ECULINE WORLDWIDE SOUTH AFRICA (PTY) LTD

(Registration number 1996/006602/07)

ANNUAL FINANCIAL STATEMENTS

FOR THE YEAR ENDED

31 DECEMBER 2018

(Registration number 1996/006602/07)

Annual Financial Statements for the year ended 31 December 2018

GENERAL INFORMATION

Country of incorporation and domicile South Africa

Nature of business and principal activities International import and export of cargo

containers

Directors Y Palm (South Africa)

SMN Mohamedhusein (Indian) S Martin (Indian) (Resigned)

RM Wernli (Sweden)

Registered office First Floor, Block B

Southern Life Gardens 70 Second Avenue Newton Park Port Elizabeth

6055

Business address First Floor, Block B

Southern Life Gardens 70 Second Avenue Newton Park Port Elizabeth

6055

Postal address P.O. Box 7835

Newton Park Port Elizabeth

6055

Holding company Ecu Hold NV incorporated in Belgium

Ultimate holding company Alicargo Belgium NV incorporated in Belgium

Bankers Standard Bank

Investec

Auditors Ernst & Young Inc, Registered Auditors

Company registration number 1996/006602/07

Tax reference number 9278/486/84/1

Level of assurance These financial statements have been audited in

compliance with the applicable requirements of

the Companies Act 71 of 2008.

Preparer Robyn Steyn CA(SA), Nomads Consulting

Issued 19-Mar-19

(Registration number 1996/006602/07)

Annual Financial Statements for the year ended 31 December 2018

INDEX

The reports and statements set out below comprise the annual financial statements presented to the shareholder:

TABLE OF CONTENTS	PAGE
Directors' Responsibilities and Approval	3
Independent Auditor's Report	4 - 5
Directors' Report	6
Statement of Financial Position	7
Statement of Comprehensive Income	8
Statement of Changes in Equity	9
Statement of Cash Flows	10
Accounting policies	11 - 15
Notes to the Financial Statements	16 - 26
Detailed income statement presented for management information only, does not form part of the annual financial statements and is unaudited	27 - 28

(Registration number 1996/006602/07) Annual Financial Statements for the year ended 31 December 2018

DIRECTORS' RESPONSIBILITIES AND APPROVAL

The directors are required by the Companies Act 71 of 2008 to maintain adequate accounting records and are responsible for the content and integrity of the annual financial statements and related financial information included in this report. It is their responsibility to ensure that the annual financial statements fairly present the financial position of the company as at the end of the financial year and the results of its operations and cash flows for the year then ended, in accordance with the International Financial Reporting Standard for Small and Medium-sized Entities. The external auditors are engaged to express an independent opinion on the financial statements.

The annual financial statements are prepared in accordance with the International Standard for Small and Medium-sized Entities and are based upon appropriate accounting policies consistently applied and supported by reasonable judgements and estimates.

The directors acknowledge that they are ultimately responsible for the system of internal financial control established by the company and place considerable importance on maintaining a strong control environment. To enable the directors to meet these responsibilities, the board of directors sets standards for internal control aimed at reducing the risk of error or loss in a cost effective manner. The standards include proper delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties to ensure an acceptable level of risk. These controls are monitored throughout the company and all employees are required to maintain the highest ethical standards in ensuring the company's business is conducted in a manner that in all reasonable circumstances is above reproach. The focus of risk management in the company is on identifying. assessing, managing and monitoring all known forms of risk across the company. While operating risk cannot be fully eliminated, the company endeavours to minimise it by ensuring that appropriate infrastructure, controls, systems and ethical behaviour are applied and managed within predetermined procedures and constraints.

Based on the information and explanations given by management, the directors are of the opinion that the system of internal control provides reasonable assurance that the financial records may be relied upon for the preparation of the annual financial statements.

The directors have considered the company's current financial position and reviewed the cash flow forecast for the next 12 months. As a result, the directors are satisfied that the company has adequate resources to continue operating for the foreseeable future.

The directors are responsible for the maintenance of adequate accounting records and the preparation and integrity of the annual financial statements and related information. The accounting officer is responsible for ensuring that the annual financial statements are in agreement with the accounting records, summarised in the manner required by Section 30 of the Companies Act 71 of 2008.

The external auditors are responsible for independently auditing and reporting on the company's financial statements. The financial statements have been examined by the external auditors and their report is presented on pages 4 to 5.

The annual finar cial statements set out on pages 1 to 28, prepared on a going concern basis, were approved by the directors on 19 March 2019 and were signed on its behalf by:

Director: Y Pain



EY 145 Cape Road, Mill Park Port Elizabeth 6001 PO Box 27214 Greenacres Port Elizabeth 6057 Ernst & Young Incorporated Co. Reg. No. 2005/002308/21 Tel: +27 41 396 9444 Fax: +27 41 396 9400 Docex 45 Port Elizabeth www.ey.com

Independent Auditor's Report

To the Shareholders of Ecu Worldwide South Africa (Proprietary) Limited

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Ecu Worldwide South Africa (Proprietary) Limited set out on pages 7 to 28, which comprise the statement of financial position as at 31 December 2018, and the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the financial statements present fairly, in all material respects, the financial position of Ecu Worldwide South Africa (Proprietary) Limited as at 31 December 2018, and its financial peormance and cash flows for the year then ended in accordance with International Financial Reporting Standards for Small and Medium-sized Entities ("IFRS for SMEs") and the requirements of the Companies Act of South Africa.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the company in accordance with the Independent Regulatory Board for Auditors' Code of Professional Conduct for Registered Auditors (IRBA Code), with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and other independence requirements applicable to performing audit of Ecu Worldwide South Africa (Proprietary) Limited. We have fulfilled our other ethical responsibilities in accordance with the IRBA Code, IESBA Code, and in accordance with other ethical requirements applicable to performing the audit of Ecu Worldwide South Africa (Proprietary) Limited. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

The directors are responsible for the other information. The other information comprises the Directors' Report as required by the Companies Act of South Africa and the detailed income statement. The other information does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express an audit opinion or any form of assurance conclusion thereon.



In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the Financial Statements

The directors are responsible for the preparation and fair presentation of the financial statements in accordance with International Financial Reporting Standards for Small and Medium-sized Entities and the requirements of the Companies Act of South Africa, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due
 to fraud or error, design and perform audit procedures responsive to those risks, and obtain
 audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of
 not detecting a material misstatement resulting from fraud is higher than for one resulting from
 error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or
 the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.



- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting
 and based on the audit evidence obtained, whether a material uncertainty exists related to
 events or conditions that may cast significant doubt on the company's ability to continue as a
 going concern. If we conclude that a material uncertainty exists, we are required to draw
 attention in our auditor's report to the related disclosures in the financial statements or, if such
 disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit
 evidence obtained up to the date of our auditor's report. However, future events or conditions
 may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Ernst & Young Inc.

Director: Mark Biggs

Registered Auditor

Chartered Accountant (South Africa)

Port Elizabeth

19 March 2019

(Registration number 1996/006602/07)
Annual Financial Statements for the year ended 31 December 2018

DIRECTORS' REPORT

BUSINESS AND OPERATIONS

The principal business activity of the company is a logistic service to international business, importing and exporting cargo containers.

FINANCIAL RESULTS

The financial results for the year under review are clearly reflected in these financial statements. The company made a profit for the year of R 5 433 721 (2017:R 5 109 713).

DIRECTORS

Particulars of the present directors are given on page 1.

HOLDING COMPANY

The company's holding company is Ecu Hold NV, which holds 100% (2017: 100%) of the company's equity. Ecu Hold NV is a company incorporated in Belgium.

The ultimate holding company is Allcargo Belgium NV, a company incorporated in Belgium.

DIVIDENDS

Dividends amounting to R 3 550 000 (2017: R 3 000 000) were declared and paid during the year.

SHARE CAPITAL

The authorised and issued share capital remained unchanged throughout the current and prior years.

AUDITORS

Ernst & Young Incorporated will continue as external auditors in accordance with Section 90 of the Companies Act 71 of 2008.

GOING CONCERN

The directors have satisfied themselves that the company is in a sound financial position and that it has adequate financial resources to continue operating in the foreseeable future, therefore the annual financial statements have been prepared on the going concern basis.

The directors are not aware of any new material changes that may adversely impact the company. In addition, the directors are not aware of any material non-compliance with statutory or regulatory requirements or any pending changes to legislation, which may impact the company.

EVENTS SUBSEQUENT TO THE ACCOUNTING DATE

No material fact or circumstance has occurred between the accounting date and the date of this report.

(Registration number 1996/006602/07)
Annual Financial Statements for the year ended 31 December 2018

STATEMENT OF FINANCIAL POSITION

	Note	2018 R	2017 R
ASSETS			
NON-CURRENT ASSETS		360 660	468 029
Property, plant and equipment	2	360 660	468 029
CURRENT ASSETS		26 483 792	29 062 535
Trade and other receivables	3	21 475 228	22 517 341
Current tax receivable		568 443	126 280
Cash and cash equivalents	4	4 440 121	6 418 914
TOTAL ASSETS		26 844 452	29 530 564
EQUITY AND LIABILITIES			
EQUITY		8 536 522	6 652 801
Share capital	5	100	100
Retained income		8 536 422	6 652 701
LIABILITIES			
CURRENT LIABILITIES		18 307 930	22 877 763
Trade and other payables	6	18 307 930	18 853 998
Loans from group companies	7	-	4 023 765
TOTAL EQUITY AND LIABILITIES		26 844 452	29 530 564

(Registration number 1996/006602/07)
Annual Financial Statements for the year ended 31 December 2018

STATEMENT OF COMPREHENSIVE INCOME

		2018	2017
	Note	R	R
Revenue	8	269 986 426	245 266 799
COST OF SALES	_	(235 632 500)	(216 229 477)
GROSS PROFIT		34 353 926	29 037 322
Other income		215 095	837 412
Administration expenses		(4 897 225)	(4 883 531)
Selling and distribution expenses		(1 588 035)	(1 675 021)
Operating expenses	_	(20 699 778)	(16 376 543)
Profit from operations	9	7 383 983	6 939 639
Investment revenue	10	150 505	130 921
Finance charges	_	(45 574)	(52 399)
Profit before taxation		7 488 914	7 018 161
Taxation	11 _	(2 055 193)	(1 908 448)
PROFIT FOR THE YEAR	_	5 433 721	5 109 713

(Registration number 1996/006602/07)
Annual Financial Statements for the year ended 31 December 2018

STATEMENT OF CHANGES IN EQUITY

	Note	Share Capital R	Retained income	Total R
Balance at 1 January 2017		100	4 542 988	4 543 088
Profit for the year		-	5 109 713	5 109 713
Dividends	13	<u> </u>	(3 000 000)	(3 000 000)
Balance at 31 December 2017		100	6 652 701	6 652 801
Profit for the year		-	5 433 721	5 433 721
Dividends	13		(3 550 000)	(3 550 000)
Balance at 31 December 2018	5	100	8 536 422	8 536 522

(Registration number 1996/006602/07)
Annual Financial Statements for the year ended 31 December 2018

STATEMENT OF CASH FLOWS

		2018	2017
	Note	R	R
CASH FLOWS FROM OPERATING ACTIVITIES		2 079 592	2 815 494
Cash receipts from customers		271 028 539	243 586 645
Cash paid to suppliers and employees		(263 006 522)	(235 870 488)
Cash generated by operations	12	8 022 017	7 716 157
Investment revenue	10	150 505	130 921
Finance costs	40	(45 574)	(52 399)
Dividends paid Taxation paid	13	(3 550 000)	(3 000 000)
Taxation paid	14	(2 497 356)	(1 979 185)
CASH FLOWS FROM INVESTING ACTIVITIES		(34 620)	(163 520)
Additions to property, plant and equipment	2	(34 620)	(288 520)
Proceeds from disposal of property, plant and equipment	2/9	-	125 000
CASH FLOWS FROM FINANCING ACTIVITIES ACTIVITI	ES	(4 023 765)	2 049 165
Net proceeds from loans from group companies		(4 023 765)	2 049 165
TOTAL CASH MOVEMENT FOR THE YEAR		(1 978 793)	4 701 139
CASH AND CASH EQUIVALENTS at beginning of the		•	
year	4	6 418 914	1 717 775
CASH AND CASH EQUIVALENTS at end of the year	4	4 440 121	6 418 914
	•	7 770 121	0 7 10 3 14

(Registration number 1996/006602/07)
Annual Financial Statements for the year ended 31 December 2018

ACCOUNTING POLICIES

1, Basis of compilation

The financial statements of the company have been prepared in accordance with the International Financial Reporting Standard for Small and Medium-sized Entities and the Companies Act 71 of 2008. The financial statements have been prepared on the historical cost basis and incorporate the accounting policies documented below. These accounting policies are consistent with the previous financial year.

The financial statements are presented in South African Rand.

1.1 Property, plant and equipment

Property, plant and equipment is stated at cost less accumulated depreciation and accumulated impairment losses, if any. Such cost includes the cost of replacing part of the plant and equipment when that cost is incurred, if the recognition criteria are met.

Items of property, plant and equipment are depreciated using the straight line basis at rates that will reduce the book values to estimated residual values over the anticipated useful lives of the assets concerned. The average useful lives used for this purpose are:

Motor vehicles: 10 years Furniture and fixtures: 5 years IT equipment: 2 to 3 years

The assets' residual values, useful lives and depreciation methods are reviewed at each financial year end, and adjusted prospectively, if appropriate.

1.2 Impairment of assets

The company assesses, at each reporting date, whether there is an indication that an asset may be impaired.

If the fair value less costs to sell of an asset or group of assets is estimated to be less than its carrying amount, the carry amount of the asset or group of assets is reduced to its fair value less costs to sell. An impairment loss is recognised immediately in profit and loss.

If an impairment loss subsequently reverses, the carrying amount of the asset or group of assets is increased to the revised estimate of it recoverable amount but not in excess of the amount that would have been determined had no impairment loss been recognised for the asset or group of assets in prior years. A reversal of impairment is recognised immediately in profit or loss.

1.3 Financial Instruments

Trade and other receivables

Financial instruments are initially measured at the transaction price including transaction costs except in the initial measure of financial assets and liabilities that are measured at fair value through profit and loss unless the arrangement constitutes, in effect, a financing transaction in which case it is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Cash and cash equivalents

Cash and cash equivalents are measured at amortised costs.

Cash in the statement of financial position comprises bank, cash on hand and short-term deposits with an original maturity date of three months or less.

For the purposes of the statement of cash flows, cash and cash equivalents comprises the cash balance as defined above, net of bank overdraft(s).

(Registration number 1996/006602/07)

Annual Financial Statements for the year ended 31 December 2018

ACCOUNTING POLICIES

1.3 Financial Instruments (cont.)

Financial liabilities

Financial instruments included in trade and other payables and loans from group companies. These are measured at amortised cost using the effective interest rate method.

Derecognition of financial instruments

A financial instrument is derecognised when the company no longer controls the contractual rights or obligations that define financial instruments. This is normally when the cash attributable to the financial instrument passes to a third party.

Offsetting of financial instruments

Financial assets and liabilities are offset and the net amount reported on the statement of financial position when there is a current enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the assets and settle the liabilities simultaneously.

1.4 Share capital and equity

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities.

1.5 Provisions

Provisions are recognised where the company has a present legal or constructive obligation as a result of a past event, a reliable estimate of the obligation can be made and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation. If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, where appropriate, the risks specific to the liability. Where discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

1.6 Revenue

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the company and the revenue can be reliably measured regardless of when the payment is being made. Revenue is measured at the fair value of the consideration received, excluding discounts, rebates and other taxes or duties. The company assesses its revenue arrangements against specific criteria in order to determine if it is acting as principal or agent. The company has concluded that it is acting as principle in all of its revenue arrangements. The following specific recognition criteria must be met before revenue is recognised:

Revenue for services rendered relating to the import of goods is recognised upon the arrival of the goods at the cargo destination station.

Revenue for services rendered relating to the export of goods is recognised upon the departure of the goods at the cargo departure station.

1.7 Investment income

Interest is recognised as interest accrues (using the effective interest method) and included in operating income in the statement of financial performance.

(Registration number 1996/006602/07)

Annual Financial Statements for the year ended 31 December 2018

ACCOUNTING POLICIES

1.8 Leases

Leases are classified as operating leases, where substantially all the risks and rewards associated with ownership of the asset are not transferred from the lessor to the lessee.

Operating lease payments are recognised as an expense through profit and loss on a straight line basis over the lease term.

1.9 Retirement benefit

Defined contribution plans

The policy is to provide retirement benefits for all its employees. Current contributions to relevant retirement benefit plans operated for employees are charged against profit or loss in the period to which they relate.

1.10 Foreign exchange

Foreign currency balances

Monetary assets and liabilities denominated in foreign currencies are retranslated at the spot rate of exchange ruling at the reporting date. Gains and losses arising on translation are dealt with through profit and loss in the year in which they occur.

Foreign currency transactions

Transactions in foreign currency are accounted for at the spot rate of exchange ruling on the date of the transaction.

The functional currency is the South African Rand.

1.11 Borrowing costs

Borrowing costs are expensed in the period they occur. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds.

1.12 Taxes

Current tax assets and liabilities

Current income tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted by the reporting date.

Deferred tax assets and liabilities

Deferred tax is recognised on the differences between the carrying amount of the assets and liabilities in the financial statements and their corresponding tax basis (temporary differences). Deferred tax liabilities are recognised for all taxable temporary differences. Deferred tax assets are recognised to the extent that it is probable that the taxable profits will be available against which the deductible temporary differences can be used.

The carrying amount of deferred tax assets is reviewed at reporting date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

(Registration number 1996/006602/07)
Annual Financial Statements for the year ended 31 December 2018

ACCOUNTING POLICIES

1.12 Taxes (cont.)

Deferred tax assets and liabilities (cont.)

Deferred tax is calculated at the expected tax rates applicable to the period when the liability is settled or the asset is realised, based on tax rates that have been enacted or substantively enacted by the end of the reporting period.

Tax expenses

The income tax expense represents the sum of the tax charge on the current year taxable income and deferred taxation.

Value added tax

Revenues, expenses and assets are recognised net of the amount of value added tax except:

- where the value added tax incurred on a purchase of assets or services is not recoverable from the taxation authority, in which case the value added tax is recognised as part of the cost of acquisition of the asset or as part of the expense item as applicable.
- receivables and payables are stated with the amount of value added tax included.

The net amount of value added tax recoverable from / payable to the taxation authority is shown separately in the notes to the annual financial statements as part of trade and other receivables / trade and other payables.

1.13 Dividends paid

Dividends are declared and paid after having been proposed by the directors and authorised by the shareholder and if the company is compliant with the liquidity and solvency ratios as required by the Companies Act 71 of 2008.

(Registration number 1996/006602/07)
Annual Financial Statements for the year ended 31 December 2018

ACCOUNTING POLICIES

1.14 Significant accounting judgements, estimates and assumptions

The preparation of financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the company's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements, are disclosed.

The key assumptions, estimates and judgements concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amount of the assets and liabilities within the next financial year are discussed below:

Financial instruments

The carrying amount of financial instruments approximates the fair value.

Provision for doubtful debts

The provision for impairment losses on trade receivables is determined with reference to identified problematic debtors, debtors exceeding the set credit limits and debtors exceeding creditor terms. Due to the size of the trade receivables book and the risks associated with a widespread customer base, the provision is subject to significant uncertainty.

Residual values and useful lives of property, plant and equipment

Residual values of property, plant and equipment are based on the nature of the assets, period of use and the historical experience. No changes were made to the residual values of property, plant and equipment, as management assessed that the estimated residual values determined in the prior year, remained appropriate.

The useful lives of property, plant and equipment are based on the historical experience and industry standards. No changes were made to the useful lives of property, plant and equipment, as management assessed that the estimated useful lives determined in the prior year remained appropriate.

ECULINE WORLDWIDE SOUTH AFRICA (PTY) LTD (Registration number 1996/006602/07) Annual Financial Statements for the year ended 31 December 2018

1						2018	2017
						R	R
2,	PROPERTY PLANT AND EQUIPMENT						
			2018			2017	
		Cost	Accumulated	Net book	Cost	Accumulated	Net book
	Furniture and fixtures	272 964	(125 765)	147 199	261 197	(101.560)	159 637
	Motor vehicles	289 900	(165 720)	124 180	289 900	(122 740)	167 160
	IT equipment	769 165	(679 884)	89 281	746 312	(080 900)	141 232
	Net book value	1 332 029	(971 369)	360 660	1 297 409	(829 380)	468 029
	Reconciled as follows - 2018						
			Opening balance	Additions	Disposals	Depreciation	Total
	Furniture and fixtures		159 637	11 767	•	(24 205)	147 199
	Motor venicles		16/ 160	•	•	(45 380)	124 180
	IT equipment	·	141 232	22 853	•	(74 804)	89 281
		-	468 029	34 620	1	(141 989)	360 660
	Reconciled as follows - 2017						
			Opening balance	Additions	Disposals	Depreciation	Total
	Furniture and fixtures Motor vehicles		123 830 178 899	57 793 139 900	(110 517)	(21 986) (41 122)	159 637 167 160
	IT equipment	·	112 933	90 827		(62 528)	141 232
			415 662	288 520	(110 517)	(125 636)	468 029
		-					

(Registration number 1996/006602/07)
Annual Financial Statements for the year ended 31 December 2018

NOTES TO THE ANNUAL FINANCIAL STATEMENTS

· · · · · · · · · · · · · · · · · · ·	2018	2017
	R	R
3, TRADE AND OTHER RECEIVABLES		
Trade receivables Amounts owing by related parties	16 131 143 4 698 557	20 442 315 1 420 437
Trade receivables - gross Provision for doubtful debts	20 829 700	21 862 752 (83 889)
Trade receivables - net Deposits VAT Prepayments Other receivables	20 829 700 120 419 335 629 176 680 12 800	21 778 863 120 419 410 585 207 474
	21 475 228	22 517 341

Trade receivables, revenue accrual and amounts owing by related parties are non-interest bearing and are generally on 7-60 days' terms. VAT is non-interest bearing and funds are normally received within 30 days. Prepayments, deposits and other receivables are non-interest bearing and are generally on terms of less than 12 months.

The company is exposed to the risk of changes in exchange rates because the above-mentioned trade and other receivables include foreign currency denominated balances. The company only trades with recognised, creditworthy third parties. Receivable balances are monitored on an ongoing basis with the result that the company's risk exposure to bad debts is not significant. The maximum exposure is the carrying amount as disclosed above. There are no significant concentrations of credit risk within the company.

4. CASH AND CASH EQUIVALENTS

Cash on hand	4 490	6 943
Bank balances	4 435 631	6 411 971
	4 440 121	6 418 914

Cash and cash equivalents comprise of cash on hand, call deposits and cash balances with banks.

Cash at banks earns interest at floating rates based on daily bank deposit rates. Short-term deposits are made for varying periods of between one and seven days, depending on the immediate cash requirements of the company, and earn interest at the respective short-term deposit rates. The fair value of cash and short-term deposits is R 4 440 121 (2017; R 6 418 914).

The company manages its liquidity risk by ensuring it has adequate banking facilities and reserve borrowing capacity.

Standard Bank holds the following securities:

3			
Pledge notice deposit		230 000	50 000
South African Airways (SAA) guara National Ports Authority (NPA) gua The guarantee is necessary for the company to submit cargo dues onli	rantee: NPA in order for the		50 000
expires on 31 January 2030.		100 000	80 000
Standard Bank holds the following fa	cilities:		
Guarantee by the bank		100 000	130 000
Forward exchange control		1 530 000	_
Current	17	5 500 000	

(Registration number 1996/006602/07)

Annual Financial Statements for the year ended 31 December 2018

NOTES TO THE ANNUAL FINANCIAL STATEMENTS

		2018 R	2017 R
5,	SHARE CAPITAL		
	Authorised:		
	10 000 Ordinary shares of R1 each	10 000	10 000
	Issued:		
	100 Ordinary shares of R1 each	100	100
	There has been no change in authorised or issued share capit	al in the current and prid	or year.
6,	TRADE AND OTHER PAYABLES		
	Trade payables	12 971 274	9 164 168
	Amounts due to related parties	3 161 677	3 575 116
	Bonus pay accrual	544 835	417 812
	Leave pay accrual	-	387 536
	Other payables	1 630 144	5 309 366
		18 307 930	18 853 998

Trade payables, cost of sales accrual and amounts due to related parties are non-interest bearing and are generally on 60 days' terms. Other payables and accruals are non-interest bearing and have an average term of 30 days. Bonus and leave pay accrual are non-interest bearing and have no fixed terms of repayment.

The company is exposed to the risk of changes in exchange rates because trade and other payables includes balances denominated in foreign currency.

7, LOANS FROM GROUP COMPANIES

Ecu Hold NV	-	4 023 765
-------------	---	-----------

This is a short-term loan from the holding company. During the 2017 financial year, a loan bearing interest of 2% was received, which was repayable within 6 months from date of receipt. This loan was settled in the current financial year.

8, REVENUE

Revenue represents the net invoiced value to customers, which excludes VAT and investment income. All sales are zero-rated.

(Registration number 1996/006602/07)

Annual Financial Statements for the year ended 31 December 2018

			2018	2017
_			R	R
9,	DISC	CLOSABLE ITEMS		
	Profi	it from operations is stated after:		
	(Pro	fit)/loss on foreign exchange	1 692 758	(705 696)
		n)/loss on sale of property, plant and equipment	•	(14 483)
	Dep	reciation on property, plant and equipment	141 989	125 636
	Dire	ctors' remuneration		
	Sala	ry and bonuses	1 374 963	1 189 850
		pany contribution to provident fund	116 170	111 304
		ense allowances	66 000	66 000
	Othe	er company contributions	17 048	48 232
			1 574 181	1 415 386
	Staf	fcosts		
		ry and wages	12 331 879	10 817 484
		pany contribution to provident fund	890 816	792 402
	Othe	er staff costs	1 359 297	1 104 746
			14 581 992	12 714 632
	Ope	rating lease charges		
		nises	1 179 196	1 124 694
	Moto	or vehicles	45 386	42 443
	Equi	pment	290 486	305 175
			1 515 068	1 472 312
10,	INVE	STMENT REVENUE		·
		est revenue	450 505	
	men	est revenue	150 505	130 921
11,	TAX	ATION		
	11,1	Tax charge		
		South African normal tax		
		Current	2 055 193	1 908 448
		Prior period income tax		-
			2 055 193	1 908 448
	44.0	T		_ :
	11,2	Tax reconciliation Accounting profit	7 488 914	7 018 161
		Standard tax charge at 28% (2017: 28%)		
		Non-deductible expenditure	2 096 896	1 965 085
		Deferred tax not recognised	2 660 (44 363)	1 543
			(44 303)	(58 180)
		Effective tax charge	2 055 193	1 908 448
		13		

(Registration number 1996/006602/07)
Annual Financial Statements for the year ended 31 December 2018

	· · · · · · · · · · · · · · · · · · ·	2018	2017		
		R	R		
12,	CASH GENERATED BY OPERATIONS				
	Profit before taxation Adjusted for:	7 488 914	7 018 161		
	Depreciation on property, plant and equipment	141 989	125 636		
	Investment revenue	(150 505)	(130 921)		
	Gain on disposal of property, plant and equipment	(100 000)	(14 483)		
	Finance costs	45 574	52 399		
	Change in working capital				
	Trade and other receivables	1 042 113	(1 680 154)		
	Trade and other payables	(546 068)	2 345 519		
		8 022 017	7 716 157		
13,	DIVIDENDS PAID				
	Amounts payable at the beginning of period	-	-		
	Interim dividend	-	-		
	Final dividend	(3 550 000)	(3 000 000)		
	Amount payable at the end of the year		-		
	Paid during the year	(3 550 000)	(3 000 000)		
	Dividends of R 35 500 (2017: R 30 000) per share was declar	ed during the year.			
14,	TAXATION PAID				
	Balance at the beginning of the year	126 280	55 543		
	Amounts charged to profit or loss	(2 055 193)	(1 908 448)		
	Balance at the end of the year	(568 443)	(126 280)		
	Paid during the year	(2 497 356)	(1 979 185)		
15,	KEY MANAGEMENT PERSONNEL				
	Key management personnel	1 574 181	1 415 386		
	Key management personnel are those persons having a directing and controlling the activities of the company, dire (whether executive or otherwise) of the company.	uthority and responsibi ctly or indirectly, includ	lity for planning ing any directors		
16,	AUDITOR'S REMUNERATION				
	Fees	240 000	145 000		
	Other services	83 181	147 933		
		323 181			
		323 101	292 933		

(Registration number 1996/006602/07)

Annual Financial Statements for the year ended 31 December 2018

NOTES TO THE ANNUAL FINANCIAL STATEMENTS

	2018	2017
	R	R
47 CATEGODIES OF FINANCIAL INSTRUMENTS	· · ·	

17, CATEGORIES OF FINANCIAL INSTRUMENTS

2018	Loans and receivables	Financial liabilities at amortised cost	Non-financial instruments	Total
Trade and other receivables Cash and cash equivalents Trade and other payables Loans from group companies	20 962 919 4 440 121 - -	- (17 763 095) -	512 309 - (544 835) -	21 475 228 4 440 121 (18 307 930)
	25 403 040	(17 763 095)	(32 526)	7 607 419
2017	Loans and receivables	Financial liabilities at amortised cost	Non-financial instruments	Total
Trade and other manifesting				
Trade and other receivables Cash and cash equivalents Trade and other payables Loans from group companies	21 899 282 6 418 914 - -	(18 048 650) (4 023 765)	618 059 - (805 348) -	22 517 341 6 418 914 (18 853 998) (4 023 765)

18, EMPLOYMENT BENEFITS

The company has a defined contribution provident fund with Sanlam for all employees who are permanent, contracted, salaried employees. The fund is financed by company contributions and is governed by the Pension Fund Act of 1956.

The monthly contributions towards the Provident Fund are 13% of the employee's gross salary and the payment will be split between the company (8%) and the employee (5%). There are 41 (2017: 36) members that contribute to the fund. The total contributions recognised as an expense during the year amounts to R 1 006 986 (2017: R 903 706).

18, COMMITMENTS UNDER OPERATING LEASES

The company has operating leases for the lease of premises and equipment for which the future minimum lease payments as follows:

Minimum lease payments due

Within one year	871 192	879 977
In second to fifth year	1 652 240	2 523 432
	2 523 432	3 403 409

(Registration number 1996/006602/07)

Annual Financial Statements for the year ended 31 December 2018

NOTES TO THE ANNUAL FINANCIAL STATEMENTS

2018	2017
 R	R

20, RELATED PARTIES

Ecu Hold NV, a company incorporated in Belgium, owns 100% of the company's shares. The ultimate parent of the group is Allcargo Belgium NV. Only those related parties that the company has traded with during the current and prior financial years have been disclosed in the financial statements.

parent of the group is Allcargo Belgium NV. Only those rela with during the current and prior financial years have been d		
Receivables from related parties		
Allcargo Logistics LLC	123 398	146 433
All Cargo Global Logistics - Newdehli	(4 758)	120 611
Ecu - Line Bangladesh	17 564	(113)
Ecu - Line Canada Inc.	34 589	27 155
Ecu - Line Dubai	8 181	67 379
Ecu - Line Middle East LLC	-	(70 520)
Ecu - Line Pakistan	5 794	6 128
Ecu - Line Spain S.L.	2 771	11 761
Ecu - Line Nordic Sweden AB	70 962	-
Ecu - Line Switzerland GmbH	177	-
Ecu - Line Vancouver	-	7 314
Ecu Hold NV	-	_
Ecu Marseille	47 210	2 437
Ecu Miami	9 067	75 129
Ecu Montreal	15 105	4 027
Ecu Nordic Norway AS	44 149	25 995
Ecu Worldwide (Argentina) S.A	8 848	400
Ecu Worldwide (Atlanta)	14 051	3 962
Ecu Worldwide (Australia) Pty Ltd	7 092	6 747
Ecu Worldwide (Belgium)	1 760 077	121 777
Ecu Worldwide (CZ) s.r.o.	14 226	-
Ecu Worldwide (China) Shanghai) Ltd	429 360	358 712
Ecu Worldwide (Colombia) S.A.	-	3 632
Ecu Worldwide (Cote d'Ivoire) SARL	4 713	
Ecu Worldwide (France)	182 914	41 256
Ecu Worldwide (Germany) GmbH	432 758	(26 771)
Ecu Worldwide (Guangzhou) Ltd	191 271	74 010
Ecu Worldwide (Hong Kong) Ltd	91 005	8 912
Ecu Worldwide (Italy) S.r.l.	9 510	77 102
Ecu Worldwide (Japan) Ltd	6 665	4 790
Ecu Worldwide (Kenya) Ltd	24 775	119 518
Ecu Worldwide (Lanka (Private) Ltd)	3 196	(2 144)
Ecu Worldwide (Logistics do Brazil) Ltda	22 208	23 895
Ecu Worldwide (Mauritius) Ltd	16 703	11 848
Ecu Worldwide (Mexico)	-	4 637
Ecu Worldwide (Netherlands) B.V	5 447	14 712
Ecu Worldwide (Philippines) Inc.	13 869	-
Ecu Worldwide (Singapore) Pte. Ltd	202 796	112 745
Ecu Worldwide (TZ) Ltd	6 168	-
Ecu Worldwide (Turkey Tasimacilik) Ltd Sirketi	-	(1 799)
Ecu Worldwide (Uganda) Ltd	-	5 498
Ecu Worldwide (UK) Ltd	788 856	(49 567)
Ecu Worldwide (USA)	61 595	75 427
Ecu Worldwide (Vietnam) Co. Ltd	1 081	309
ELWA Ghana Ltd.	25 164	-
PT Ecu Worldwide Indonesia	-	7 493
22	4 698 557	1 420 437

(Registration number 1996/006602/07)

Annual Financial Statements for the year ended 31 December 2018

	2018	2017
	R	R
, RELATED PARTIES (cont.)		
Payables from related parties		
All Cargo Global Logistics - Newdehli	205.400	004.55
Allcargo Logistics LLC	295 139	204 55
Contech Logistics Solutions	56 511	(2 653
Ecu - Line Portugal	-	37 33
Ecu - Line Canada Inc	- (5.045)	2 40
Ecu - Line Dubai	(5 045)	
Ecu - Line Korea	-	11 24
Ecu - Line Spain S.L.	8 337	13 56
Ecu - Line Pakistan	33 730	
Ecu - Line Portugal	3 459	
Ecu - Line Vancouver	4.000	2 75
Ecu Hold NV	4 966	
Ecu Montreal	3 609	54 62
Ecu Nordic Norway AS	20 410	21 61
Ecu Port Kelang	11 162	108 03
Ecu Slovenia	10 914	
Ecu - Line Nordic Sweden AB	-	12 08
	8 067	
Ecu Worldwide (Atlanta)		30 45
Ecu Worldwide (Belgium)	522 347	254 54
Ecu Worldwide (CZ) s.r.o.	7 279	4 48
Ecu Worldwide (Chile) S.A	4 099	
Ecu Worldwide (China) Shanghai) Ltd	441 275	567 26
Ecu Worldwide (El Salvador)	4 830	
Ecu Worldwide (France)	95 776	46 36
Ecu Worldwide (Germany) GmbH	127 765	252 89
Ecu Worldwide (Guangzhou) Ltd	245 332	483 33
Ecu Worldwide (Hong Kong) Ltd	49 218	159 28
Ecu Worldwide (Indonesia)	15 326	
Ecu Worldwide (Italy) S.r.I.	32 421	25 85
Ecu Worldwide (Japan) Ltd	13 289	29 35
Ecu Worldwide (Kenya) Ltd	-	(5 422
Ecu Worldwide (Lanka (Private) Ltd)	15 310	128 50
Ecu Worldwide (Logistics do Brazil) Ltda	23 779	
Ecu Worldwide (Malaysia) Sdn Bhd	•	9 87
Ecu Worldwide (Mauritius) Ltd	17 654	16 38:
Ecu Worldwide (Mexico)	•	66 42
Ecu Worldwide (Netherlands) B.V	42 110	65 27
Ecu Worldwide (Poland) Sp Zoo	8 992	3 569
Ecu Worldwide (Singapore) Pte. Ltd	475 925	281 10:
Ecu Worldwide (Thailand) Co. Ltd	70 735	
Ecu Worldwide (Turkey Tasimacilik) Ltd Sirketi	•	(332
Ecu Worldwide (UK) Ltd	138 617	42 49
Ecu Worldwide (USA)	97 625	558 96
Ecu Worldwide (Vietnam) Co. Ltd	31 345	65 92
FCL Marine Agencies GmbH (Bremen)	•	22 95
FCL Marine Agencies GmbH (Hamburg)	168 479	22 300
Prism Global Ltd	60 890	
	3 161 677	3 575 116
23		

(Registration number 1996/006602/07)

Annual Financial Statements for the year ended 31 December 2018

	2018	2017
	R	R
D, RELATED PARTIES (cont.)		
Loans from holding company		
Ecu Hold NV	•	4 023 765
Related party transactions		
Sale of services		
All Cargo Global Logistics - Newdehli	1 423 454	1 454 159
Alltrans Logistics Private Limited	11 556	•
Allcargo Logistics LLC	2 535 480	3 576 704
Contech Logistics Solutions Pvt. Ltd	426	
Econocaribe Consolidators Inc.	21 431	102 361
Ecu - Line Abu Dhabi LLC	5 926	
Ecu - Line Bangladesh	55 865	9 746
Ecu - Line Canada Inc	89 300	103 563
Ecu - Line Doha WLL	-	13 907
Ecu - Line Dubai	160 819	155 778
Ecu - Line Jordan		11 570
Ecu - Line Korea	1 714	7 45
Ecu - Line Middle East LLC	-	(70 520
Ecu - Line Nordic Sweden AB	69 940	
Ecu - Line Pakistan	56 878	70 53
Ecu - Line Peru	-	23 35
Ecu - Line Portugal	-	9 81
Ecu - Line Saudi Arabia LLC	1 676	E0 40
Ecu - Line Spain S.L.	61 990	52 42
Ecu - Line Uruguay Ecu - Line Vancouver	20.700	3 650
Ecu Hold NV	30 760	21 83
Ecu Marseille	2 128	29 45
Ecu Miami	105 422 85 436	25 07
Ecu Montreal	39 078	208 05
Ecu Nordic Norway AS	181 120	41 12
Ecu Slovenia	5 299	318 41
Ecu Worldwide (Argentina) S.A	15 927	125.02
Ecu Worldwide (Atlanta)	89 697	125 929 36 75
Ecu Worldwide (Australia) Pty Ltd	225 391	150 55
Ecu Worldwide (Belgium)	6 982 805	6 861 47
Ecu Worldwide (Cambodia)	7 953	0 001 47
Ecu Worldwide (Chile) S.A	66 430	56 62
Ecu Worldwide (China) Shanghai) Ltd	2 489 754	3 375 80
Ecu Worldwide (Colombia) S.A.	28 663	24 39
Ecu Worldwide (Cote d'Ivoire) SARL	33 575	16 44
Ecu Worldwide (Cyprus)	20 788	20 98
Ecu Worldwide (CZ) s.r.o.	16 139	123 37
Ecu Worldwide (Egypt) Ltd	5 407	120 01
Ecu Worldwide (France)	1 285 829	1 509 71
Ecu Worldwide (Germany) GmbH	2 039 111	956 74
Ecu Worldwide (Guangzhou) Ltd	981 592	955 19
Ecu Worldwide (Hong Kong) Ltd	449 977	177 26
Ecu Worldwide (Indonesia)	16 249	15 15
Ecu Worldwide (Italy) S.r.I.	508 966	890 13
Ecu Worldwide (Japan) Ltd	88 532	86 884
Ecu Worldwide (Kenya) Ltd	220 201	421 747
2	24	761 /7/

(Registration number 1996/006602/07)

Annual Financial Statements for the year ended 31 December 2018

Ecu Worldwide (Mexico) Ecu Worldwide (Netherlands) B.V Ecu Worldwide (New Zealand) Ltd Ecu Worldwide (Panama) Ecu Worldwide (Philippines) Inc. Ecu Worldwide (Poland) Sp Zoo Ecu Worldwide (Singapore) Pte. Ltd Ecu Worldwide (Thailand) Co. Ltd Ecu Worldwide (Thailand) Co. Ltd Ecu Worldwide (Tray Tasimacilik) Ltd Sirketi Ecu Worldwide (Tray Ltd Ecu Worldwide (Uganda) Ltd Ecu Worldwide (Uganda) Ltd Ecu Worldwide (USA) Ecu Worldwide (USA) Ecu Worldwide (Vietnam) Co. Ltd ELWA Ghana Ltd. Contech Logistics Solutions Pvt. Ltd. CELM Logistics SA de CV FCL Marine Agencies GMHB (Hamburg) FCL Marine Agencies B.V. Purchase of services All Cargo Global Logistics - Kolkata All Cargo Global Logistics - Newdehli Allcargo Logistics Solutions Pvt. Ltd Econocaribe Consolidators Inc. Ecu - Line Bangladesh Ecu - Line Canada Inc. Ecu - Line Dubai Ecu - Line Dubai Ecu - Line Indonesia Ecu - Line Pakistan Ecu - Line Russia Ecu - Line Russia Ecu - Line Russia Ecu - Line Saudi Arabia LLC Ecu - Line Saudi Arabia LLC Ecu - Line Said Fain S.L. Ecu - Line Vancouver Ecu - Line Worldwide Logistics Co. Ltd Ecu Hold NV Ecu International NV Ecu Montreal Ecu Nordic Norway AS Ecu Port Kelang	18	2017
Sale of services (cont.) Ecu Worldwide (Lanka (Private) Ltd) Ecu Worldwide (Liban) SARL Ecu Worldwide (Logistics do Brazil) Ltda Ecu Worldwide (Mauritius) Ltd Ecu Worldwide (Mexico) Ecu Worldwide (Netwico) Ecu Worldwide (Netwico) Ecu Worldwide (New Zealand) Ltd Ecu Worldwide (Poland) S P. V Ecu Worldwide (Poland) S P. Zoo Ecu Worldwide (Tinkey Tasimacilik) Ltd Sirketi Ecu Worldwide (TZ) Ltd Ecu Worldwide (TZ) Ltd Ecu Worldwide (USA) Ecu Worldwide (USA) Ecu Worldwide (USA) Ecu Worldwide (Vietnam) Co. Ltd Ecu Worldwide (Vietnam) Co. Ltd ELWA Ghana Ltd. Contech Logistics Solutions Pvt. Ltd. CELM Logistics SA de CV FCL Marine Agencies GMHB (Hamburg) FCL Marine Agencies GMHB (Hamburg) FCL Marine Agencies B. V. Purchase of services All Cargo Global Logistics - Newdehli Allcargo Logistics LLC Contech Logistics Solutions Pvt. Ltd Econocaribe Consolidators Inc. Ecu - Line Bangladesh Ecu - Line Bangladesh Ecu - Line Doha WLL Ecu - Line Saudi Arabia LLC Ecu - Line Russia Ecu - Line Russia Ecu - Line Russia Ecu - Line Saudi Arabia LLC Ecu - Line Saudi Arabia LLC Ecu - Line Saudi Arabia LLC Ecu - Line Worldwide Logistics Co. Ltd Ecu Hotd NV Ecu International NV Ecu Montreal Ecu Nortice Norway AS Ecu Port Kelang	₹	R
Ecu Worldwide (Linhar) SARL Ecu Worldwide (Linhar) SARL Ecu Worldwide (Linhar) SARL Ecu Worldwide (Mauritius) Ltd Ecu Worldwide (Mexico) Ecu Worldwide (Mexico) Ecu Worldwide (Netherlands) B.V Ecu Worldwide (Polanda) Ltd Ecu Worldwide (Panama) Ecu Worldwide (Panama) Ecu Worldwide (Poland) Sp Zoo Ecu Worldwide (Singapore) Pte. Ltd Ecu Worldwide (Singapore) Pte. Ltd Ecu Worldwide (Tarkey Tasimacilik) Ltd Sirketi Ecu Worldwide (Tarkey Tasimacilik) Ltd Sirketi Ecu Worldwide (Tarkey Tasimacilik) Ltd Sirketi Ecu Worldwide (Uganda) Ltd Ecu Worldwide (Uganda) Ltd Ecu Worldwide (UsA) Ecu Worldwide (Vietnam) Co. Ltd Ecu Worldwide Solutions Pvt. Ltd. CELM Logistics Solutions Pvt. Ltd Econocaribe Consolidators Inc. Ecu - Line Bangladesh Ecu - Line Dubai Ecu - Line Canada Inc. Ecu - Line Doha WLL Ecu - Line Indonesia Ecu - Line Russia Ecu - Line Russia Ecu - Line Saudi Arabia LLC Ecu - Line Worldwide Logistics Co. Ltd Ecu Hold NV Ecu International NV Ecu International NV Ecu Montreal Ecu Nordic Norway AS Ecu Port Kelang		
Ecu Worldwide (Linhar) SARL Ecu Worldwide (Linhar) SARL Ecu Worldwide (Linhar) SARL Ecu Worldwide (Mauritius) Ltd Ecu Worldwide (Mexico) Ecu Worldwide (Mexico) Ecu Worldwide (Netherlands) B.V Ecu Worldwide (Polanda) Ltd Ecu Worldwide (Panama) Ecu Worldwide (Panama) Ecu Worldwide (Poland) Sp Zoo Ecu Worldwide (Singapore) Pte. Ltd Ecu Worldwide (Singapore) Pte. Ltd Ecu Worldwide (Tarkey Tasimacilik) Ltd Sirketi Ecu Worldwide (Tarkey Tasimacilik) Ltd Sirketi Ecu Worldwide (Tarkey Tasimacilik) Ltd Sirketi Ecu Worldwide (Uganda) Ltd Ecu Worldwide (Uganda) Ltd Ecu Worldwide (UsA) Ecu Worldwide (Vietnam) Co. Ltd Ecu Worldwide Solutions Pvt. Ltd. CELM Logistics Solutions Pvt. Ltd Econocaribe Consolidators Inc. Ecu - Line Bangladesh Ecu - Line Dubai Ecu - Line Canada Inc. Ecu - Line Doha WLL Ecu - Line Indonesia Ecu - Line Russia Ecu - Line Russia Ecu - Line Saudi Arabia LLC Ecu - Line Worldwide Logistics Co. Ltd Ecu Hold NV Ecu International NV Ecu International NV Ecu Montreal Ecu Nordic Norway AS Ecu Port Kelang		
Ecu Worldwide (Liban) SARL Ecu Worldwide (Logistics do Brazil) Ltda Ecu Worldwide (Mexico) Ecu Worldwide (Mexico) Ecu Worldwide (Netherlands) B.V Ecu Worldwide (Panama) Ecu Worldwide (Panama) Ecu Worldwide (Philippines) Inc. Ecu Worldwide (Philippines) Inc. Ecu Worldwide (Philippines) Inc. Ecu Worldwide (Thilippines) Inc. Ecu Worldwide (Thilippines) Inc. Ecu Worldwide (Thilippines) Inc. Ecu Worldwide (Trakey Tasimacilik) Ltd Sirketi Ecu Worldwide (Turkey Tasimacilik) Ltd Sirketi Ecu Worldwide (Urakey Tasimacilik) Ltd Sirketi Ecu Worldwide (USA) Ecu Worldwide (USA) Ecu Worldwide (USA) Ecu Worldwide (Vistnam) Co. Ltd ELWA Ghana Ltd. Contech Logistics Solutions Pvt. Ltd. CELM Logistics SA de CV FCL Marine Agencies GMHB (Hamburg) FCL Marine Agencies B.V. Purchase of services All Cargo Global Logistics - Kolkata All Cargo Global Logistics - Newdehli Allcargo Logistics LLC Contech Logistics Solutions Pvt. Ltd Econocaribe Consolidators Inc. Ecu - Line Bangladesh Ecu - Line Bangladesh Ecu - Line Dubai Ecu - Line Dobai Ecu - Line Russia Ecu - Line Rorea Ecu - Line Rorea Ecu - Line Rasia Ecu - Line Rasia Ecu - Line Spain S.L. Ecu - Line Spain S.L. Ecu - Line Worldwide Logistics Co. Ltd Ecu Hold NV Ecu International NV Ecu Montreal Ecu Nordic Norway AS Ecu Port Kelang	57 313	139 749
Ecu Worldwide (Houritius) Ltd Ecu Worldwide (Mauritius) Ltd Ecu Worldwide (Mexico) Ecu Worldwide (Netherlands) B.V Ecu Worldwide (Netherlands) B.V Ecu Worldwide (Peland) B.V Ecu Worldwide (Phillippines) Inc. Ecu Worldwide (Poland) Sp Zoo Ecu Worldwide (Poland) Sp Zoo Ecu Worldwide (Trailland) Co. Ltd Ecu Worldwide (Trailland) Co. Ltd Ecu Worldwide (Trailland) Ltd Ecu Worldwide (Trailland) Ltd Ecu Worldwide (Trailland) Ltd Ecu Worldwide (Trailland) Ltd Ecu Worldwide (Usand) Ltd Ecu Worldwide (Usand) Ltd Ecu Worldwide (Usand) Ltd Ecu Worldwide (Vietnam) Co. Ltd Ecu Harine Agencies B.V. Purchase of services All Cargo Global Logistics - Kolkata All Cargo Global Logistics - Newdehli Allcargo Logistics LLC Contech Logistics Solutions Pvt. Ltd Econocaribe Consolidators Inc. Ecu - Line Bangladesh Ecu - Line Doha WLL Ecu - Line Doha WLL Ecu - Line Doha WLL Ecu - Line Indonesia Ecu - Line Russia Ecu - Line Pakistan Ecu - Line Russia Ecu - Line Pakistan Ecu - Line Russia Ecu - Line Saudi Arabia LLC Ecu - Line Saudi Arabia LLC Ecu - Line Worldwide Logistics Co. Ltd Ecu Hold NV Ecu International NV Ecu Montreal Ecu Nordic Norway AS Ecu Port Kelang	8 714	100 7 40
Ecu Worldwide (Maxico) Ecu Worldwide (Netxico) Ecu Worldwide (Netxico) Ecu Worldwide (New Zealand) Ltd Ecu Worldwide (Philippines) Inc. Ecu Worldwide (Philippines) Inc. Ecu Worldwide (Philippines) Inc. Ecu Worldwide (Poland) Sp Zoo Ecu Worldwide (Singapore) Pte. Ltd Ecu Worldwide (Singapore) Pte. Ltd Ecu Worldwide (Tralland) Co. Ltd Ecu Worldwide (Tralland) Co. Ltd Ecu Worldwide (Tralland) Ltd Ecu Worldwide (Tralland) Ltd Ecu Worldwide (Uganda) Ltd Ecu Worldwide (USA) Ecu Worldwide (USA) Ecu Worldwide (Vis Ltd Ecu Worldwide Solutions Pvt. Ltd Contech Logistics Solutions Pvt. Ltd Ecu Cargo Global Logistics - Newdehli Allcargo Global Logistics - Newdehli Allcargo Logistics LtC Contech Logistics Solutions Pvt. Ltd Econocaribe Consolidators Inc. Ecu - Line Bangladesh Ecu - Line Doha WLL Ecu - Line Doha WLL Ecu - Line Doha WLL Ecu - Line Norea Ecu - Line Russia Ecu - Line Russia Ecu - Line Russia Ecu - Line Spain S.L. Ecu - Line Spain S.L. Ecu - Line Worldwide Logistics Co. Ltd Ecu Hold NV Ecu International NV Ecu Montreal Ecu Nordic Norway AS Ecu Port Kelang	74 798	75 961
Ecu Worldwide (Mexico) Ecu Worldwide (New Zealand) B.V Ecu Worldwide (New Zealand) Ltd Ecu Worldwide (Panama) Ecu Worldwide (Panama) Ecu Worldwide (Panama) Ecu Worldwide (Panama) Ecu Worldwide (Singapore) Pte. Ltd Ecu Worldwide (Thailand) Co. Ltd Ecu Worldwide (Thailand) Co. Ltd Ecu Worldwide (Tarkey Tasimacilik) Ltd Sirketi Ecu Worldwide (Tarkey Tasimacilik) Ltd Sirketi Ecu Worldwide (Uganda) Ltd Ecu Worldwide (USA) Ecu Worldwide (USA) Ecu Worldwide (USA) Ecu Worldwide (Vistnam) Co. Ltd ELWA Ghana Ltd. Contech Logistics Solutions Pvt. Ltd. CELM Logistics SA de CV FCL Marine Agencies GMHB (Hamburg) FCL Marine Agencies B.V. Purchase of services All Cargo Global Logistics - Kolkata All Cargo Global Logistics - Newdehli Allcargo Logistics Solutions Pvt. Ltd Econocaribe Consolidators Inc. Ecu - Line Bangladesh Ecu - Line Canada Inc. Ecu - Line Dubai Ecu - Line Canada Inc. Ecu - Line Dubai Ecu - Line Indonesia Ecu - Line Pakistan Ecu - Line Pakistan Ecu - Line Russia Ecu - Line Spain S.L. Ecu - Line Spain S.L. Ecu - Line Worldwide Logistics Co. Ltd Ecu Hold NV Ecu International NV Ecu Montreal Ecu Nordic Norway AS Ecu Port Kelang	145 028	367 840
Ecu Worldwide (New Zealand) Ltd Ecu Worldwide (New Zealand) Ltd Ecu Worldwide (Philippines) Inc. Ecu Worldwide (Philippines) Inc. Ecu Worldwide (Poland) Sp Zoo Ecu Worldwide (Singapore) Pte. Ltd Ecu Worldwide (Thailand) Co. Ltd Ecu Worldwide (Thailand) Co. Ltd Ecu Worldwide (Tz) Ltd Ecu Worldwide (Tz) Ltd Ecu Worldwide (Uganda) Ltd Ecu Worldwide (Uganda) Ltd Ecu Worldwide (USA) Ecu Worldwide (USA) Ecu Worldwide (Visham) Co. Ltd ELWA Ghana Ltd. Contech Logistics Solutions Pvt. Ltd. CELM Logistics Solutions Pvt. Ltd Cargo Global Logistics - Newdehli All Cargo Global Logistics - Newdehli Allcargo Logistics LLC Contech Logistics Solutions Pvt. Ltd Econocaribe Consolidators Inc. Ecu - Line Bangladesh Ecu - Line Canada Inc. Ecu - Line Doha WLL Ecu - Line Doha WLL Ecu - Line Indonesia Ecu - Line Indonesia Ecu - Line Russia Ecu - Line Pakistan Ecu - Line Russia Ecu - Line Saudi Arabia LLC Ecu - Line Sapin S.L. Ecu - Line Spain S.L. 1 Ecu - Line Spain S.L. 1 Ecu - Line Worldwide Logistics Co. Ltd Ecu Hold NV Ecu International NV Ecu International NV Ecu Montreal Ecu Nordic Norway AS Ecu Port Kelang	143 020	28 890
Ecu Worldwide (New Zealand) Ltd Ecu Worldwide (Panama) Ecu Worldwide (Panama) Ecu Worldwide (Poland) Sp Zoo Ecu Worldwide (Singapore) Pte. Ltd Ecu Worldwide (Singapore) Pte. Ltd Ecu Worldwide (Thailand) Co. Ltd Ecu Worldwide (Talland) Co. Ltd Ecu Worldwide (TZ) Ltd Ecu Worldwide (TZ) Ltd Ecu Worldwide (Uganda) Ltd Ecu Worldwide (Ugh) Ltd Ecu Worldwide (USA) Ecu Worldwide (USA) Ecu Worldwide (Vietnam) Co. Ltd ELWA Ghana Ltd. Contech Logistics Solutions Pvt. Ltd. CELM Logistics Solutions Pvt. Ltd. CELM Logistics Solutions Pvt. Ltd. CELM Logistics Solutions Pvt. Ltd. COLOR Marine Agencies B.V. Purchase of services All Cargo Global Logistics - Kolkata All Cargo Global Logistics - Newdehli Allcargo Logistics LLC Contech Logistics Solutions Pvt. Ltd Econocaribe Consolidators Inc. Ecu - Line Bangladesh Ecu - Line Canada Inc. Ecu - Line Doha WLL Ecu - Line Doha WLL Ecu - Line Indonesia Ecu - Line Pakistan Ecu - Line Russia Ecu - Line Russia Ecu - Line Russia Ecu - Line Pakistan Ecu - Line Saudi Arabia LLC Ecu - Line Saudi Arabia LLC Ecu - Line Worldwide Logistics Co. Ltd Ecu - Line Worldwide Logistics Co. Ltd Ecu Hold NV Ecu International NV Ecu Montreal Ecu Nordic Norway AS Ecu Port Kelang	53 535	147 246
Ecu Worldwide (Panama) Ecu Worldwide (Philippines) Inc. Ecu Worldwide (Poland) Sp Zoo Ecu Worldwide (Singapore) Pte. Ltd Ecu Worldwide (Thailand) Co. Ltd Ecu Worldwide (Thailand) Co. Ltd Ecu Worldwide (Tarkey Tasimacilik) Ltd Sirketi Ecu Worldwide (Tarkey Tasimacilik) Ltd Sirketi Ecu Worldwide (Uganda) Ltd Ecu Worldwide (Uganda) Ltd Ecu Worldwide (USA) Ecu Worldwide (USA) Ecu Worldwide (Vietnam) Co. Ltd ELWA Ghana Ltd. Contech Logistics Solutions Pvt. Ltd. CELM Logistics SA de CV FCL Marine Agencies GMHB (Hamburg) FCL Marine Agencies B.V. Purchase of services All Cargo Global Logistics - Kolkata All Cargo Global Logistics - Newdehli Allcargo Logistics Solutions Pvt. Ltd Econocaribe Consolidators Inc. Ecu - Line Bangladesh Ecu - Line Canada Inc. Ecu - Line Dubai Ecu - Line Dubai Ecu - Line Dubai Ecu - Line Russia Ecu - Line Spain S.L. Ecu - Line Spain S.L. Ecu - Line Spain S.L. Ecu - Line Worldwide Logistics Co. Ltd Ecu Hold NV Ecu International NV Ecu International NV Ecu Montreal Ecu Nordic Norway AS Ecu Port Kelang	33 333	7 343
Ecu Worldwide (Philippines) Inc. Ecu Worldwide (Poland) Sp Zoo Ecu Worldwide (Singapore) Pte. Ltd Ecu Worldwide (Thailand) Co. Ltd Ecu Worldwide (Thailand) Co. Ltd Ecu Worldwide (Turkey Tasimacilik) Ltd Sirketi Ecu Worldwide (Uzh Ltd Ecu Worldwide (Uganda) Ltd Ecu Worldwide (Uganda) Ltd Ecu Worldwide (Ush Ltd Ecu Worldwide (Wetham) Co. Ltd Ecu Worldwide (Vietnam) Co. Ltd ELWA Ghana Ltd. Contech Logistics Solutions Pvt. Ltd. CELM Logistics SA de CV FCL Marine Agencies GMHB (Hamburg) FCL Marine Agencies B.V. Purchase of services All Cargo Global Logistics - Kolkata All Cargo Global Logistics - Newdehli Allcargo Logistics Solutions Pvt. Ltd Econocaribe Consolidators Inc. Ecu - Line Bangladesh Ecu - Line Canada Inc. Ecu - Line Doha WLL Ecu - Line Doha WLL Ecu - Line Indonesia Ecu - Line Rorea Ecu - Line Russia Ecu - Line Russia Ecu - Line Spain S.L. Ecu - Line Spain S.L. Ecu - Line Worldwide Logistics Co. Ltd Ecu Hold NV Ecu International NV Ecu International NV Ecu Montreal Ecu Nordic Norway AS Ecu Port Kelang	•	
Ecu Worldwide (Poland) Sp Zoo Ecu Worldwide (Singapore) Pte. Ltd Ecu Worldwide (Thailand) Co. Ltd Ecu Worldwide (Tay Tasimacilik) Ltd Sirketi Ecu Worldwide (TZ) Ltd Ecu Worldwide (Uganda) Ltd Ecu Worldwide (Uganda) Ltd Ecu Worldwide (USA) Ecu Worldwide (USA) Ecu Worldwide (USA) Ecu Worldwide (Vietnam) Co. Ltd ELWA Ghana Ltd. Contech Logistics Solutions Pvt. Ltd. CELM Logistics SA de CV FCL Marine Agencies GMHB (Hamburg) FCL Marine Agencies B.V. Purchase of services All Cargo Global Logistics - Kolkata All Cargo Global Logistics - Newdehli Allcargo Logistics Solutions Pvt. Ltd Econocaribe Consolidators Inc. Ecu - Line Bangladesh Ecu - Line Canada Inc. Ecu - Line Doha WLL Ecu - Line Doha WLL Ecu - Line Dubai Ecu - Line Pakistan Ecu - Line Russia Ecu - Line Spain S.L. Ecu - Line Spain S.L. Ecu - Line Vancouver Ecu - Line Vancouver Ecu - Line Vancouver Ecu - Line Worldwide Logistics Co. Ltd Ecu Hold NV Ecu International NV Ecu Montreal Ecu Nordic Norway AS Ecu Port Kelang	55 190	24 267
Ecu Worldwide (Singapore) Pte. Ltd Ecu Worldwide (Thailand) Co. Ltd Ecu Worldwide (Turkey Tasimacilik) Ltd Sirketi Ecu Worldwide (TZ) Ltd Ecu Worldwide (Uganda) Ltd Ecu Worldwide (Uganda) Ltd Ecu Worldwide (USA) Ecu Worldwide (USA) Ecu Worldwide (Vietnam) Co. Ltd ELWA Ghana Ltd. Contech Logistics Solutions Pvt. Ltd. CELM Logistics SA de CV FCL Marine Agencies GMHB (Hamburg) FCL Marine Agencies B.V. Purchase of services All Cargo Global Logistics - Newdehli Allcargo Logistics LLC Contech Logistics Solutions Pvt. Ltd Econocaribe Consolidators Inc. Ecu - Line Bangladesh Ecu - Line Canada Inc. Ecu - Line Canada Inc. Ecu - Line Indonesia Ecu - Line Indonesia Ecu - Line Russia Ecu - Line Russia Ecu - Line Spain S.L. Ecu - Line Spain S.L. Ecu - Line Worldwide Logistics Co. Ltd Ecu - Line Vancouver Ecu - Line Vancouver Ecu - Line Worldwide Logistics Co. Ltd Ecu Nordic Norway AS Ecu Port Kelang	39 173	113 746
Ecu Worldwide (Thailand) Co. Ltd Ecu Worldwide (Turkey Tasimacilik) Ltd Sirketi Ecu Worldwide (TZ) Ltd Ecu Worldwide (Uganda) Ltd Ecu Worldwide (Uganda) Ltd Ecu Worldwide (USA) Ecu Worldwide (USA) Ecu Worldwide (Vietnam) Co. Ltd ELWA Ghana Ltd. Contech Logistics Solutions Pvt. Ltd. CELM Logistics Solutions Pvt. Ltd. COIT Marine Agencies GMHB (Hamburg) FCL Marine Agencies B.V. Purchase of services All Cargo Global Logistics - Kolkata All Cargo Global Logistics - Newdehli Allcargo Logistics LLC Contech Logistics Solutions Pvt. Ltd Econocaribe Consolidators Inc. Ecu - Line Bangladesh Ecu - Line Canada Inc. Ecu - Line Canada Inc. Ecu - Line Dubai Ecu - Line Dubai Ecu - Line Indonesia Ecu - Line Norea Ecu - Line Pakistan Ecu - Line Russia Ecu - Line Spain S.L. Ecu - Line Spain S.L. Ecu - Line Vancouver Ecu - Line Vancouver Ecu - Line Vancouver Ecu - Line Vancouver Ecu - Line Worldwide Logistics Co. Ltd Ecu Hold NV Ecu International NV Ecu Montreal Ecu Nordic Norway AS Ecu Port Kelang		75 764
Ecu Worldwide (Turkey Tasimacilik) Ltd Sirketi Ecu Worldwide (TZ) Ltd Ecu Worldwide (Uganda) Ltd Ecu Worldwide (UK) Ltd Ecu Worldwide (UK) Ltd Ecu Worldwide (Vietnam) Co. Ltd Ecu Worldwide (Vietnam) Co. Ltd ELWA Ghana Ltd. Contech Logistics Solutions Pvt. Ltd. CELM Logistics SA de CV FCL Marine Agencies GMHB (Hamburg) FCL Marine Agencies B.V. Purchase of services All Cargo Global Logistics - Kolkata All Cargo Global Logistics - Newdehli Allcargo Logistics Solutions Pvt. Ltd Econocaribe Consolidators Inc. Ecu - Line Bangladesh Ecu - Line Canada Inc. Ecu - Line Doha WLL Ecu - Line Doha WLL Ecu - Line Dubai Ecu - Line Pakistan Ecu - Line Pakistan Ecu - Line Russia Ecu - Line Spain S.L. Ecu - Line Spain S.L. Ecu - Line Worldwide Logistics Co. Ltd Ecu Hold NV Ecu International NV Ecu International NV Ecu Montreal Ecu Nordic Norway AS Ecu Port Kelang	385 583	1 542 097
Ecu Worldwide (TZ) Ltd Ecu Worldwide (Uganda) Ltd Ecu Worldwide (UK) Ltd Ecu Worldwide (USA) Ecu Worldwide (Vietnam) Co. Ltd ELWA Ghana Ltd. Contech Logistics Solutions Pvt. Ltd. CELM Logistics SA de CV FCL Marine Agencies GMHB (Hamburg) FCL Marine Agencies B.V. Purchase of services All Cargo Global Logistics - Kolkata All Cargo Global Logistics - Newdehli Ecu - Line Bangladesh Ecu - Line Consolidators Inc. Ecu - Line Canada Inc. Ecu - Line Dubai Ecu - Line Dubai Ecu - Line Indonesia Ecu - Line Pakistan Ecu - Line Russia Ecu - Line Russia Ecu - Line Spain S.L. Ecu - Line Spain S.L. Ecu - Line Uruguay Ecu - Line Uruguay Ecu - Line Worldwide Logistics Co. Ltd Ecu - Hold NV Ecu International NV Ecu Montreal Ecu Nordic Norway AS Ecu Port Kelang	-	3 861
Ecu Worldwide (Uganda) Ltd Ecu Worldwide (UK) Ltd Ecu Worldwide (USA) Ecu Worldwide (Vietnam) Co. Ltd ELWA Ghana Ltd. Contech Logistics Solutions Pvt. Ltd. CELM Logistics SA de CV FCL Marine Agencies GMHB (Hamburg) FCL Marine Agencies B.V. Purchase of services All Cargo Global Logistics - Kolkata All Cargo Global Logistics - Newdehli Allcargo Logistics LLC Contech Logistics Solutions Pvt. Ltd Econocaribe Consolidators Inc. Ecu - Line Bangladesh Ecu - Line Canada Inc. Ecu - Line Doha WLL Ecu - Line Doha WLL Ecu - Line Indonesia Ecu - Line Russia Ecu - Line Russia Ecu - Line Spain S.L. Ecu - Line Vancouver Ecu - Line Worldwide Logistics Co. Ltd Ecu Hold NV Ecu International NV Ecu International NV Ecu Montreal Ecu Nordic Norway AS Ecu Port Kelang	37 972	53 037
Ecu Worldwide (UK) Ltd Ecu Worldwide (USA) Ecu Worldwide (Vietnam) Co. Ltd ELWA Ghana Ltd. Contech Logistics Solutions Pvt. Ltd. CELM Logistics SA de CV FCL Marine Agencies GMHB (Hamburg) FCL Marine Agencies B.V. Purchase of services All Cargo Global Logistics - Kolkata All Cargo Global Logistics - Newdehli Allcargo Logistics Solutions Pvt. Ltd Econocaribe Consolidators Inc. Ecu - Line Bangladesh Ecu - Line Canada Inc. Ecu - Line Doha WLL Ecu - Line Doha WLL Ecu - Line Russia Ecu - Line Russia Ecu - Line Saudi Arabia LLC Ecu - Line Spain S.L. Ecu - Line Vancouver Ecu - Line Vancouver Ecu - Line Worldwide Logistics Co. Ltd Ecu Hold NV Ecu International NV Ecu Montreal Ecu Nordic Norway AS Ecu Port Kelang	109 263	162 496
Ecu Worldwide (USA) Ecu Worldwide (Vietnam) Co. Ltd ELWA Ghana Ltd. Contech Logistics Solutions Pvt. Ltd. CELM Logistics SA de CV FCL Marine Agencies GMHB (Hamburg) FCL Marine Agencies B.V. Purchase of services All Cargo Global Logistics - Kolkata All Cargo Global Logistics - Newdehli Allcargo Logistics LLC Contech Logistics Solutions Pvt. Ltd Econocaribe Consolidators Inc. Ecu - Line Bangladesh Ecu - Line Canada Inc. Ecu - Line Doha WLL Ecu - Line Dubai Ecu - Line Indonesia Ecu - Line Russia Ecu - Line Pakistan Ecu - Line Pakistan Ecu - Line Spain S.L. Ecu - Line Spain S.L. Ecu - Line Vancouver Ecu - Line Worldwide Logistics Co. Ltd Ecu Hold NV Ecu International NV Ecu Montreal Ecu Nordic Norway AS Ecu Port Kelang	-	39 550
Ecu Worldwide (Vietnam) Co. Ltd ELWA Ghana Ltd. Contech Logistics Solutions Pvt. Ltd. CELM Logistics SA de CV FCL Marine Agencies GMHB (Hamburg) FCL Marine Agencies B.V. Purchase of services All Cargo Global Logistics - Kolkata All Cargo Global Logistics - Newdehli Allcargo Logistics LLC Contech Logistics Solutions Pvt. Ltd Econocaribe Consolidators Inc. Ecu - Line Bangladesh Ecu - Line Canada Inc. Ecu - Line Doha WLL Ecu - Line Doha WLL Ecu - Line Indonesia Ecu - Line Russia Ecu - Line Russia Ecu - Line Spain S.L. Ecu - Line Spain S.L. Ecu - Line Worldwide Logistics Co. Ltd Ecu Hold NV Ecu International NV Ecu Montreal Ecu Nordic Norway AS Ecu Port Kelang	578 177	1 103 351
ELWA Ghana Ltd. Contech Logistics Solutions Pvt. Ltd. CELM Logistics SA de CV FCL Marine Agencies GMHB (Hamburg) FCL Marine Agencies B.V. Purchase of services All Cargo Global Logistics - Kolkata All Cargo Global Logistics - Newdehli Allcargo Logistics LLC Contech Logistics Solutions Pvt. Ltd Econocaribe Consolidators Inc. Ecu - Line Bangladesh Ecu - Line Canada Inc. Ecu - Line Doha WLL Ecu - Line Dubai Ecu - Line Indonesia Ecu - Line Korea Ecu - Line Russia Ecu - Line Russia Ecu - Line Spain S.L. 1 Ecu - Line Vancouver Ecu - Line Worldwide Logistics Co. Ltd Ecu Hold NV Ecu International NV Ecu Montreal Ecu Nordic Norway AS Ecu Port Kelang	645 364	601 853
Contech Logistics Solutions Pvt. Ltd. CELM Logistics SA de CV FCL Marine Agencies GMHB (Hamburg) FCL Marine Agencies B.V. Purchase of services All Cargo Global Logistics - Kolkata All Cargo Global Logistics - Newdehli Allcargo Logistics LLC Contech Logistics Solutions Pvt. Ltd Econocaribe Consolidators Inc. Ecu - Line Bangladesh Ecu - Line Canada Inc. Ecu - Line Doha WLL Ecu - Line Dubai Ecu - Line Indonesia Ecu - Line Korea Ecu - Line Russia Ecu - Line Russia Ecu - Line Spain S.L. Ecu - Line Spain S.L. 1 Ecu - Line Vancouver Ecu - Line Worldwide Logistics Co. Ltd Ecu Hold NV Ecu International NV Ecu Montreal Ecu Nordic Norway AS Ecu Port Kelang	44 670	37 680
CELM Logistics SA de CV FCL Marine Agencies GMHB (Hamburg) FCL Marine Agencies B.V. Purchase of services All Cargo Global Logistics - Kolkata All Cargo Global Logistics - Newdehli All Cargo Logistics LLC Contech Logistics Solutions Pvt. Ltd Econocaribe Consolidators Inc. Ecu - Line Bangladesh Ecu - Line Canada Inc. Ecu - Line Doha WLL Ecu - Line Dubai Ecu - Line Indonesia Ecu - Line Korea Ecu - Line Russia Ecu - Line Russia Ecu - Line Spain S.L. Ecu - Line Spain S.L. 1 Ecu - Line Worldwide Logistics Co. Ltd Ecu Hold NV Ecu International NV Ecu Montreal Ecu Nordic Norway AS 1 Ecu Port Kelang	707 092	164 985
FCL Marine Agencies GMHB (Hamburg) FCL Marine Agencies B.V. Purchase of services All Cargo Global Logistics - Kolkata All Cargo Global Logistics - Newdehli Allcargo Logistics LLC Contech Logistics Solutions Pvt. Ltd Econocaribe Consolidators Inc. Ecu - Line Bangladesh Ecu - Line Canada Inc. Ecu - Line Doha WLL Ecu - Line Dubai Ecu - Line Indonesia Ecu - Line Korea Ecu - Line Russia Ecu - Line Russia Ecu - Line Spain S.L. Ecu - Line Spain S.L. Ecu - Line Worldwide Logistics Co. Ltd Ecu Hold NV Ecu Montreal Ecu Nordic Norway AS Ecu Port Kelang	-	41 422
FCL Marine Agencies B.V. Purchase of services All Cargo Global Logistics - Kolkata All Cargo Global Logistics - Newdehli Allcargo Logistics LLC Contech Logistics Solutions Pvt. Ltd Econocaribe Consolidators Inc. Ecu - Line Bangladesh Ecu - Line Canada Inc. Ecu - Line Doha WLL Ecu - Line Dubai Ecu - Line Indonesia Ecu - Line Korea Ecu - Line Russia Ecu - Line Russia Ecu - Line Spain S.L. Ecu - Line Spain S.L. Ecu - Line Worldwide Logistics Co. Ltd Ecu Hold NV Ecu International NV Ecu Montreal Ecu Nordic Norway AS Ecu Port Kelang	-	3 721
Purchase of services All Cargo Global Logistics - Kolkata All Cargo Global Logistics - Newdehli 2 S Allcargo Logistics LLC Contech Logistics Solutions Pvt. Ltd Econocaribe Consolidators Inc. Ecu - Line Bangladesh Ecu - Line Canada Inc. Ecu - Line Doha WLL Ecu - Line Dubai Ecu - Line Indonesia Ecu - Line Russia Ecu - Line Pakistan Ecu - Line Russia Ecu - Line Spain S.L. Ecu - Line Spain S.L. 1 Ecu - Line Vancouver Ecu - Line Worldwide Logistics Co. Ltd Ecu Hold NV Ecu Montreal Ecu Nordic Norway AS Ecu Port Kelang	-	2 870
All Cargo Global Logistics - Kolkata All Cargo Global Logistics - Newdehli 2 S Allcargo Logistics LLC Contech Logistics Solutions Pvt. Ltd Econocaribe Consolidators Inc. Ecu - Line Bangladesh Ecu - Line Canada Inc. Ecu - Line Doha WLL Ecu - Line Dubai Ecu - Line Indonesia Ecu - Line Rorea Ecu - Line Pakistan Ecu - Line Russia Ecu - Line Spain S.L. Ecu - Line Spain S.L. 1 Ecu - Line Vancouver Ecu - Line Worldwide Logistics Co. Ltd Ecu Hold NV Ecu Montreal Ecu Nordic Norway AS Ecu Port Kelang	1 862	11 524
All Cargo Global Logistics - Newdehli Allcargo Logistics LLC Contech Logistics Solutions Pvt. Ltd Econocaribe Consolidators Inc. Ecu - Line Bangladesh Ecu - Line Canada Inc. Ecu - Line Doha WLL Ecu - Line Dubai Ecu - Line Indonesia Ecu - Line Rorea Ecu - Line Pakistan Ecu - Line Russia Ecu - Line Spain S.L. Ecu - Line Uruguay Ecu - Line Vancouver Ecu - Line Worldwide Logistics Co. Ltd Ecu Hold NV Ecu International NV Ecu Montreal Ecu Nordic Norway AS Ecu Port Kelang		
Allcargo Logistics LLC Contech Logistics Solutions Pvt. Ltd Econocaribe Consolidators Inc. Ecu - Line Bangladesh Ecu - Line Canada Inc. Ecu - Line Doha WLL Ecu - Line Dubai Ecu - Line Indonesia Ecu - Line Korea Ecu - Line Pakistan Ecu - Line Russia Ecu - Line Saudi Arabia LLC Ecu - Line Spain S.L. Ecu - Line Vancouver Ecu - Line Worldwide Logistics Co. Ltd Ecu Hold NV Ecu International NV Ecu Montreal Ecu Nordic Norway AS Ecu Port Kelang	4 644	11 249
Contech Logistics Solutions Pvt. Ltd Econocaribe Consolidators Inc. Ecu - Line Bangladesh Ecu - Line Canada Inc. Ecu - Line Doha WLL Ecu - Line Dubai Ecu - Line Indonesia Ecu - Line Korea Ecu - Line Pakistan Ecu - Line Russia Ecu - Line Saudi Arabia LLC Ecu - Line Spain S.L. Ecu - Line Uruguay Ecu - Line Vancouver Ecu - Line Worldwide Logistics Co. Ltd Ecu Hold NV Ecu International NV Ecu Montreal Ecu Nordic Norway AS Ecu Port Kelang	958 737	-
Econocaribe Consolidators Inc. Ecu - Line Bangladesh Ecu - Line Canada Inc. Ecu - Line Doha WLL Ecu - Line Dubai Ecu - Line Indonesia Ecu - Line Korea Ecu - Line Pakistan Ecu - Line Russia Ecu - Line Saudi Arabia LLC Ecu - Line Spain S.L. Ecu - Line Uruguay Ecu - Line Vancouver Ecu - Line Worldwide Logistics Co. Ltd Ecu Hold NV Ecu International NV Ecu Montreal Ecu Nordic Norway AS 1 Ecu Port Kelang	72 471	3 672 264
Ecu - Line Bangladesh Ecu - Line Canada Inc. Ecu - Line Doha WLL Ecu - Line Dubai Ecu - Line Indonesia Ecu - Line Korea Ecu - Line Pakistan Ecu - Line Russia Ecu - Line Saudi Arabia LLC Ecu - Line Spain S.L. Ecu - Line Uruguay Ecu - Line Vancouver Ecu - Line Worldwide Logistics Co. Ltd Ecu Hold NV Ecu International NV Ecu Montreal Ecu Nordic Norway AS Ecu Port Kelang	48 793	83 755
Ecu - Line Canada Inc. Ecu - Line Doha WLL Ecu - Line Dubai Ecu - Line Indonesia Ecu - Line Korea Ecu - Line Pakistan Ecu - Line Russia Ecu - Line Saudi Arabia LLC Ecu - Line Spain S.L. Ecu - Line Uruguay Ecu - Line Vancouver Ecu - Line Worldwide Logistics Co. Ltd Ecu Hold NV Ecu International NV Ecu Montreal Ecu Nordic Norway AS 1	18 520	
Ecu - Line Doha WLL Ecu - Line Dubai Ecu - Line Indonesia Ecu - Line Korea Ecu - Line Pakistan Ecu - Line Russia Ecu - Line Saudi Arabia LLC Ecu - Line Spain S.L. Ecu - Line Uruguay Ecu - Line Vancouver Ecu - Line Worldwide Logistics Co. Ltd Ecu Hold NV Ecu International NV Ecu Montreal Ecu Nordic Norway AS 1	50 095	19 050
Ecu - Line Doha WLL Ecu - Line Dubai Ecu - Line Indonesia Ecu - Line Korea Ecu - Line Pakistan Ecu - Line Russia Ecu - Line Saudi Arabia LLC Ecu - Line Spain S.L. Ecu - Line Uruguay Ecu - Line Vancouver Ecu - Line Worldwide Logistics Co. Ltd Ecu - Hold NV Ecu International NV Ecu Montreal Ecu Nordic Norway AS Ecu Port Kelang	205 864	38 698
Ecu - Line Indonesia Ecu - Line Korea Ecu - Line Pakistan Ecu - Line Russia Ecu - Line Saudi Arabia LLC Ecu - Line Spain S.L. Ecu - Line Uruguay Ecu - Line Vancouver Ecu - Line Worldwide Logistics Co. Ltd Ecu Hold NV Ecu International NV Ecu Montreal Ecu Nordic Norway AS 1 Ecu Port Kelang	8 875	-
Ecu - Line Indonesia Ecu - Line Korea Ecu - Line Pakistan Ecu - Line Russia Ecu - Line Saudi Arabia LLC Ecu - Line Spain S.L. Ecu - Line Uruguay Ecu - Line Vancouver Ecu - Line Worldwide Logistics Co. Ltd Ecu Hold NV Ecu International NV Ecu Montreal Ecu Nordic Norway AS 1 Ecu Port Kelang	35 744	244 568
Ecu - Line Pakistan Ecu - Line Russia Ecu - Line Saudi Arabia LLC Ecu - Line Spain S.L. Ecu - Line Uruguay Ecu - Line Vancouver Ecu - Line Worldwide Logistics Co. Ltd Ecu Hold NV Ecu International NV Ecu Montreal Ecu Nordic Norway AS 1 Ecu Port Kelang	-	(4284)
Ecu - Line Pakistan Ecu - Line Russia Ecu - Line Saudi Arabia LLC Ecu - Line Spain S.L. Ecu - Line Uruguay Ecu - Line Vancouver Ecu - Line Worldwide Logistics Co. Ltd Ecu Hold NV Ecu International NV Ecu Montreal Ecu Nordic Norway AS 1 Ecu Port Kelang	251 635	143 171
Ecu - Line Saudi Arabia LLC Ecu - Line Spain S.L. Ecu - Line Uruguay Ecu - Line Vancouver Ecu - Line Worldwide Logistics Co. Ltd Ecu Hold NV Ecu International NV Ecu Montreal Ecu Nordic Norway AS 1 Ecu Port Kelang	9 589	29 559
Ecu - Line Saudi Arabia LLC Ecu - Line Spain S.L. Ecu - Line Uruguay Ecu - Line Vancouver Ecu - Line Worldwide Logistics Co. Ltd Ecu Hold NV Ecu International NV Ecu Montreal Ecu Nordic Norway AS 1 Ecu Port Kelang	5 505	18 060
Ecu - Line Spain S.L. Ecu - Line Uruguay Ecu - Line Vancouver Ecu - Line Worldwide Logistics Co. Ltd Ecu Hold NV Ecu International NV Ecu Montreal Ecu Nordic Norway AS 1 Ecu Port Kelang	534	537
Ecu - Line Uruguay Ecu - Line Vancouver 1 Ecu - Line Worldwide Logistics Co. Ltd Ecu Hold NV 9 Ecu International NV Ecu Montreal Ecu Nordic Norway AS 1 Ecu Port Kelang	182 113	
Ecu - Line Vancouver Ecu - Line Worldwide Logistics Co. Ltd Ecu Hold NV Ecu International NV Ecu Montreal Ecu Nordic Norway AS 1 Ecu Port Kelang	102 113	319 219
Ecu - Line Worldwide Logistics Co. Ltd Ecu Hold NV Ecu International NV Ecu Montreal Ecu Nordic Norway AS 1 Ecu Port Kelang	140 644	8 522
Ecu Hold NV Ecu International NV Ecu Montreal Ecu Nordic Norway AS 1 Ecu Port Kelang	142 611	40 776
Ecu International NV Ecu Montreal Ecu Nordic Norway AS 1 Ecu Port Kelang	-	3 535
Ecu Montreal Ecu Nordic Norway AS 1 Ecu Port Kelang	946 114	987 371
Ecu Nordic Norway AS 1 Ecu Port Kelang	-	110 941
Ecu Port Kelang	63 244	27 504
•	161 480	432 032
	11 156	-
Ecu Slovenia	-	13 821
	80 475	-
Ecu Worldwide (Argentina) S.A 25	-	16 673

(Registration number 1996/006602/07)

Annual Financial Statements for the year ended 31 December 2018

		2018	2017
		R	R
RELATED PARTIES (cont.)			
Purchase of services (cont.)			
Ecu Worldwide (Atlanta)		24 703	35 490
Ecu Worldwide (Australia) Pty Ltd		79 189	57 973
Ecu Worldwide (Belgium)		6 678 514	5 795 314
Ecu Worldwide (Cambodia)		168	
Ecu Worldwide (Chile) S.A		25 617	54 889
Ecu Worldwide (China) Shanghai) L	td	6 325 952	7 628 002
Ecu Worldwide (Cote d'Ivoire) SARL		-	3 981
Ecu Worldwide (Cyprus)		9 786	5 711
Ecu Worldwide (CZ) s.r.o.		55 027	98 666
Ecu Worldwide (Eqypt) Ltd		20 766	13 178
Ecu Worldwide (El Salvador)		205 469	70 586
Ecu Worldwide (France)		1 102 186	1 307 169
Ecu Worldwide (Germany) GmbH		1 776 918	2 182 134
Ecu Worldwide (Guangzhou) Ltd		4 566 743	4 699 991
Ecu Worldwide (Hong Kong) Ltd		1 767 852	3 610 537
Ecu Worldwide (Italy) S.r.I.		1 053 374	1 231 860
Ecu Worldwide (Japan) Ltd		267 719	78 451
Ecu Worldwide (Kenya) Ltd		153 254	351 665
Ecu Worldwide (Lanka (Private) Ltd))	440 109	1 360 501
Ecu Worldwide (Logistics do Brazil)	Ltda	63 208	22 757
Ecu Worldwide (Malaysia) Sdn Bhd		77 254	13 996
Ecu Worldwide (Mauritius) Ltd		109 946	76 103
Ecu Worldwide (Mexico)		193 148	281 622
Ecu Worldwide (Netherlands) B.V		400 715	469 452
Ecu Worldwide (New Zealand) Ltd		11 237	6 195
Ecu Worldwide (Philippines) Inc.		5 662	-
Ecu Worldwide (Poland) Sp Zoo		244 559	183 537
Ecu Worldwide (Singapore) Pte. Ltd		4 324 041	5 629 071
Ecu Worldwide (Thailand) Co. Ltd		934 440	775 562
Ecu Worldwide (Turkey Tasimacilik)	Ltd Sirketi	334 540	570 061
Ecu Worldwide (TZ) Ltd		2 040	97 430
Ecu Worldwide (Uganda) Ltd		•	51 402
Ecu Worldwide (UK) Ltd		1 791 860	1 953 697
Ecu Worldwide (USA)		2 593 697	4 247 613
Ecu Worldwide (Vietnam) Co. Ltd		257 310	253 912
ELWA Ghana Ltd		-	78 110
FCL Marine Agencies B.V.		156 362	-
FCL Marine Agencies Gmbh		1 089 971	241 946
FMA-LINE France S.A.S.		51 906	
HCL Logistics nv		35 486	19 921
Société Ecu-Line Tunisie Sarl		-	5 589
Prism Global Ltd		60 890	-
PT Ecu Worldwide Indonesia		34 939	-
Management fees paid			
Ecu Hold NV		2 746 534	2 673 855
Interest paid			
Ecu Hold NV		45 574	52 399
File capturing expenses			
Ecu - Line Hong Kong Far East	26	62 924	118 981

(Registration number 1996/006602/07)
Annual Financial Statements for the year ended 31 December 2018

DETAILED INCOME STATEMENT

2018 R	2017 R
269 986 426	245 266 799
(235 632 500)	(216 229 477)
34 353 926	29 037 322
215 095	117 233
-	14 483
-	705 696
150 505	130 921
34 719 526	30 005 655
(27 185 038)	(22 935 095)
7 534 488	7 070 560
(45 574)	(52 399)
7 488 914	7 018 161
(2 055 193)	(1 908 448)
5 433 721	5 109 713
	269 986 426 (235 632 500) 34 353 926 215 095 150 505 34 719 526 (27 185 038) 7 534 488 (45 574) 7 488 914 (2 055 193)

(Registration number 1996/006602/07)

Annual Financial Statements for the year ended 31 December 2018

DETAILED INCOME STATEMENT

	2018	2017
	R	R
Operating expenses		
Advertising	135 994	169 685
Auditors remuneration	240 000	292 933
Bad debts	1	12
Bank charges	284 318	50 390
Cleaning	100 696	100 963
Consulting fees	173 735	234 319
Courier services	135 579	98 061
Depreciation on property, plant and equipment	141 989	125 636
Donations	9 500	5 510
Electricity and water	183 922	180 648
Employee costs - Directors' salary, bonus & expense allowance	1 567 985	1 306 286
Employee costs - Medical aid contributions	892 941	761 963
Employee costs - Other	260 541	202 201
Employee costs - Pension fund contributions	1 006 986	903 706
Employee costs - Staff salaries and bonuses	12 204 857	10 767 049
Employee costs - Training	7 6 67	-
Employee costs - UIF and SDL	215 196	188 814
Entertainment	211 355	299 922
General expenses	118 253	99 199
Increase in provision for doubtful debts	399 523	31 035
Insurance	241 902	244 592
Lease rentals on operating lease	1 515 068	1 472 312
Legal expenses	15 668	156 762
Loss on exchange differences	1 692 758	-
Management fee	2 746 534	2 673 855
Motor vehicle expenses	319 977	302 128
Office and computer supplies	166 578	151 592
Repairs and maintenance	96 871	130 599
Subscriptions	28 356	26 658
Telephone and fax	1 330 544	1 195 483
Travel - local	259 811	370 861
Travel - overseas	479 933	391 921
	27 185 038	22 935 095

This schedule does not form part of the financial statements and is unaudited.