

Company Registration No. 198703532E

ECU-Worldwide (Singapore) Pte. Ltd.

Annual Financial Statements  
For the financial year ended 31 March 2018

**General Information**

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## **ECU-Worldwide (Singapore) Pte. Ltd.**

### **Directors' Statement**

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The directors are pleased to present their statement to the member together with the audited financial statements of ECU-Worldwide (Singapore) Pte. Ltd. (the "Company") for the financial year ended 31 March 2018. The comparative financial period was from 1 January 2016 to 31 March 2017.

#### **Opinion of the directors**

In the opinion of the directors,

- (a) the accompanying balance sheet, statement of comprehensive income, statement of changes in equity and cash flow statement together with the notes thereto are drawn up so as to give a true and fair view of the financial position of the Company as at 31 March 2018 and the financial performance, changes in equity and cash flows of the Company for the year ended on that date, and
- (b) at the date of this statement, with the continuing financial support from the holding company, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

#### **Directors**

The directors of the Company in office at the date of this statement are:

Udaya Kumar  
Tan Mui Wah  
Mohamedhusein Saleem Mohamed Nazir  
Rachapudi Venkata Subramanya Brahmananda Sharma

#### **Arrangement to enable directors to acquire shares and debentures**

Neither at the end of nor at any time during the financial year was the Company a party to any arrangement whose objects are, or one of whose objects is, to enable the directors of the Company to acquire benefits by means of the acquisition of shares or debentures of the Company or any other body corporate.

#### **Directors' interest in shares and debentures**

No director who held office at the end of the financial year, had, according to the register of directors' shareholdings required to be kept under section 164 of the Singapore Companies Act, Chapter 50, interests in shares and share options of the Company, or of related corporations, either at the beginning or at the end of the financial year.

**ECU-Worldwide (Singapore) Pte. Ltd.**

**Directors' Statement**

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**Auditor**

Ernst & Young LLP have expressed their willingness to accept re-appointment as auditor.

On behalf of the board of directors:

Rachapudi Venkata Subramanya Brahmananda Sharma  
Director

Udaya Kumar  
Director

Singapore

**ECU-Worldwide (Singapore) Pte. Ltd.**

**Independent Auditor's Report  
For the financial year ended 31 March 2018**

**Independent Auditor's Report to the Member of ECU-Worldwide (Singapore) Pte. Ltd.**

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**Report on the audit of the financial statements**

**Opinion**

We have audited the financial statements of ECU-Worldwide (Singapore) Pte. Ltd. (the "Company"), which comprise the balance sheet as at 31 March 2018, the statement of comprehensive income, statement of changes in equity and cash flow statement of the Company for the period then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the provisions of the Companies Act, Chapter 50 (the Act) and Financial Reporting Standards in Singapore (FRSs) so as to give a true and fair view of the financial position of the Company as at 31 March 2018 and of the financial performance, changes in equity and cash flows of the Company for the period ended on that date.

**Basis for opinion**

We conducted our audit in accordance with Singapore Standards on Auditing (SSAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Accounting and Corporate Regulatory Authority (ACRA) Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities (ACRA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Other information**

Management is responsible for other information. The other information comprises directors' statement set out on pages 1 and 2.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

**Responsibilities of management and directors for the financial statements**

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Act and FRSSs, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The directors' responsibilities include overseeing the Company's financial reporting process.

**Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

**ECU-Worldwide (Singapore) Pte. Ltd.**

**Independent Auditor's Report  
For the financial year ended 31 March 2018**

**Independent Auditor's Report to the Member of ECU-Worldwide (Singapore) Pte. Ltd.**

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**Auditor's responsibilities for the audit of the financial statements (cont'd)**

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**Report on other legal and regulatory requirements**

In our opinion, the accounting and other records required by the Act to be kept by the Company have been properly kept in accordance with the provisions of the Act.

Ernst & Young LLP  
Public Accountants and  
Chartered Accountants  
Singapore

**ECU-Worldwide (Singapore) Pte. Ltd.****Statement of Comprehensive Income  
For the financial year ended 31 March 2018**

		<b>1 April 2017 to 31 March 2018</b>	<b>1 January 2016 to 31 March 2017</b>
	<b>Note</b>	<b>\$</b>	<b>\$</b>
<b>Revenue</b>			
Sale of services	5	33,182,368	41,906,984
Cost of sales		(24,212,736)	(30,837,906)
<b>Gross profit</b>		<b>8,969,632</b>	<b>11,069,078</b>
Other income		74,730	792,777
		<b>9,044,362</b>	<b>11,861,855</b>
<b>Costs and expenses</b>			
Salaries and employee benefits	6	6,534,746	7,919,492
Depreciation	9	230,234	296,930
Other operating expenses		2,190,250	2,544,322
Total costs and expenses		<b>8,955,230</b>	<b>10,760,744</b>
<b>Profit before taxation</b>	7	<b>89,132</b>	<b>1,101,109</b>
Income tax expense	8	(87,544)	(25,707)
<b>Profit for the period, representing total comprehensive income for the year/period</b>		<b>1,588</b>	<b>1,075,402</b>

*The accompanying accounting policies and explanatory notes form an integral part of the financial statements.*



**ECU-Worldwide (Singapore) Pte. Ltd.****Balance Sheet  
As at 31 March 2018**

	<b>Note</b>	<b>2018 \$</b>	<b>2017 \$</b>
<b>Non-current asset</b>			
Property, plant and equipment	9	4,845,892	5,028,813
<b>Current assets</b>			
Trade receivables	10	6,072,732	7,527,954
Other receivables	11	69,680	471,524
Prepayments		67,834	30,847
Cash and fixed deposit	12	830,735	526,937
		<u>7,040,981</u>	<u>8,557,262</u>
<b>Current liabilities</b>			
Trade payables	13	520,357	689,621
Bank overdraft	14	521,260	422,045
Other payables	15	3,323,456	3,736,017
Bank loan	16	2,734,634	2,923,632
Loan from immediate holding company	13	—	976,570
Finance lease	17	16,576	23,062
		<u>7,116,283</u>	<u>8,770,947</u>
<b>Net current liabilities</b>		<u>(75,302)</u>	<u>(213,685)</u>
<b>Non-current liabilities</b>			
Deferred tax liabilities	18	33,034	62,956
Finance lease	17	—	16,204
		<u>33,034</u>	<u>79,160</u>
<b>Net assets</b>		<u>4,737,556</u>	<u>4,735,968</u>
<b>Equity attributable to equity holder of the Company</b>			
Share capital	19	1,498,520	1,498,520
Retained earnings		3,239,036	3,237,448
<b>Total equity</b>		<u>4,737,556</u>	<u>4,735,968</u>

*The accompanying accounting policies and explanatory notes form an integral part of the financial statements.*

**ECU-Worldwide (Singapore) Pte. Ltd.**

**Statement of Changes in Equity  
For the financial year ended 31 March 2018**

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	<b>Share capital (Note 19) \$</b>	<b>Retained earnings \$</b>	<b>Total equity \$</b>
At 1 April 2017	1,498,520	3,237,448	4,735,968
Profit net of tax, representing total comprehensive income for the period	—	1,588	1,588
At 31 March 2018	1,498,520	3,239,036	4,737,556
At 1 January 2016	1,498,520	2,162,046	3,660,566
Profit net of tax, representing total comprehensive income for the year	—	1,075,402	1,075,402
At 31 March 2017	1,498,520	3,237,448	4,735,968

*The accompanying accounting policies and explanatory notes form an integral part of the financial statements.*

**ECU-Worldwide (Singapore) Pte. Ltd.**

**Cash Flow Statement  
For the financial year ended 31 March 2018**

	<b>Note</b>	<b>1 April 2017 to 31 March 2018 \$</b>	<b>1 January 2016 to 31 March 2017 \$</b>
<b>Operating activities</b>			
Profit before taxation		89,132	1,101,109
Adjustments for:			
Depreciation	9	230,234	296,930
Interest expense on finance lease		1,839	3,276
Interest expense on bank loan		68,322	89,686
Interest expense on loan from immediate holding company		11,424	5,747
Write off of property, plant and equipment		2,508	—
Interest income		(15)	(15)
<b>Operating cash flows before changes in working capital</b>		<b>403,444</b>	<b>1,496,733</b>
Decrease/(increase) in trade and other receivables		1,857,066	(2,066,889)
(Increase)/decrease in prepayments		(36,987)	21,436
Decrease in trade and other payables		(581,825)	(180,653)
<b>Cash flows (used)/from operations</b>		<b>1,641,698</b>	<b>(729,373)</b>
Interest paid		(81,585)	(98,709)
Income taxes paid		(117,466)	(46,942)
Interest received		15	15
<b>Net cash flows from/(used in) operating activities</b>		<b>1,442,662</b>	<b>(875,009)</b>
<b>Investing activity</b>			
Purchase of property, plant and equipment	9	(49,821)	(29,873)
<b>Net cash flows used in investing activity</b>		<b>(49,821)</b>	<b>(29,873)</b>
<b>Financing activities</b>			
Repayment of finance lease		(22,690)	(27,383)
Repayment of bank loan		(188,998)	(231,684)
Increase in deposit with licensed bank		(15)	(16)
(Repayment to)/loan from immediate holding company		(976,570)	976,570
<b>Net cash flows (used in)/from financing activities</b>		<b>(1,188,273)</b>	<b>717,487</b>
Net increase/(decrease) in cash and cash equivalents		204,568	(187,395)
Cash and cash equivalents at beginning of the year/period	12	98,703	286,098
<b>Cash and cash equivalents at end of the year/period</b>	<b>12</b>	<b>303,271</b>	<b>98,703</b>

*The accompanying accounting policies and explanatory notes form an integral part of the financial statements.*

## **ECU-Worldwide (Singapore) Pte. Ltd.**

### **Notes to the Financial Statements For the financial year ended 31 March 2018**

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#### **1. Corporate information**

ECU-Worldwide (Singapore) Pte. Ltd. (the "Company") which is incorporated and domiciled in Singapore, is a wholly-owned subsidiary of Ecuhold N.V., a company incorporated in Belgium. The ultimate holding company is Allcargo Global Logistics, a company incorporated and domiciled in India.

The Company is a private limited company with its registered office and principal place of business located at 237 Pandan Loop, #06-06 to #06-11, Westech Building, Singapore 128424.

The principal activities of the Company are to carry on the business of forwarders and carriers. There have been no significant changes in the nature of these activities during the financial year.

Related companies in these financial statements refer to members of Allcargo Global Logistics and the Ecuhold N.V. group of companies.

#### **2. Fundamental accounting assumptions**

The Company's current liabilities exceeded its current assets by \$75,302 (2017: \$213,685). This may give rise to doubt on the validity of the going concern assumption in the preparation of the financial statements. In the opinion of the directors, the Company is able to continue as a going concern as its holding company has indicated its intention in providing necessary financial support to the Company to enable it to continue its operation and to meet its liabilities as and when they arise. Accordingly, the directors are of the view that the use of the going concern assumption is appropriate for the preparation of the financial statements of the Company.

#### **3. Summary of significant accounting policies**

##### **3.1 *Basis of preparation***

The financial statements have been prepared in accordance with Singapore Financial Reporting Standards ("FRS").

The financial statements have been prepared on a historical cost basis except as disclosed in the accounting policies below.

##### **3.2 *Changes in accounting policies***

The accounting policies adopted are consistent with those of the previous financial year except in the current financial year, the Company has adopted all the new and revised standards which are effective for annual financial years beginning on or after 1 April 2017. The adoption of these standards did not have any material effect on the financial statements.

**3. Summary of significant accounting policies (cont'd)****3.3 Standards issued but not yet effective (cont'd)**

The Company has not adopted the following standards and interpretation that have been issued but not yet effective:

Description	Effective for annual periods beginning on or after
FRS 115 <i>Revenue from Contracts with Customers</i>	1 January 2018
FRS 109 <i>Financial Instruments</i>	1 January 2018
Amendment to FRS 102: <i>Classification and Measurement of Share-based Payment Transactions</i>	1 January 2018
Amendments to FRS 40: <i>Transfers of Investment Property</i> Improvements to FRSs (December 2016)	1 January 2018
(a) Amendments to FRS 101 <i>First-Time Adoption Of Financial Reporting Standards</i>	1 January 2018
(b) Amendments to FRS 28 <i>Investment in Associates And Joint Ventures</i>	1 January 2018
Amendments to FRS 104: <i>Applying FRS 109 Financial Instruments with FRS 104 Insurance Contracts</i>	1 January 2018
INT FRS 122 <i>Foreign Currency Transactions and Advance Consideration</i>	1 January 2018
FRS 116 <i>Leases</i>	1 January 2019
Amendments to FRS 109: <i>Prepayment Features with Negative Compensation</i>	1 January 2019
Amendments to FRS 28: <i>Long-term Interests in Associates and Joint Ventures</i>	1 January 2019
INT FRS123 <i>Uncertainty over Income Tax Treatments Illustrative Examples</i>	1 January 2019
Improvements to FRSs (March 2018)	
- Amendment to FRS 103 <i>Business Combination</i>	1 January 2019
- Amendment to FRS 111 <i>Joint Arrangements</i>	1 January 2019
- Amendment to FRS 12 <i>Income Taxes</i>	1 January 2019
- Amendment to FRS 23 <i>Borrowing Costs</i>	1 January 2019
Amendments to FRS 110 and FRS 28 <i>Sale or Contribution of Assets between an Investor and its Associate or Joint Venture</i>	Date to be determined

Except for FRS 109, FRS 115 and FRS 116, the directors expect that the adoption of the other standards above will have no material impact on the financial statements in the period of initial application. The nature of the impending changes in accounting period on adoption of FRS 109, FRS 115 and FRS 116 are described below:

**FRS 109 Financial Instruments**

FRS 109 introduces new requirements for classification and measurement of financial assets, impairment of financial assets and hedge accounting. Financial assets are classified according to their contractual cash flow characteristics and the business model under which they are held. The impairment requirements in FRS 109 are based on an expected credit loss model and replace the FRS 39 incurred loss model. The Company is currently assessing the impact of FRS 109 arises from the expected credit loss model.

**3. Summary of significant accounting policies (cont'd)**

**3.3 Standards issued but not yet effective (cont'd)**

FRS 115 Revenue from Contracts with Customers

FRS 115 establishes a five-step model that will apply to revenue arising from contracts with customers. Under FRS 115, revenue is recognised at an amount that reflects the consideration which an entity expects to be entitled in exchange for transferring goods or services to a customer. The principles in FRS 115 provide a more structured approach to measuring and recognising revenue when the promised goods and services are transferred to the customer i.e. when performance obligations are satisfied.

Key issues for the Company include identifying performance obligations, accounting for contract modifications, applying the constraint to variable consideration, evaluating significant financing components, measuring progress toward satisfaction of a performance obligation, recognising contract cost assets and addressing disclosure requirements.

Either a full or modified retrospective application is required for annual periods beginning on or after 1 January 2018 with early adoption permitted. The Company is currently assessing the impact of FRS 115 and plans to adopt the new standard on the required effective date.

FRS 116 Leases

FRS 116 requires lessees to recognise most leases on balance sheets to reflect the rights to use the leased assets and the associated obligations for lease payments as well as the corresponding interest expense and depreciation charges. The standard includes two recognition exemption for lessees – leases of 'low value' assets and short-term leases. The new standard is effective for annual periods beginning on or after 1 January 2019.

The Company is currently assessing the impact of the new standard and plans to adopt the new standard on the required effective date.

**3.4 Foreign currency**

The Company's financial statements are presented in Singapore Dollars (SGD or \$), which is also the Company's functional currency.

**Transactions and balances**

Transactions in foreign currencies are measured in the functional currencies of the Company and are recorded on initial recognition at exchange rates approximating those ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the end of the reporting period. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was measured.

Exchange differences arising on the settlement of monetary items or on translating monetary items at the end of the reporting period is recognised in profit or loss.

**3. Summary of significant accounting policies (cont'd)**

**3.5 *Property, plant and equipment***

All items of property, plant and equipment are initially recorded at cost. Subsequent to recognition, property, plant and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses.

Depreciation is computed on a straight-line basis over the estimated useful lives of the assets as follows:

Leasehold properties	-	50 years
Furniture and fittings	-	3 years
Office equipment	-	3 years
Renovation	-	3 to 10 years
Computers	-	3 years
Motor Vehicles	-	10 years

The carrying values of property, plant and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable.

The residual value, useful life and depreciation method are reviewed at each financial year-end, and adjusted prospectively, if appropriate.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset is included in profit or loss in the year the asset is derecognised.

**3.6 *Impairment of non-financial assets***

The Company assesses at each reporting date whether there is an indication that an asset may be impaired. If any indication exists, or when an annual impairment testing for an asset is required, the Company makes an estimate of the asset's recoverable amount.

An asset's recoverable amount is the higher of an asset's or cash-generating unit's fair value less costs of disposal and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or group of assets. Where the carrying amount of an asset or cash-generating unit exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

Impairment losses are recognised in profit or loss, except for assets that are previously revalued where the revaluation was taken to other comprehensive income. In this case, the impairment is also recognised in other comprehensive income up to the amount of any previous revaluation.

A previously recognised impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. If that is the case, the carrying amount of the asset is increased to its recoverable amount. That increase cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised previously. Such reversal is recognised in profit or loss unless the asset is measured at revalued amount, in which case the reversal is treated as a revaluation increase.

**3. Summary of significant accounting policies (cont'd)**

**3.7 Financial instruments**

**(a) Financial assets**

**Initial recognition and measurement**

Financial assets are recognised when, and only when, the Company becomes a party to the contractual provisions of the financial instrument. The Company determines the classification of its financial assets at initial recognition.

When financial assets are recognised initially, they are measured at fair value, plus, in the case of financial assets not at fair value through profit or loss, directly attributable transaction costs.

**Subsequent measurement**

The subsequent measurement of financial assets depends on their classification as follows:

Loans and receivables

Non-derivative financial assets with fixed or determinable payments that are not quoted in an active market are classified as loans and receivables. Subsequent to initial recognition, loans and receivables are measured at amortised cost using the effective interest method, less impairment. Gains and losses are recognised in profit or loss when the loans and receivables are derecognised or impaired, and through the amortisation process.

**De-recognition**

A financial asset is derecognised where the contractual right to receive cash flows from the asset has expired. On de-recognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received and any cumulative gain or loss that had been recognised in other comprehensive income is recognised in profit or loss.

**(b) Financial liabilities**

**Initial recognition and measurement**

Financial liabilities are recognised when, and only when, the Company becomes a party to the contractual provisions of the financial instrument. The Company determines the classification of its financial liabilities at initial recognition.

All financial liabilities are recognised initially at fair value plus in the case of financial liabilities not at fair value through profit or loss, directly attributable transaction costs.

**Subsequent measurement**

After initial recognition, financial liabilities that are not carried at fair value through profit or loss are subsequently measured at amortised cost using the effective interest method. Gains and losses are recognised in profit or loss when the liabilities are derecognised, and through the amortisation process.



**3. Summary of significant accounting policies (cont'd)**

**3.7 Financial instruments (cont'd)**

**(b) Financial liabilities (cont'd)**

**De-recognition**

A financial liability is de-recognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a de-recognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognised in profit or loss.

**3.8 Impairment of financial assets**

The Company assesses at each reporting date whether there is any objective evidence that a financial asset is impaired.

**Financial assets carried at amortised cost**

For financial assets carried at amortised cost, the Company first assesses whether objective evidence of impairment exists individually for financial assets that are individually significant, or collectively for financial assets that are not individually significant. If the Company determines that no objective evidence of impairment exists for an individually assessed financial asset, whether significant or not, it includes the asset in a group of financial assets with similar credit risk characteristics and collectively assesses them for impairment. Assets that are individually assessed for impairment and for which an impairment loss is, or continues to be recognised are not included in a collective assessment of impairment.

If there is objective evidence that an impairment loss on financial assets carried at amortised cost has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the financial asset's original effective interest rate. If a loan has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate. The carrying amount of the asset is reduced through the use of an allowance account. The impairment loss is recognised in profit or loss.

When the asset becomes uncollectible, the carrying amount of impaired financial assets is reduced directly or if an amount was charged to the allowance account, the amounts charged to the allowance account are written off against the carrying value of the financial asset.

To determine whether there is objective evidence that an impairment loss on financial assets has been incurred, the Company considers factors such as the probability of insolvency or significant financial difficulties of the debtor and default or significant delay in payments.

If in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed to the extent that the carrying amount of the asset does not exceed its amortised cost at the reversal date. The amount of reversal is recognised in profit or loss.

**3. Summary of significant accounting policies (cont'd)**

**3.9 Cash and cash equivalents**

Cash and cash equivalents comprise cash at bank and on hand, fixed deposits that are readily convertible to known amount of cash and which are subject to an insignificant risk of changes in value. These also include bank overdrafts that form an integral part of the Company's cash management.

**3.10 Provisions**

**General**

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and the amount of the obligation can be estimated reliably.

Provisions are reviewed at the end of each reporting period and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of economic resources will be required to settle the obligation, the provision is reversed. If the effect of the time value of money is material, provisions are discounted using a current pre tax rate that reflects, where appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

**3.11 Borrowing costs**

Borrowing costs are capitalised as part of the cost of a qualifying asset if they are directly attributable to the acquisition, construction or production of that asset. Capitalisation of borrowing costs commences when the activities to prepare the asset for its intended use or sale are in progress and the expenditures and borrowing costs are incurred. Borrowing costs are capitalised until the assets are substantially completed for their intended use or sale. All other borrowing costs are expensed in the period they occur. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds.

**3.12 Employee benefits**

**(a) Defined contribution plans**

The Company makes contributions to the Central Provident Fund ("CPF") scheme in Singapore, a defined contribution pension scheme. Contributions to defined contribution pension schemes are recognised as an expense in the period in which the related service is performed.

**(b) Employee leave entitlement**

Employee entitlements to annual leave are recognised as a liability when they accrue to employees. The estimated liability for leave is recognised for services rendered by employees up to the end of the reporting period.

**3. Summary of significant accounting policies (cont'd)**

**3.13 Leases**

**As lessee**

Finance leases, which transfer to the Company substantially all the risks and rewards incidental to ownership of the leased item, are capitalised at the inception of the lease at the fair value of the leased asset or, if lower, at the present value of the minimum lease payments. Any initial direct costs are also added to the amount capitalised. Lease payments are apportioned between the finance charges and reduction of the lease liability so as to achieve a constant rate of interest on the remaining balance of the liability. Finance charges are charged to profit or loss.

Operating lease payments are recognised as an expense in profit or loss on a straight-line basis over the lease term. The aggregate benefit of incentives provided by the lessor is recognised as a reduction of rental expense over the lease term on a straight-line basis.

**3.14 Taxes**

**(a) Current income tax**

Current income tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted at the end of the reporting period.

Current income taxes are recognised in profit or loss except to the extent that the tax relates to items recognised outside profit or loss, either in other comprehensive income or directly in equity. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

**(b) Deferred tax**

Deferred tax is provided using the liability method on temporary differences at the balance sheet date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognised for all temporary differences, except where the deferred tax liability arises from the initial recognition of goodwill or of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss.

Deferred tax assets are recognised for all deductible temporary differences, carry forward of unused tax credits and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised except where the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss.

**3. Summary of significant accounting policies (cont'd)**

**3.14 Taxes (cont'd)**

**(b) Deferred tax (cont'd)**

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at the end of each reporting period and are recognised to the extent that it has become probable that future taxable profit will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the year when the asset is realised or the liability is settled, based on tax rates and tax laws that have been enacted or substantively enacted at the end of each reporting period.

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss. Deferred tax items are recognised in correlation to the underlying transaction either in other comprehensive income or directly in equity and deferred tax arising from a business combination is adjusted against goodwill on acquisition.

**(c) Sales tax**

Revenues, expenses and assets are recognised net of the amount of sales tax except:

- Where the sales tax incurred in a purchase of assets or services is not recoverable from the taxation authority, in which case the sales tax is recognised as part of the cost of acquisition of the asset or as part of the expense item as applicable; and
- Receivables and payables that are stated with the amount of sales tax included.

**3.15 Revenue recognition**

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured, regardless of when the payment is made. Revenue is measured at the fair value of consideration received or receivable, taking into account contractually defined terms of payment and excluding taxes or duty.

**(a) Rendering of services**

Revenue from sales of services is recognized as and when services are rendered.

**(b) Interest income**

Interest income is recognised using the effective interest method.

**3. Summary of significant accounting policies (cont'd)**

**3.16 Contingencies**

A contingent liability is:

- (a) a possible obligation that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company; or
- (b) a present obligation that arises from past events but is not recognised because:
  - (i) It is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation; or
  - (ii) The amount of the obligation cannot be measured with sufficient reliability.

A contingent asset is a possible asset that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company.

Contingent liabilities and assets are not recognised on the balance sheet of the Company, except for contingent liabilities assumed in a business combination that are present obligations and which the fair values can be reliably determined.

**4. Significant accounting judgements and estimates**

The preparation of the Company's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of the revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities at the end of each reporting period. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in the future periods. Management is of the opinion that there is no significant judgement made in applying accounting policies and no estimation uncertainty that have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities within the next financial year.

**5. Sale of services**

The breakdown of sale of services is as follows:

	<b>1 April 2017 To 31 March 2018 \$</b>	<b>1 January 2016 to 31 March 2017 \$</b>
Sale of services to:		
External parties	18,373,512	25,762,390
Related companies	14,808,856	16,144,594
	<b>33,182,368</b>	<b>41,906,984</b>

**ECU-Worldwide (Singapore) Pte. Ltd.****Notes to the Financial Statements  
For the financial year ended 31 March 2018****6. Salaries and employee benefits**

	<b>1 April 2017 To 31 March 2018 \$</b>	<b>1 January 2016 to 31 March 2017 \$</b>
Salaries and bonuses	5,546,166	6,705,475
Central Provident Fund contributions	439,616	533,925
Other personnel expenses	548,964	680,092
	<b>6,534,746</b>	<b>7,919,492</b>

**7. Profit before taxation**

	<b>1 April 2017 To 31 March 2018 \$</b>	<b>1 January 2016 to 31 March 2017 \$</b>
Profit before taxation is stated after charging:		
Directors' remuneration (Note 21 (b))	910,170	1,210,003
Central Provident Fund contributions (Note 6)	439,616	533,925
Interest on bank loan	68,322	89,686
Interest on finance lease	1,839	3,276
Interest on loan from immediate holding company	11,424	5,747
Foreign exchange loss, net	327,180	188,009
Depreciation of plant and equipment (Note 9)	230,234	296,930
Rental expenses - equipment	28,889	23,445

**8. Income tax expense**

The major components of income tax expense for the financial year/period ended 31 March 2018 and 31 March 2017 are:

	<b>1 April 2017 To 31 March 2018 \$</b>	<b>1 January 2016 to 31 March 2017 \$</b>
Current income tax		
- Under provision in respect of prior years	117,466	25,707
Deferred income tax		
- Origination of temporary difference	(29,922)	—
Income tax expense recognised in profit or loss	<b>87,544</b>	<b>25,707</b>

**ECU-Worldwide (Singapore) Pte. Ltd.****Notes to the Financial Statements  
For the financial year ended 31 March 2018**

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**8. Income tax expense (cont'd)**

The reconciliation between tax expense and the product of accounting profit multiplied by the applicable corporate tax rate for the financial year/period ended 31 March 2018 and 31 March 2017 are as follows:

	<b>1 April 2017 To 31 March 2018 \$</b>	<b>1 January 2016 to 31 March 2017 \$</b>
Accounting profit before income tax	89,132	1,101,109
Tax at statutory rate of 17% (2017: 17%)	15,152	187,189
Adjustments :		
Expenses not deductible for tax purposes	54,322	53,860
Income not subject to tax	(43,637)	(120,953)
Effect of tax exemption and tax relief	(32,346)	(50,925)
Under provision in respect of prior years	117,466	25,707
Others	(23,413)	(69,171)
Income tax expense	87,544	25,707

ECU-Worldwide (Singapore) Pte. Ltd.

Notes to the Financial Statements  
For the financial year ended 31 March 2018

9. Property, plant and equipment

	Leasehold properties \$	Motor vehicle \$	Furniture and fittings \$	Office equipment \$	Renovation \$	Computers \$	Total \$
<b>Cost</b>							
At 31 December 2015 and 1 January 2016	5,315,033	219,000	186,359	91,391	581,788	264,398	6,657,969
Additions	–	–	4,449	3,293	5,174	16,957	29,873
At 31 March 2017	5,315,033	219,000	190,808	94,684	586,962	281,355	6,687,842
Additions	–	–	4,300	6,839	–	38,682	49,821
Write off	–	–	–	–	–	(2,508)	(2,508)
At 31 March 2018	5,315,033	219,000	195,108	101,523	586,962	317,529	6,735,155
<b>Accumulated depreciation</b>							
At 31 December 2015 and 1 January 2016	549,222	47,450	167,543	72,988	302,998	221,898	1,362,099
Depreciation charge for the period	132,876	27,375	12,289	11,401	82,614	30,375	296,930
At 31 March 2017	682,098	74,825	179,832	84,389	385,612	252,273	1,659,029
Depreciation charge for the year	106,301	21,900	8,613	9,125	60,858	23,437	230,234
At 31 March 2018	788,399	96,725	188,445	93,514	446,470	275,710	1,889,263
<b>Net book value</b>							
At 31 March 2018	4,526,634	122,275	6,663	8,009	140,492	41,819	4,845,892
At 31 March 2017	4,632,936	144,175	10,976	10,295	201,350	29,081	5,028,813



**Notes to the Financial Statements**  
**For the financial year ended 31 March 2018**

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**9. Property, plant and equipment (cont'd)**

Assets held under finance leases

The cash outflow on acquisition of property, plant and equipment amounted to \$49,821 (2017: \$29,873).

The carrying amount of plant and equipment held under finance leases at the end of the reporting period was \$122,275 (2017: \$144,175).

Leased assets are pledged as security for the related finance lease liabilities.

Assets pledged as security

In addition to assets held under finance leases, the Company's leasehold properties with a carrying amount of \$4,526,634 (2017: \$4,632,936) are mortgaged to secure the Company's bank loans (Note 16).

**10. Trade receivables**

	<b>2018</b>	<b>2017</b>
	\$	\$
Trade receivables:		
Third parties	3,777,496	3,194,018
Ultimate holding company	229,661	285,595
Immediate holding company	11,481	62,962
Related companies	2,054,094	3,773,259
Company with common director	—	212,120
	<hr/>	<hr/>
Total trade receivables	6,072,732	7,527,954
Other receivables (Note 11)	69,680	471,524
	<hr/>	<hr/>
Total trade and other receivables	6,142,412	7,999,478
Add: Cash and fixed deposit (Note 12)	830,735	526,937
Less: Sales tax receivables	(10,917)	(4,045)
	<hr/>	<hr/>
Total loans and receivables	6,962,230	8,522,370
	<hr/>	<hr/>

Trade receivables are non-interest bearing and are generally on 30 to 60 days' terms.

They are recognised at their original invoiced amounts which represent their fair values on initial recognition.

Amount due from immediate, ultimate holding company, related companies and company with common director are subject to 60 days' credit terms and are to be settled in cash.

**ECU-Worldwide (Singapore) Pte. Ltd.****Notes to the Financial Statements  
For the financial year ended 31 March 2018****10. Trade receivables (cont'd)**Trade receivables (cont'd)

Trade receivables are denominated in foreign currencies at 31 March are as follows:

	<b>2018</b>	<b>2017</b>
	\$	\$
United States Dollars	3,160,353	4,997,652

Receivables that are past due but not impaired

The Company has trade receivables amounting to \$2,627,597 (2017: \$2,450,046) that are past due at the balance sheet date but not impaired. These receivables are unsecured and the analysis of their aging at the end of reporting period is as follows:

	<b>2018</b>	<b>2017</b>
	\$	\$
Trade receivables past due :		
Lesser than 30 days	956,674	754,567
30 – 60 days	374,283	330,677
61– 90 days	142,078	604,850
More than 120 days	1,154,562	759,952
	<b>2,627,597</b>	<b>2,450,046</b>

Receivables that are impaired

The Company's trade receivables that are impaired at the end of reporting period and the movement of the allowance accounts used to record the impairments are as follows:

	<b>2018</b>	<b>2017</b>
	\$	\$
Trade receivables – nominal amounts	178,572	178,572
Less: Allowance for impairment	(178,572)	(178,572)
	–	–

Trade receivables determined to be impaired at the balance sheet date relate to debtors that are in significant financial difficulties and have defaulted on payments. These receivables are not secured by any collateral or credit enhancements.

**ECU-Worldwide (Singapore) Pte. Ltd.****Notes to the Financial Statements  
For the financial year ended 31 March 2018****11. Other receivables**

	<b>2018</b>	<b>2017</b>
	<b>\$</b>	<b>\$</b>
Deposits	5,930	8,230
Others	63,750	53,810
Amount due from related companies	–	409,484
	<b>69,680</b>	<b>471,524</b>

Amount due from a related company is non-trade, unsecured, non-interest bearing, are generally repayable on demand and is to be settled by cash.

**12. Cash and fixed deposit**

	<b>2018</b>	<b>2017</b>
	<b>\$</b>	<b>\$</b>
Cash at bank	824,531	520,748
Fixed deposit	6,204	6,189
Total cash and fixed deposit	<b>830,735</b>	<b>526,937</b>
Less: Deposit with licensed bank with maturity of more than 3 months	(6,204)	(6,189)
Less: bank overdraft (Note 14)	(521,260)	(422,045)
Cash and cash equivalents per cash flow statement	<b>303,271</b>	<b>98,703</b>

**12. Cash and fixed deposit (cont'd)**

The weighted average interest rates relating to cash and cash equivalents, at the balance sheet date for the Company was 0.25% (2017: 0.25%) per annum.

Cash and cash equivalents are denominated in the following currencies:

	<b>2018</b>	<b>2017</b>
	<b>\$</b>	<b>\$</b>
United States Dollars	618,365	368,785

**13. Trade payables**

	<b>2018</b>	<b>2017</b>
	<b>\$</b>	<b>\$</b>
Trade payables:		
Third parties	300,946	175,270
Ultimate holding company	2,759	3,535
Related companies	144,932	199,991
Company with common director	71,720	310,825
Total trade payables	<b>520,357</b>	<b>689,621</b>
Bank overdraft (Note 14)	521,260	422,045

**ECU-Worldwide (Singapore) Pte. Ltd.****Notes to the Financial Statements  
For the financial year ended 31 March 2018**

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Other payables (Note 15)	3,323,456	3,736,017
Bank loan (Note 16)	2,668,332	2,923,632
Finance lease (Note 17)	16,576	39,266
Loan from immediate holding company	–	976,570
	<hr/>	
Total financial liabilities carried at amortised cost	7,049,981	8,787,151
	<hr/>	

Trade payables are non-interest bearing and are normally settled on 30 to 90 days' terms.

Amount due to ultimate holding, related companies and company with common director are trade related, unsecured, non-interest bearing, repayable on demand and are to be settled in cash.

Purchases from related companies are made at terms equivalent to those prevailing in arm's length transactions with third parties.

Trade payables denominated in the following currencies:

	<b>2018</b>	<b>2017</b>
	\$	\$
United States Dollars	439,582	281,268
	<hr/>	

**ECU-Worldwide (Singapore) Pte. Ltd.****Notes to the Financial Statements  
For the financial year ended 31 March 2018****14. Bank overdraft**

The bank overdraft is denominated in Singapore Dollars, bears interest rate ranged from 0.75% to 1.15% (31 December 2016: 1%) per annum. The bank overdraft facilities are secured by an existing first legal mortgage over the Company's leasehold properties as disclosed in Note 9.

**15. Other payables**

	<b>2018</b>	<b>2017</b>
	\$	\$
Accruals	2,256,005	2,776,585
Advance billings	154,325	131,109
Amount due to related companies	913,125	828,323
	3,323,455	3,736,017

Amount due to related companies are non-trade, unsecured, non-interest bearing, are generally repayable on demand and is to be settled in cash.

**16. Bank loan**

The loan is repayable over 240 monthly instalments as follows:

	<b>2018</b>	<b>2017</b>
	\$	\$
Payable within 12 months	261,168	255,300
Payable after 12 months	2,473,466	2,668,332
	2,734,634	2,923,632

The loan bears interest at 1.35% (2017: 1.35%) per annum above the prevailing 3-month SIBOR and is secured by the leasehold properties (Note 9). During the period, interest rates ranged from 2.289% to 2.656% (2017: 1.751% to 1.780%) per annum.

**17. Finance lease**

Future minimum lease payments under a finance lease together with the present value of the minimum lease payments are as follows:

	<b>2018</b>		<b>2017</b>	
	<b>Minimum payments</b>	<b>Present value of payments</b>	<b>Minimum payments</b>	<b>Present value of payments</b>
	\$	\$	\$	\$
Within one year	16,835	16,576	24,528	23,062
After one year but not more than five years	—	—	16,317	16,204

**ECU-Worldwide (Singapore) Pte. Ltd.**

**Notes to the Financial Statements  
For the financial year ended 31 March 2018**

Total minimum payments	16,835	16,576	40,845	39,266
Less : Amount representing interest	(259)	–	(1,579)	–
Present value of minimum payments	16,576	16,576	39,266	39,266

**18. Deferred tax liabilities**

	<b>2018</b>	<b>2017</b>
	<b>\$</b>	<b>\$</b>
Deferred tax liabilities consist of the following:		
Excess of net book value over tax written down value of fixed assets	33,034	62,956

**19. Share capital**

	<b>2018</b>		<b>2017</b>	
	No. of shares	\$	No. of shares	\$
<b>Ordinary shares</b>				
<i>Issued and fully paid:</i>				
Balance at end of year/period	1,498,520	1,498,520	1,498,520	1,498,520

The holders of ordinary shares are entitled to receive dividends as and when declared by the Company. All ordinary shares carry one vote per share without restrictions. The ordinary shares have no par value.

**20. Operating lease commitments**

The Company leases office equipment under lease agreements that are non-cancellable within a year. These non-cancellable leases have remaining lease terms of between 1 and 5 years. Operating lease payment recognised as an expense in profit or loss for the financial year ended 31 March 2018 amounted to S\$28,889(2017: \$23,445).

Future minimum lease payments payable under non-cancellable operating leases as at 31 March are as follows:

	<b>2018</b>	<b>2017</b>
	<b>\$</b>	<b>\$</b>
Not later than one year	29,040	33,146
Later than one year but not later than five years	95,590	–
	124,630	33,146

**21. Related party transactions****(a) Sales and purchase of services**

In addition to the related party information disclosed elsewhere in the financial statements, the following significant transactions between the Company and related parties took place during the financial year at terms agreed between the parties that are at arm's length:

	<b>1 April 2017 To 31 March 2018 \$</b>	<b>1 January 2016 to 31 March 2017 \$</b>
Transactions with related companies:		
Sale of services	13,831,183	18,027,482
Cost of services	6,106,604	8,709,328
Network support fee to related company	504,525	609,440
Transactions with ultimate holding company:		
Sale of services	977,673	1,480,739
Cost of services	338,699	394,456
Transactions with company with common director:		
Cost of services	—	3,559,170

Other transactions with related parties are disclosed in various notes to the financial statements.

**21. Related party transactions (cont'd)****(b) Compensation of key management personnel**

	<b>1 April 2017 To 31 March 2018 \$</b>	<b>1 January 2016 to 31 March 2017 \$</b>
Salaries, bonuses and fees	1,872,581	2,326,268
Central Provident Fund contributions	129,204	201,609
Other benefits	165,274	534,646
Total compensation paid to key management personnel	2,167,059	3,062,523
Comprise amounts paid to:		
– Directors of the Company	910,170	1,210,003
– Other key management personnel	1,256,889	1,852,520
	2,167,059	3,062,523

**22. Financial risk management objectives and policies**

The main risks arising from the Company's operations are credit risk, liquidity risk, interest rate risk and foreign currency risk. The board reviews and agrees policies for managing each of these risks and they are summarised below. There has been no change to the Company's exposure to these financial risks or the manner in which it manages and measures the risks.

**(a) Credit risk**

Credit risk is the risk of loss that may arise on outstanding financial instruments should a counterparty default on its obligations. The Company's exposure to credit risk arises primarily from trade and other receivables. For other financial assets (including cash and cash equivalents), the Company minimises credit risk by dealing exclusively with high credit rating counterparties.

The Company's objective is to seek continual revenue growth while minimising losses incurred due to increased credit risk exposure. The Company trades only with recognised and creditworthy third parties. It is the Company's policy that all customers who wish to trade on credit terms are subject to credit verification procedures. In addition, receivable balances are monitored on an ongoing basis with the result that the Company's exposure to bad debts is not significant.

**22. Financial risk management objectives and policies (cont'd)****(a) Credit risk (cont'd)**Credit risk concentration profile

The Company determines concentration of credit risk by monitoring the country profile of its trade receivables on an ongoing basis. The credit risk concentration profile of the Company's trade receivables at the balance sheet date is as follows:

	<b>2018</b>		<b>2017</b>	
	\$	% of total	\$	% of total
By country/region:				
Singapore	2,695,489	44	2,861,707	38
United States of America	156,687	3	391,362	5
Europe	526,547	8	794,180	11
China	99,386	2	289,225	3
India	238,291	4	294,055	4
Others	2,356,332	39	2,897,425	39
	6,072,732	100	7,527,954	100

Financial assets that are neither past due nor impaired

Trade and other receivables that are neither past due nor impaired are creditworthy debtors with good payment record with the Company. Cash and cash equivalents are placed with reputable financial institutions.

Financial assets that are either past due or impaired



Information regarding financial assets that are either past due or impaired is disclosed in Note 10.

## 22. Financial risk management objectives and policies (cont'd)

### (b) *Liquidity risk*

Liquidity risk is the risk that the Company will encounter difficulty in meeting financial obligations due to shortage of funds. The Company's exposure to liquidity risk arises primarily from mismatches of the maturities of financial assets and liabilities. The Company's objective is to maintain a level of cash and cash equivalents deemed adequate by management to finance the Company's operations and mitigate the effects of fluctuations in cash flows.

#### Analysis of financial instruments by remaining contractual maturities

The table below summarises the maturity profile of the Company's financial assets and liabilities at the balance sheet date based on contractual undiscounted repayment obligations.

	One year or less \$	One to five years \$	Total \$
<b>31 March 2018</b>			
<b>Financial assets</b>			
Trade receivables	6,061,815	—	6,061,815
Other receivables	69,680	—	69,680
Cash and fixed deposit	830,735	—	830,735
Total undiscounted financial assets	6,962,230	—	6,962,230
<b>Financial liabilities</b>			
Bank overdraft	521,260	—	521,260
Trade payables	520,357	—	520,357
Other payables	3,323,456	—	3,323,456
Finance lease	16,576	—	16,576
Bank loan	2,668,332	—	2,668,332
Total undiscounted financial liabilities	7,049,981	—	7,049,981
Total net undiscounted financial liabilities	(87,751)	—	(87,751)

## 22. Financial risk management objectives and policies (cont'd)

(b) *Liquidity risk (cont'd)*

31 March 2017	One year or less \$	One to five years \$	Total \$
<b>Financial assets</b>			
Trade receivables	7,523,909	—	7,523,909
Other receivables	471,524	—	471,524
Cash and fixed deposit	526,937	—	526,937
Total undiscounted financial assets	8,522,370	—	8,522,370
<b>Financial liabilities</b>			
Bank overdraft	422,045	—	422,045
Trade payables	689,621	—	689,621
Other payables	3,736,017	—	3,736,017
Finance lease	23,062	16,204	39,266
Bank loan	2,923,632	—	2,923,632
Short term loan from immediate holding company	976,570	—	976,570
Total undiscounted financial liabilities	8,770,947	16,204	8,787,151
Total net undiscounted financial liabilities	(248,577)	(16,204)	(264,781)

(c) *Interest rate risk*

Interest rate risk is the risk that the fair value or future cash flows of the Company's financial instruments will fluctuate because of changes in market interest rates. The Company's exposure to interest rate risk arises primarily from its bank loans.

Sensitivity analysis for interest rate risk

At the end of the reporting period, if SGD interest rates had been 100 (31 March 2017: 100) basis points lower/higher with all other variables held constant, the Company's profit before tax would have been \$27,346 (2017: \$29,236) higher/lower, arising mainly as a result of lower/higher interest expense on floating rate loans and borrowings.

## 22. Financial risk management objectives and policies (cont'd)

(d) *Foreign currency risk*

The Company has transactional currency exposures arising from sales or purchases that are denominated in a currency other than the functional currency of the Company. The foreign currency in which these transactions are denominated is mainly US Dollars ("USD"). Approximately 45% (2017: 42%) of the Company's sales are denominated in USD whilst almost 54% (2017: 51%) of cost of sales are denominated in USD. The Company's trade receivable and trade payables balances at the balance sheet date have similar exposures.

The Company also holds cash and cash equivalents denominated in foreign currencies for working capital purposes. Further details are disclosed in Note 12.

Sensitivity analysis for foreign currency risk

The following table demonstrates the sensitivity of the Company's profit net of tax to a reasonably possible change in the USD exchange rate with all other variables held constant.

		Profit net of tax	
		2018	1 January 2016 to 31 March 2017
		\$	\$
USD/SGD	- strengthened 1.1% (2017: 1.1%)	30,486	46,428
	- weakened 1.1% (2017: 1.1%)	(30,486)	(46,428)

**23. Fair values of financial assets and liabilities**

***Fair value hierarchy***

The Company categorises fair value measurements using a fair value hierarchy that is dependent on the valuation inputs used as follows:

- Level 1 – Quoted prices (unadjusted) in active market for identical assets or liabilities that the Company can access at the measurement date,
- Level 2 – Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly, and
- Level 3 – Unobservable inputs for the asset or liability.

Fair value measurements that use inputs of different hierarchy levels are categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

**23. Fair values of financial assets and liabilities (cont'd)**

The fair value of the financial assets and liabilities are included at the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale.

Management has determined that the carrying amount of the Company's financial assets and liabilities based on their notional amounts approximates its fair value.

**24. Capital management**

The primary objective of the Company's capital management is to ensure that it maintains a strong credit rating and healthy capital ratios in order to support its business and maximise shareholder value.

**ECU-Worldwide (Singapore) Pte. Ltd.**

**Notes to the Financial Statements  
For the financial year ended 31 March 2018**

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The Company manages its capital structure and makes adjustments to it, in light of changes in economic conditions. To maintain or adjust the capital structure, the Company may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. No changes were made in the objectives, policies or processes during the financial year/period ended 31 March 2018 and 31 March 2017.

**25. Comparative figures**

The comparative figures for 2017 cover the period from 1 January 2016 to 31 March 2017.

**26. Authorisation of financial statements for issue**

The financial statements for the financial year ended 31 March 2018 were authorised for issue in accordance with a resolution of the directors on \_\_\_\_\_.