the company's sales channels have been met, as described below:

Import of goods to the UK

Revenue is recognised in the accounting period in which the goods are received within the UK. This is the point where risk and reward passes to the customer.

Export of goods from the UK

Revenue is recognised in the accounting period in which the goods leave the UK. This is the point where risk and reward passes to the customer.

# Notes to the Financial Statements - continued for the year ended 31 December 2022

#### 2. Accounting policies - continued

#### Tangible fixed assets

Tangible fixed assets are initially measured at cost and depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Short leasehold - Straight line over 2 years
Fixtures and fittings - Straight line over 5 years
Computer equipment - Straight line over 3 years

#### **Financial instruments**

A financial asset or a financial liability is recognised only when the entity becomes a party to the contractual provisions of the instrument.

Basic financial instruments are initially recognised at the transaction price, unless the arrangement constitutes a financing transaction, where it is recognised at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Financial assets that are measured at cost or amortised cost are reviewed for objective evidence of impairment at the end of each reporting date. If there is objective evidence of impairment, an impairment loss is recognised in profit and loss immediately.

For all equity instruments regardless of significance, and other financial assets that are individually significant, these are assessed individually for impairment. Other financial assets are either assessed individually or grouped on the basis of similar credit risk characteristics.

Any reversals of impairment are recognised in profit and loss immediately, to the extent that the reversal does not result in a carrying amount of the financial asset that exceeds what the carrying amount would have been had the impairment not previously been recognised.

Financial instruments are measured initially and subsequently at fair value.

#### Taxation

Taxation for the year comprises current and deferred tax. Tax is recognised in the Statement of Comprehensive Income, except to the extent that it relates to items recognised in other comprehensive income or directly in equity.

Current or deferred taxation assets and liabilities are not discounted.

Current tax is recognised at the amount of tax payable using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

#### Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date.

Timing differences arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in financial statements. Deferred tax is measured using tax rates and laws that have been enacted or substantively enacted by the year end and that are expected to apply to the reversal of the timing difference.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

### Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of transaction. Exchange differences are taken into account in arriving at the operating result.

#### Operating leases

Rentals paid under operating leases are charged to profit or loss on a straight line basis over the period of the lease.

# Notes to the Financial Statements - continued for the year ended 31 December 2022

### 2. Accounting policies - continued

#### Pension costs and other post-retirement benefits

The company operates a defined contribution pension scheme. Contributions payable to the company's pension scheme are charged to profit or loss in the period to which they relate.

#### **Provisions**

Provisions are recognised when the entity has an obligation at the reporting date as a result of a past event it is probable that the entity will be required to transfer economic benefits in settlement and the amount of the obligation can be estimated reliably. Provisions are recognised as a liability in the statement of financial position and the amount of the provision as an expense.

Provisions are initially measured at the best estimate of the amount required to settle the obligation at the reporting date and subsequently reviewed at each reporting date and adjusted to reflect the current best estimate of the amount that would be required to settle the obligation. Any adjustments to the amounts previously recognised are recognised in profit or loss unless the provision was originally recognised as part ofthe cost of an asset. When a provision is measured at the present value of the amount expected to be required to settle the obligation, the unwinding of the discount is recognised as a finance cost in profit or loss in the period it arises.

#### Impairment of assets

A review for indicators of impairment is carried out at each reporting date, with the recoverable amount being estimated where such indicators exist. Where the carrying value exceeds the recoverable amount, the asset is impaired accordingly. Prior impairments are also reviewed for possible reversal at each reporting date.

For the purpose of impairment testing, when it is not possible to estimate the recoverable amount of anindividual asset, an estimate is made of the recoverable amount of the cash-generating unit to which the asset belongs. The cash-generating unit is the smallest identifiable group of assets that includes the asset and generates cash inflows that are largely independent of the cash inflows from other assets or group of assets.

#### 3. Turnover

The turnover and profit before taxation are attributable to the one principal activity of the company.

An analysis of turnover by class of business is given below:

	2022 £	2021 £
Rendering of services	79,715,788	71,214,394
	79,715,788	71,214,394

The whole of the turnover is attributable to the principal activity of the company wholly undertaken in the United Kingdom.

2022

2021

### 4. Employees and directors

	LULL	2021
	£	£
Wages and salaries	2,709,989	2,890,990
Social security costs	233,185	218,954
Other pension costs	50,174	46,972
	2,993,348	3,156,916

# Notes to the Financial Statements - continued for the year ended 31 December 2022

4.	Employees and directors - continued		
	The average number of employees during the year was as follows:	2022	2021
	Administrative staff Management Sales	7 2 56 ——————————————————————————————————	6 2 60 —
		2022	2021
	Directors' remuneration	£ 216,913	£ 170,507
	The number of directors to whom retirement benefits were accruing was as follows:	ows:	
	Defined benefit schemes	2	3
	Information regarding the highest paid director for the year ended 31 Decembe	2022	ws.
	Emoluments etc	127,367	
5.	Operating profit		
	The operating profit is stated after charging:		
	Other operating leases Depreciation - owned assets Auditors' remuneration Foreign exchange differences	2022 £ 4,953 23,428 14,100 481,351	2021 € 27,277 35,833 13,045 148,066
6.	Interest payable and similar expenses		
	Interest payable - Intercompany Interest payable - Other	2022 £ 33,828 7,306 41,134	2021 £
7	Taxation		
	Analysis of the tax charge The tax charge on the profit for the year was as follows:	2022 £	2021 £
	Current tax: UK corporation tax	1,619,119	1,388,045
	Deferred tax	(104,950)	_
	Tax on profit	1,514,169	1,388,045

### Notes to the Financial Statements - continued for the year ended 31 December 2022

#### 7. Taxation - continued

Reconciliation of total tax charge included in profit and loss

The tax assessed for the year is higher than the standard rate of corporation tax in the UK. The difference is explained below:

				2022	2021
	Profit before tax			£ 7,898,051	£ 7,240,551
	Profit multiplied by the standard rate of corpo (2021 - 19%)	ration tax in the U	K of 19%	1,500,630	1,375,705
	Effects of: Expenses not deductible for tax purposes Income not taxable for tax purposes Depreciation in excess of capital allowances			11,531 - 2,008	12,334 (5,098) 5,104
	Total tax charge			-	-
	Total tax charge			1,514,169	1,388,045
8.	Dividends				
				2022 £	2021 £
	Ordinary A shares of £1 each Final dividend			5,935,090	6,172,278
9.	Tangible fixed assets				
	_		<b>Fixtures</b>		
		Short leasehold	and	Computer	<b>T</b> - 4 - 1 -
		leasenoid £	fittings £	equipment £	Totals £
	Cost		_	-	~
	At 1 January 2022 Disposals	29,095	90,248 -	64,978 (3,572)	184,321 (3,572)
	At 31 December 2022	29,095	90,248	61,406	180,749
	Depreciation		<del></del>		<del></del>
	At 1 January 2022	15,858	55,601	53,314	124,773
	Charge for year	4,165	12,313	6,950	23,428
	Eliminated on disposal			(5,539)	(5,539)
	At 31 December 2022	20,023	67,914	54,725	142,662
	Net book value			<u></u>	<del>-</del>
	At 31 December 2022	9,072	22,334	6,681	38,087
	At 31 December 2021	13,237	34,647	11,664	59,548

# Notes to the Financial Statements - continued for the year ended 31 December 2022

10.	Debtors				
		2022 £	2021 £		
	Amounts falling due within one year:	£	E.		
	Trade debtors	6,825,298	11,151,687		
	Amounts owed by group undertakings	3,237,846	3,326,657		
	Other debtors	694,709	1,363,600		
	Deferred tax asset Prepayments and accrued income	95,898 766,269	- 1,519,021		
	repayments and accided moonie	700,209	1,519,021		
		11,620,020	17,360,965		
	Amounts falling due after more than one year:				
	Other debtors	625,000	-		
	Aggregate amounts	12,245,020	17,360,965		
11.	Creditors: amounts falling due within one year				
	orealtors, amounts failing due widin one year	2022	2021		
		£	3		
	Trade creditors	2,401,153	2,934,359		
	Amounts owed to group undertakings	2,573,668	5,831,866		
	Tax Social cognitive and other toyen	229,879	1,216,341		
	Social security and other taxes Other creditors	175,479 40,030	130,537 65,520		
	Accruals and deferred income	5,676,269	6,499,325		
		11,096,478	16,677,948		
		- 1,000,170	10,011,010		
12.	Creditors: amounts falling due after more than one year				
		2022	2021		
	Amounts owed to group undertakings	£ 664,147	£		
	Amounts offed to group undertakings	====			
13.	Leasing agreements				
	Minimum lease payments under non-cancellable operating leases fall due as follows:				
		2022 £	2021 £		
	Within one year	103,624	154,515		
	Between one and five years	7,445	111,451		
		111,069	265,966		
			<del></del>		
14.	Provisions for liabilities		0004		
			2021 £		
	Deferred tax		9,052		
			Deferred tax		
	Ralance at 1 January 2002		£		
	Balance at 1 January 2022 Credit to Statement of Comprehensive Income during year		9,052		
	ordan to distribute or complehensive income during year		(104,950)		
	Balance at 31 December 2022		(95,898)		

# Notes to the Financial Statements - continued for the year ended 31 December 2022

### 15. Called up share capital

Number:	Class:	Nominal value:	2022 £	2021 £
461,560	Ordinary A	£1	461,560	461,560
238,540	Ordinary B	£1	238,540	238,540
			700,100	700,100

### Ordinary A and Ordinary B Shares

Shares rank equally for voting purposes. On a show of hands each member shall have one vote and on a poll each member shall have one vote per share.

Each share ranks equally on a winding up.

Ordinary A shares

Each share ranks equally for any dividend declared.

Ordinary B shares

Each share ranks equally for any dividend declared.

#### 16. Reserves

	Retained earnings £
At 1 January 2022 Profit for the year Dividends	133,415 6,383,882 (5,935,090)
At 31 December 2022	582,207

### 17. Pension commitments

The amount recognised in profit or loss in relation to defined contribution plans was £50,174 (2021: £46,972).

### 18. Related party disclosures

The company has taken advantage of exemption, under the terms of Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', not to disclose related party transactions with wholly owned subsidiaries within the group.

### 19. Ultimate controlling party

In the opinion of the directors the company's ultimate parent undertaking is Allcargo Logistics Ltd (incorporated in India).

Allcargo Belgium NV (incorporated in Belgium) is the smallest group to consolidate the results of the company.

Allcargo Logistics Ltd (incorporated in India) is the largest group to consolidate the results of the company.

Group financial statements are available from:

https://www.allcargologistics.com/investors/financials/annual-consolidated

# Trading and Profit and Loss Account for the year ended 31 December 2022

Bank charges       13,298       9,872         nterest payable - Intercompany       33,828       -         nterest payable - Other       7,306       -         54,432       9,872		£	2022 £	£	2021 £
Purchases   67,127,316   59,047,697	Sales		79,715,788		71,214,394
Coros profit	Cost of sales				
Other Income         Deposit account interest         53,727         21,049           Interest receivable         36,666         90,393         21,048           Expenditure           Directors' social security         214,206         166,584           Directors' social security         28,277         16,995           Directors' pension contributions         16,167         16,525           Wages         2,495,783         2,724,005           Rent         266,427         230,908           Insurance         46,026         27,108           Light and heat         13,730         11,536           Social security         204,908         201,959           Staff pension costs         34,007         30,447           Operating leases rentals         4,953         27,277           Other staff costs         198,755         234,517           Telephone         19,685         23,601           Post and stationery         14,224         15,826           Advertising         4,788         2,666           Travelling         63,093         32,481           Motor expenses         40,924         27,017           Repairs and renewals         114,560         77,346 </td <td>Purchases</td> <td></td> <td>67,127,316</td> <td></td> <td>59,047,697</td>	Purchases		67,127,316		59,047,697
Deposit account interest   53,727   21,049	Gross profit		12,588,472		12,166,697
Interest receivable 36,666 90,393 21,045    12,678,865   12,187,746   12,678,865   12,187,746   13,187,746					
Septembries				21,049	
Page	THO CSC TOUCHYADIO	30,000	90,393		21,049
Directors' salaries Directors' social security Directors' pension contributions Directors' pension contributions Heat 28,277 Directors' pension contributions Heat 266,427 Hea			12,678,865		12,187,746
Directors' social security Directors' pension contributions Directors' pension contributions Wages 2.495,783 2.7724,406 Rent 1.526 Rent 1.526,427 2.30,908 Insurance 1.537 2.71,108 1.536 Social security 2.04,908 2.01,959 Staff pension costs 34,007 30,447 Operating leases rentals 4,953 2.727 Other staff costs 34,007 30,447 Operating leases rentals 4,953 2.727 Other staff costs 198,755 234,517 Telephone 19,685 23,601 Post and stationery 14,224 15,826 Advertising 4,798 2,666 Travelling 63,093 32,481 Motor expenses 40,924 27,017 Repairs and renewals 114,560 77,346 Consultancy fees 2,273 - Sundry expenses 3,705 2,167 Accountancy 17,736 17,949 Subscriptions 10,559 11,206 Legal, professional and management fees 440,298 Additors' remuneration 14,100 13,045 20nations 2,701 314 Toreign exchange losses 481,351 48,066 Entertainment 60,403 43,234 Staff Costs Stank charges 13,298 38,828 - 1,7975,914 7,986,256  Finance costs Stank charges 13,298 Stank charges 13,298 Stank charges 13,298 Stank charges 14,402 9,872					
Directors' pension contributions   16,167   16,525     Wages   2,495,783   2,724,406     Rent   256,427   230,908     Insurance   46,026   27,108     Light and heat   13,730   11,536     Social security   204,908   201,959     Staff pension costs   34,007   30,447     Operating leases rentals   4,953   27,277     Other staff costs   198,755   234,517     Telephone   19,685   23,601     Post and stationery   14,224   15,826     Advertising   4,798   2,666     Travelling   63,093   32,481     Motor expenses   40,924   27,017     Repairs and renewals   114,560   77,346     Consultancy gees   2,273   -     Subscriptions   10,559   11,206     Legal, professional and management fees   506,566   440,299     Auditors' remuneration   14,100   13,045     Donations   2,701   314     Toreign exchange losses   481,351   148,066     Toreign exchange losses   13,298   9,872     Tinance costs   3,828   -     Tina				•	
Wages         2,495,783         2,724,406           Rent         256,427         230,908           Insurance         46,026         27,108           Light and heat         13,730         11,536           Social security         204,908         201,959           Staff pension costs         34,007         30,447           Operating leases rentals         4,953         27,277           Other staff costs         198,755         234,517           Telephone         19,685         23,601           Post and stationery         14,224         15,826           Advertising         4,798         2,666           Travelling         63,093         32,481           Motor expenses         40,924         27,017           Repairs and renewals         114,560         77,346           Consultancy fees         2,273         -           Subscriptions         10,559         11,206           Legal, professional and management fees         506,566         440,299           Auditors' remuneration         14,100         13,045           Donations         2,701         314           Foreign exchange losses         481,351         148,066           Enterta					
Rent					
Insurance					
Light and heat     13,730     11,536       Social security     204,908     201,959       Staff pension costs     34,007     30,447       Operating leases rentals     4,953     27,277       Other staff costs     198,755     234,517       Felephone     19,665     23,601       Post and stationery     14,224     15,826       Advertising     4,798     2,666       Fravelling     63,093     32,481       Motor expenses     40,924     27,017       Repairs and renewals     114,560     77,346       Consultancy fees     2,273     -       Sundry expenses     3,705     2,167       Accountancy     17,736     17,949       Subscriptions     10,559     11,206       Legal, professional and nanagement fees     506,566     440,299       Auditors' remuneration     14,100     13,045       Donations     2,701     314       Toreign exchange losses     481,351     148,066       Entertainment     60,403     43,234       Bad debts     (166,966)     358,011       A,702,951     4,901,490       Type,95,914     7,286,256       Finance costs     13,298     9,872       Total costs     14,702,951					
Social security   204,908   201,959   Staff pension costs   34,007   30,447   Operating leases rentals   4,953   27,277   Other staff costs   198,755   234,517   Telephone   19,685   23,601   Operating deater and stationery   14,224   15,826   Advertising   4,798   2,666   Travelling   63,093   32,481   Motor expenses   40,924   27,017   Advertising   4,788   2,666   Travelling   63,093   32,481   Advertising   4,798   2,666   Travelling   63,093   32,481   Advertising   7,366   77,346   Advertising   7,368					
Staff pension costs Operating leases rentals Operating leases operating rental r					
Operating leases rentals         4,953         27,277           Other staff costs         198,755         234,517           Telephone         19,685         23,601           Post and stationery         14,224         15,826           Advertising         4,798         2,666           Travelling         63,093         32,481           Motor expenses         40,924         27,017           Repairs and renewals         114,560         77,346           Consultancy fees         2,273         -           Sundry expenses         3,705         2,167           Accountancy         17,736         17,949           Subscriptions         10,559         11,206           Legal, professional and management fees         506,566         440,299           Auditors' remuneration         14,100         13,045           Donations         2,701         314           Foreign exchange losses         481,351         148,066           Intertainment         60,403         43,234           38d debts         (166,966)         358,011           7,975,914         7,286,256           Finance costs         33,828         -           Sank charges         13,298<					
Other staff costs     198,755     234,517       Telephone     19,685     23,601       Post and stationery     14,224     15,826       Advertising     4,798     2,666       Travelling     63,093     32,481       Motor expenses     40,924     27,017       Repairs and renewals     114,560     77,346       Consultancy fees     2,273     -       Sundry expenses     3,706     2,167       Accountancy     17,736     17,949       Subscriptions     10,559     11,206       Legal, professional and management fees     506,566     440,299       Auditors' remuneration     14,100     13,045       Donations     2,701     314       Foreign exchange losses     481,351     148,066       Entertainment     60,403     43,234       3ad debts     (166,966)     358,011       4,702,951     7,286,256       Finance costs     13,298     9,872       Bank charges     13,298     9,872       niterest payable - Intercompany     33,828     -       niterest payable - Other     7,306     -       54,432     9,872	·				
Telephone       19,685       23,601         Post and stationery       14,224       15,826         Advertising       4,798       2,666         Travelling       63,093       32,481         Motor expenses       40,924       27,017         Repairs and renewals       114,560       77,346         Consultancy fees       2,273       -         Sundry expenses       3,705       2,167         Accountancy       17,736       17,949         Subscriptions       10,559       11,206         Legal, professional and management fees       506,566       440,299         Auditors' remuneration       14,100       13,045         Donations       2,701       314         Foreign exchange losses       481,351       148,066         Entertainment       60,403       43,234         3ad debts       (166,966)       358,011         4,702,951       4,901,490         7,975,914       7,286,256     Finance costs  Sank charges  13,298  nterest payable - Intercompany  13,828  - 1,7306  - 1,73					
Advertising Travelling Advertising A 798 A 2,666 Travelling A 63,093 A 32,481 Motor expenses A 40,924 A 27,017 Repairs and renewals Consultancy fees Accountancy Fees Accountancy A 77,36 Accountancy A 17,736 A 17,948 Accountancy A 10,559 A 11,206 Accountancy A 10,559 A 11,206 Accountancy A 11,206 Accountancy A 12,701 A 11,206 Accountancy A 12,701 A 14,000 A 13,045 Accountancy A 14,000 A 13,045 A 14,066 A 14,02,991 A 14,001,490 A 17,975,914 A 17,286,256 A 13,298 A 13,298 A 13,298 A 13,298 A 13,298 A 14,001,490 A 17,286,256 A 17,286 A 17,286 A 17,286 A 17,286 A 17,286 A					
Travelling					
Motor expenses       40,924       27,017         Repairs and renewals       114,560       77,346         Consultancy fees       2,273       -         Sundry expenses       3,705       2,167         Accountancy       17,736       17,949         Subscriptions       10,559       11,206         Legal, professional and management fees       506,566       440,299         Auditors' remuneration       14,100       13,045         Donations       2,701       314         Foreign exchange losses       481,351       148,066         Entertainment       60,403       43,234         3ad debts       (166,966)       358,011         4,702,951       4,901,490         7,975,914       7,286,256     Finance costs  Sank charges  Interest payable - Intercompany  Interest payable - Other  To company  To					
Repairs and renewals Consultancy fees Consultancy Consultance					
Consultancy fees 2,273	Violor expenses				
Sundry expenses 3,705 2,167 Accountancy 17,736 17,949 Subscriptions 10,559 11,206 Legal, professional and nanagement fees 506,566 440,299 Auditors' remuneration 14,100 13,045 Donations 2,701 314 Foreign exchange losses 481,351 148,066 Entertainment 60,403 43,234 Bad debts (166,966) 358,011  4,702,951 4,901,490  7,975,914 7,286,256  Finance costs Bank charges 13,298 9,872 Interest payable - Intercompany 33,828 - Interest payable - Other 7,306 -  54,432 9,872	Consultancy foos			77,346	
Accountancy 17,736 17,949 Subscriptions 10,559 11,206  Legal, professional and management fees 506,566 440,299 Auditors' remuneration 14,100 13,045 Donations 2,701 314 Foreign exchange losses 481,351 148,066 Entertainment 60,403 43,234 Bad debts (166,966) 358,011				2 167	
Subscriptions 10,559 11,206 Legal, professional and management fees 506,566 440,299 Auditors' remuneration 14,100 13,045 Donations 2,701 314 Foreign exchange losses 481,351 148,066 Entertainment 60,403 43,234 Bad debts (166,966) 358,011  4,702,951 4,901,490  7,975,914 7,286,256  Finance costs Bank charges 13,298 9,872 Interest payable - Intercompany 33,828 - Interest payable - Other 7,306 -  54,432 9,872				•	
Legal, professional and management fees 506,566 440,299 Auditors' remuneration 14,100 13,045 314 45 500 500 500 500 500 500 500 500 500					
Auditors' remuneration 14,100 13,045 Conations 2,701 314 Foreign exchange losses 481,351 148,066 Entertainment 60,403 43,234 Gad debts (166,966) 358,011  4,702,951 4,901,490  7,975,914 7,286,256  Finance costs Bank charges 13,298 9,872 Interest payable - Intercompany 33,828 Interest payable - Other 7,306 54,432 9,872		,		. 1,200	
Auditors' remuneration 14,100 13,045 Donations 2,701 314 Foreign exchange losses 481,351 148,066 Entertainment 60,403 43,234 Bad debts (166,966) 358,011  4,702,951 4,901,490  7,975,914 7,286,256  Finance costs Bank charges 13,298 9,872 Interest payable - Intercompany 33,828 Interest payable - Other 7,306 54,432 9,872		506,566		440,299	
2,701   314				•	
Entertainment 60,403 43,234  Bad debts (166,966) 358,011  4,702,951 4,901,490  7,975,914 7,286,256  Finance costs  Bank charges 13,298 9,872  Interest payable - Intercompany 33,828 Interest payable - Other 7,306  54,432 9,872					
358,011 4,901,490 7,975,914 7,286,256  Finance costs Bank charges 13,298 9,872 nterest payable - Intercompany 33,828 - nterest payable - Other 7,306 -  54,432 9,872				148,066	
### 4,702,951 ### 4,901,490 ### 7,286,256 ### 7,306 ### 7,300 ### 7,300 ### 7,300 ### 7,300 ### 7,300 ### 7,30	17.70				
7,975,914 7,286,256  Finance costs  Bank charges 13,298 9,872  nterest payable - Intercompany 33,828 - nterest payable - Other 7,306 -  54,432 9,872	Bad debts	(166,966)	4 702 951	358,011	4 001 400
Finance costs  Bank charges 13,298 9,872  nterest payable - Intercompany 33,828 - nterest payable - Other 7,306 -  54,432 9,872					
Bank charges       13,298       9,872         Interest payable - Intercompany       33,828       -         Interest payable - Other       7,306       -         54,432       9,872			7,975,914		7,286,256
nterest payable - Intercompany 33,828 - nterest payable - Other 7,306 - 54,432 9,872	inance costs				
nterest payable - Other 7,306 - 54,432 9,872				9,872	
54,432 9,872				-	
	nterest payable - Other	7,306	64 400	-	
Carried forward 7,921,482 7,276,384			54,432		9,872
	Carried forward		7,921,482		7,276,384

# Trading and Profit and Loss Account for the year ended 31 December 2022

	2022		2021
£	£	£	£
	7,921,482		7,276,384
4,165		5,406	
12 316		12,694	
0,930	23,431	17,700	35,833
	7,898,051		7,240,551
	£ 4,165 12,316 6,950	7,921,482 4,165 12,316 6,950 23,431	7,921,482 4,165 5,406 12,316 12,694 6,950 17,733