# ANNUAL ACCOUNTS AND OTHER DOCUMENTS TO BE FILED UNDER BELGIAN COMPANIES AND ASSOCIATIONS CODE

<b>IDENTIFICATION DETAILS</b>	(on date of deposit)
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NAME: ECU WORLDWIDE (BELGIUM)
Legal form: Public limited company
Address: Schomhoeveweg Nr.: 15 Box:
Postal code: 2030 Municipality: Antwerp
Country: Belgium
Register of legal persons – Business court of: Antwerpen, Division Antwerpen
Website address <sup>1</sup> :
Company identification number BE 0432.713.931
DATE 16 / 09 / 2016 of filing the memorandum of association OR of the most recent document mentioning the date of publication of the memorandum of association and of the act amending the articles of association.
ANNUAL ACCOUNTS IN EUROS (2 decimals)
approved by the general meeting of 25 / 06 / 2021
Regarding the financial year from 01 / 04 / 2020 to 31 / 03 / 2021
Preceding financial year from 01 / 04 / 2019 to 31 / 03 / 2020
The amounts for the preceding period are / XXXX/XXXIII identical to the ones previously published.
Total number of pages filed:

Lardenoit Ivan (namens INL BV) (name and position)

Saleem Mohamed Nazir Mohamedhusein (name and position)

Optional information.

<sup>&</sup>lt;sup>2</sup> Strike out what is not applicable.

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# LIST OF DIRECTORS, BUSINESS MANAGERS AND AUDITORS AND DECLARATION REGARDING A COMPLIMENTARY REVIEW OR CORRECTION ASSIGNMENT

#### LIST OF THE DIRECTORS, BUSINESS MANAGERS AND AUDITORS

COMPLETE LIST with surname, first names, profession, place of residence (address, number, postal code and municipality) and position within the company

INL BV Nr.: BE 0834.788.532

Alice Nahonlaan 1, 9120 Beveren-Waas, Belgium

Represented by:

Ivan Lardenoit

Alice Nahonlaan 1, 9120 Beveren-Waas, Belgium

Saleem Mohamed Nazir Mohamedhusein

Beacon Road 293, BD6 3DQ Brafdord, United Kingdom

Salt Waters BV

Nr.: BE 0467.467.051

Zauwerstraat 6, 9270 Kalken, Belgium

Represented by:

Philippe Cnops

Zauwerstraat 6, 9270 Kalken, Belgium

Intrasoft

Nr.: BE 0631.665.582

Laurentdreef 7, 2900 Schoten, Belgium

Represented by:

Philippe Bulcke

Laurentdreef 7, 2900 Schoten, Belgium

Netware Director

Nr.: BE 0877.898.203 Gildelaan 11, 2960 Brecht, Belgium

Represented by:

Peter De Heel

Gildelaan 11, 2960 Brecht, Belgium

EY Bedrijfsrevisoren BV

Nr.: BE 0446.334.711

De Kleetlaan 2, 1831 Diegem, Belgium

Membership nr.: B0160

Represented by:

Omer Turna

De Kleetlaan 2, 1831 Diegem, Belgium

Membership nr.: A02091

Managing director 08/09/2020 - 08/09/2026

Director

05/11/2015 - 05/11/2021

Director

01/10/2017 - 01/10/2023

Director

01/07/2018 - 10/09/2024

01/07/2018 - 10/09/2024

**Auditor** 

08/09/2020 - 12/09/2023

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#### DECLARATION REGARDING A COMPLIMENTARY REVIEW OR CORRECTION ASSIGNMENT

The managing board declares that no audit or correction assignment has been given to a person who was not authorised to do so by law, pursuant to art. 34 and 37 of the law of 22th April 1999 concerning accounting and tax professions.

The annual accounts **Wexe** / were not\* audited or corrected by an external accountant or by a company auditor who is not the statutory auditor.

If affirmative, mention hereafter: surname, first names, profession and address of each external accountant or company auditor and his membership number with his Institute as well as the nature of his assignment:

- A. Bookkeeping of the enterprise \*\*,
- B. Preparing the annual accounts \*\*,
- C. Auditing the annual accounts and/or
- D. Correcting the annual accounts.

If the tasks mentioned under A. or B. are executed by certified accountants or certified bookkeepers - tax specialists, you can mention hereafter: surname, first names, profession and address of each certified accountant or certified bookkeeper - tax specialist and his/her affiliation number with the Institute of Accounting Professional and Tax Experts and the nature of his/her assignment.

Surname, first names, profession and address	Affiliation number	Nature of the assignment (A, B, C and/or D)

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<sup>\*</sup> Strike out what is not applicable.

<sup>\*\*</sup> Optional information.

## **ANNUAL ACCOUNTS**

# **BALANCE SHEET AFTER APPROPRIATION**

	Discl.	Codes	Period	Preceding period
ASSETS				
Formation expenses	6.1	20		
FIXED ASSETS		21/28	19.373.090,88	19.628.632,67
Intangible fixed assets	6.2	21	190.567,27	386.411,84
Tangible fixed assets	6.3	22/27	596.909,53	651.854,68
Land and buildings		22	89.443,09	117.591,30
Plant, machinery and equipment		23	359.495,40	413.123,15
Furniture and vehicles		24	92.404,48	74.826,40
Leasing and similar rights		25		
Other tangible fixed assets		26	55.566,56	46.313,83
Assets under construction and advance payments		27		
Financial fixed assets6.	4/6.5.1	28	18.585.614,08	18.590.366,15
Affiliated enterprises	6.15	280/1	18.541.924,31	18.541.924,31
Participating interests		280	18.541.924,31	18.541.924,31
Amounts receivable		281		
Enterprises linked by participating interests	6.15	282/3		
Participating interests		282		
Amounts receivable		283		
Other financial assets		284/8	43.689,77	48.441,84
Shares		284		
Amounts receivable and cash guarantees		285/8	43.689,77	48.441,84

Disc	cl. Codes	Period	Preceding period
CURRENT ASSETS	29/58	13.986.991,19	10.764.733,33
Amounts receivable after more than one year	29		
Trade debtors	290		
Other amounts receivable	291		
Stocks and contracts in progress	3		
Stocks	30/36		
Raw materials and consumables	30/31		
Work in progress	32		
Finished goods	33		
Goods purchased for resale	34		
Immovable property intended for sale	35		
Advance payments	36		
Contracts in progress	37		
Amounts receivable within one year	40/41	13.352.868,44	10.072.477,19
Trade debtors	40	11.858.456,76	9.383.553,24
Other amounts receivable	41	1.494.411,68	688.923,95
Current investments	.6 50/53	45.042,59	45.042,59
Own shares	50		
Other investments	51/53	45.042,59	45.042,59
Cash at bank and in hand	54/58	275.774,25	306.755,90
Deferred charges and accrued income 6.6	6 490/1	313.305,91	340.457,65
TOTAL ASSETS	20/58	33.360.082,07	30.393.366,00

	Discl.	Codes	Period	Preceding period
EQUITY AND LIABILITIES				
EQUITY		10/15	1.863.534,20	2.380.910,81
Contribution	6.7.1	10/11	3.540.000,00	3.540.000,00
Capital		10	3.540.000,00	3.540.000,00
Issued capital		100	3.540.000,00	3.540.000,00
Uncalled capital 4		101		
Outside the capital		11		
Share premium account		1100/10		
Others		1100/19		
Revaluation surpluses		12		
Reserves		13	974.000,00	974.000,00
Reserves not available		130/1	354.000,00	354.000,00
Legal reserve		130	354.000,00	354.000,00
Reserves statutorily not available		1311		
Aquisition of own shares		1312		
Financial support		1313		
Other		1319		
Untaxed reserves		132		
Available reserves		133	620.000,00	620.000,00
Accumulated profits (losses)(+)/(-)		14	-2.650.465,80	-2.133.089,19
Investment grants		15		
Advance to associates on the sharing out of the assets $^{5} \dots$		19		
PROVISIONS AND DEFERRED TAXES		16	111.067,58	
Provisions for liabilities and charges		160/5	111.067,58	
Pensions and similar obligations		160	111.067,58	
Taxation		161		
Major repairs and maintenance		162		
Environmental obligations		163		
Other liabilities and charges	6.8	164/5		
Deferred taxes		168		

<sup>4</sup> Amount to substract of the issued capital

<sup>5</sup> Amount to substract from the other part of the equity

	Discl.	Codes	Period	Preceding period
AMOUNTS PAYABLE		17/49	31.385.480,29	28.012.455,19
Amounts payable after more than one year	6.9	17	14.206.820,23	14.206.820,23
Financial debts		170/4	14.206.820,23	14.206.820,23
Subordinated loans		170		
Unsubordinated debentures		171		
Leasing and other similar obligations		172		
Credit institutions		173		
Other loans		174	14.206.820,23	14.206.820,23
Trade debts		175		
Suppliers		1750		
Bills of exchange payable		1751		
Advances received on contracts in progress		176		
Other amounts payable		178/9		
Amounts payable within one year  Current portion of amounts payable after more than one year	6.9	42/48	10.692.253,05	8.799.510,90
falling due within one year		42		
Financial debts		43	349.239,65	2.767.214,78
Credit institutions		430/8	349.239,65	391.248,17
Other loans		439		2.375.966,61
Trade debts		44	7.355.904,99	3.435.876,05
Suppliers		440/4	7.355.904,99	3.435.876,05
Bills of exchange payable		441		
Advances received on contracts in progress		46		
Taxes, remuneration and social security	6.9	45	2.404.087,11	2.267.741,05
Taxes		450/3	79.100,82	343.352,61
Remuneration and social security		454/9	2.324.986,29	1.924.388,44
Other amounts payable		47/48	583.021,30	328.679,02
Accruals and deferred income	6.9	492/3	6.486.407,01	5.006.124,06
TOTAL LIABILITIES		10/49	33.360.082,07	30.393.366,00

## **INCOME STATEMENT**

	Discl.	Codes	Period	Preceding period
Operating income		70/76A	69.000.392,92	65.847.090,59
Turnover	6.10	70	67.459.569,12	63.897.036,60
Stocks of finished goods and work and contracts in progress: increase (decrease)(+)/(-)		71		
Own work capitalised		72		
Other operating income	6.10	74	1.538.823,80	1.916.484,44
Non-recurring operating income	6.12	76A	2.000,00	33.569,55
Operating charges		60/66A	69.124.968,12	66.442.367,32
Raw materials, consumables		60	53.091.540,35	49.155.404,88
Purchases		600/8	53.091.540,35	49.155.404,88
Stocks: decrease (increase)(+)/(-)		609		
Services and other goods		61	4.184.919,51	4.919.041,35
Remuneration, social security costs and pensions(+)/(-)	6.10	62	11.490.912,30	11.763.984,89
Depreciation of and other amounts written off formation expenses, intangible and tangible fixed assets		630	321.928,02	360.608,60
debtors: Appropriations (write-backs)(+)/(-) Provisions for liabilities and charges: Appropriations (uses	6.10	631/4	-248.506,30	-135.964,71
and write-backs)(+)/(-)	6.10	635/8		
Other operating charges	6.10	640/8	284.174,24	379.292,31
Operating charges carried to assets as restructuring costs(-)		649		
Non-recurring operating charges	6.12	66A		
Operating profit (loss)(+)/(-)		9901	-124.575,20	-595.276,73

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	Discl.	Codes	Period	Preceding period
Financial income		75/76B	1.430.391,42	571.092,85
Recurring financial income		75	1.430.391,42	571.092,85
Income from financial fixed assets		750		
Income from current assets		751	1.409,56	1.705,27
Other financial income	6.11	752/9	1.428.981,86	569.387,58
Non-recurring financial income	6.12	76B		
Financial charges		65/66B	1.645.151,84	917.927,56
Recurring financial charges	6.11	65	1.645.151,84	917.927,56
Debt charges		650	365.396,97	356.453,35
Amounts written off current assets except stocks, contracts in progress and trade debtors: appropriations (write-backs)				
(+)/(-)		651		
Other financial charges		652/9	1.279.754,87	561.474,21
Non-recurring financial charges	6.12	66B		
Gain (loss) for the period before taxes $\dots (+)/(-)$		9903	-339.335,62	-942.111,44
Transfer from deferred taxes		780		
Transfer to deferred taxes		680		
Income taxes(+)/(-)	6.13	67/77	178.040,99	7.802,75
Taxes		670/3	178.040,99	7.802,75
Adjustment of income taxes and write-back of tax provisions		77		
Gain (loss) of the period(+)/(-)		9904	-517.376,61	-949.914,19
Transfer from untaxed reserves		789		
Transfer to untaxed reserves		689		
Gain (loss) of the period available for appropriation $(+)/(-)$		9905	-517.376,61	-949.914,19

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# **APPROPRIATION ACCOUNT**

Nr.

	Codes	Period	Preceding period
Profit (loss) to be appropriated(+)/(-) Gain (loss) of the period available for appropriation(+)/(-) Profit (loss) brought forward(+)/(-)	9906 (9905) 14P	-2.650.465,80 -517.376,61 -2.133.089,19	-2.133.089,19 -949.914,19 -1.183.175,00
Withdrawals from capital and reserves on the contribution from reserves	791/2 791 792		
to the contribution to legal reserves to other reserves	691/2 691 6920 6921		
Profit (loss) to be carried forward(+)/(-)	(14)	-2.650.465,80	-2.133.089,19
Owners' contribution in respect of losses	794		
Profit to be distributed	694/7 694		
Directors' or managers' entitlements  Employees  Other beneficiaries	695 696 697		

	Codes	Period	Preceding period
CONCESSIONS, PATENTS, LICENCES, KNOW-HOW, BRANDS AND SIMILAR RIGHTS			
Acquisition value at the end of the period	8052P	xxxxxxxxxxxxx	1.607.142,63
Movements during the period			
Acquisitions, including produced fixed assets	8022		
Sales and disposals	8032		
Transfers from one heading to another(+)/(-)	8042		
Acquisition value at the end of the period	8052	1.607.142,63	
Depreciations and amounts written down at the end of the period	8122P	xxxxxxxxxxxxx	1.220.730,79
Movements during the period			
Recorded	8072	195.844,57	
Written back	8082		
Acquisitions from third parties	8092		
Cancelled owing to sales and disposals	8102		
Transferred from one heading to another(+)/(-)	8112		
Depreciations and amounts written down at the end of the period	8122	1.416.575,36	
NET BOOK VALUE AT THE END OF THE PERIOD	211	190.567,27	

	Codes	Period	Preceding period
Goodwill			
Acquisition value at the end of the period	8053P	xxxxxxxxxxxxx	87.762,74
Movements during the period			
Acquisitions, including produced fixed assets	8023		
Sales and disposals	8033		
Transfers from one heading to another(+)/(-)	8043		
Acquisition value at the end of the period	8053	87.762,74	
Depreciations and amounts written down at the end of the period	8123P	xxxxxxxxxxxx	87.762,74
Movements during the period			
Recorded	8073		
Written back	8083		
Acquisitions from third parties	8093		
Cancelled owing to sales and disposals	8103		
Transferred from one heading to another(+)/(-)	8113		
Depreciations and amounts written down at the end of the period	8123	87.762,74	
NET BOOK VALUE AT THE END OF THE PERIOD	212		

## STATEMENT OF TANGIBLE FIXED ASSETS

	Codes	Period	Preceding period
LAND AND BUILDINGS			
Acquisition value at the end of the period	8191P	xxxxxxxxxxxxx	1.147.833,74
Movements during the period			
Acquisitions, including produced fixed assets	8161		
Sales and disposals	8171		
Transfers from one heading to another(+)/(-)	8181		
Acquisition value at the end of the period	8191	1.147.833,74	1
Revaluation surpluses at the end of the period	8251P	xxxxxxxxxxxxx	
Movements during the period			
Recorded	8211		
Acquisitions from third parties	8221		
Cancelled	8231		
Transferred from one heading to another(+)/(-)	8241		
Revaluation surpluses at the end of the period	8251		
Depreciations and amounts written down at the end of the period	8321P	xxxxxxxxxxxxx	1.030.242,44
Movements during the period			
Recorded	8271	28.148,21	
Written back	8281		
Acquisitions from third parties	8291		
Cancelled owing to sales and disposals	8301		
Transferred from one heading to another(+)/(-)	8311		
Depreciations and amounts written down at the end of the period	8321	1.058.390,65	
NET BOOK VALUE AT THE END OF THE PERIOD	(22)	89.443,09	

	Codes	Period	Preceding period	
PLANT, MACHINERY AND EQUIPMENT				
Acquisition value at the end of the period	8192P	xxxxxxxxxxxxx	1.435.914,80	
Movements during the period				
Acquisitions, including produced fixed assets	8162	6.893,00		
Sales and disposals	8172			
Transfers from one heading to another(+)/(-)	8182			
Acquisition value at the end of the period	8192	1.442.807,80		
Revaluation surpluses at the end of the period	d of the period			
Movements during the period				
Recorded	8212			
Acquisitions from third parties	8222			
Cancelled	8232			
Transferred from one heading to another(+)/(-)	8242			
Revaluation surpluses at the end of the period	8252			
Depreciations and amounts written down at the end of the period	8322P	xxxxxxxxxxxxx	1.022.791,65	
Movements during the period				
Recorded	8272	60.520,75		
Written back	8282			
Acquisitions from third parties	8292			
Cancelled owing to sales and disposals	8302			
Transferred from one heading to another(+)/(-)	8312			
Depreciations and amounts written down at the end of the period	8322	1.083.312,40		
NET BOOK VALUE AT THE END OF THE PERIOD	(23)	359.495,40		

	Codes	Period	Preceding period			
FURNITURE AND VEHICLES						
Acquisition value at the end of the period	8193P	xxxxxxxxxxxxx	1.378.734,20			
Movements during the period						
Acquisitions, including produced fixed assets	8163	36.994,85				
Sales and disposals	8173					
Transfers from one heading to another(+)/(-)	8183					
Acquisition value at the end of the period	8193	1.415.729,05				
Revaluation surpluses at the end of the period	8253P	xxxxxxxxxxxxx	xx			
Movements during the period						
Recorded	8213					
Acquisitions from third parties	8223					
Cancelled	8233					
Transferred from one heading to another(+)/(-)	8243					
Revaluation surpluses at the end of the period	8253					
Depreciations and amounts written down at the end of the period	he period					
Movements during the period						
Recorded	8273	19.416,77				
Written back	8283					
Acquisitions from third parties	8293					
Cancelled owing to sales and disposals	8303					
Transferred from one heading to another(+)/(-)	8313					
Depreciations and amounts written down at the end of the period	8323	1.323.324,57				
NET BOOK VALUE AT THE END OF THE PERIOD	(24)	92.404,48				

	Codes	Period	Preceding period
LEASING AND SIMILAR RIGHTS			
Acquisition value at the end of the period	8194P	xxxxxxxxxxxx	67.240,70
Movements during the period			
Acquisitions, including produced fixed assets	8164		
Sales and disposals	8174		
Transfers from one heading to another(+)/(-)	8184		
Acquisition value at the end of the period	8194	67.240,70	
Revaluation surpluses at the end of the period	8254P	xxxxxxxxxxxxx	
Movements during the period			
Recorded	8214		
Acquisitions from third parties	8224		
Cancelled	8234		
Transferred from one heading to another(+)/(-)	8244		
Revaluation surpluses at the end of the period	8254		
Depreciations and amounts written down at the end of the period	8324P	xxxxxxxxxxxxx	67.240,70
Movements during the period			
Recorded	8274		
Written back	8284		
Acquisitions from third parties	8294		
Cancelled owing to sales and disposals	8304		
Transferred from one heading to another(+)/(-)	8314		
Depreciations and amounts written down at the end of the period	8324	67.240,70	
NET BOOK VALUE AT THE END OF THE PERIOD	(25)		
OF WHICH			
Land and buildings	250		
Plant, machinery and equipment	251		
Furniture and vehicles	252		

	Codes	Period	Preceding period		
OTHER TANGIBLE FIXED ASSETS					
Acquisition value at the end of the period	8195P	xxxxxxxxxxxxx	258.606,15		
Movements during the period					
Acquisitions, including produced fixed assets	8165	27.250,45			
Sales and disposals	8175				
Transfers from one heading to another(+)/(-)	8185				
Acquisition value at the end of the period	8195	285.856,60			
Revaluation surpluses at the end of the period	8255P	xxxxxxxxxxxxx	xxxxxxxx		
Movements during the period					
Recorded	8215				
Acquisitions from third parties	8225				
Cancelled	8235				
Transferred from one heading to another(+)/(-)	8245				
Revaluation surpluses at the end of the period	8255				
Depreciations and amounts written down at the end of the period	8325P	xxxxxxxxxxxx 212.292,32			
Movements during the period					
Recorded	8275	17.997,72			
Written back	8285				
Acquisitions from third parties	8295				
Cancelled owing to sales and disposals	8305				
Transferred from one heading to another(+)/(-)	8315				
Depreciations and amounts written down at the end of the period	8325	230.290,04			
NET BOOK VALUE AT THE END OF THE PERIOD	(26)	55.566,56			

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# STATEMENT OF FINANCIAL FIXED ASSETS

Nr.

	Codes	Period	Preceding period
AFFILIATED ENTERPRISES - PARTICIPATING INTERESTS AND SHARES			
Acquisition value at the end of the period	8391P	xxxxxxxxxxxx	18.541.924,31
Movements during the period			
Acquisitions	8361		
Sales and disposals	8371		
Transfers from one heading to another(+)/(-)	8381		
Acquisition value at the end of the period	8391	18.541.924,31	1
Revaluation surpluses at the end of the period	8451P	xxxxxxxxxxxx	
Movements during the period			
Recorded	8411		
Acquisitions from third parties	8421		
Cancelled	8431		
Transferred from one heading to another(+)/(-)	8441		
Revaluation surpluses at the end of the period	8451		
Amounts written down at the end of the period	8521P	xxxxxxxxxxxxx	
Movements during the period			
Recorded	8471		
Written back	8481		
Acquisitions from third parties	8491 8501		
Cancelled owing to sales and disposals	8511		
Transferred from one heading to another(+)/(-)			
Amounts written down at the end of the period	8521		
Uncalled amounts at the end of the period	8551P	xxxxxxxxxxxxx	
Movements during the period(+)/(-)	8541		
Uncalled amounts at the end of the period	8551		
NET BOOK VALUE AT THE END OF THE PERIOD	(280)	18.541.924,31	
AFFILIATED ENTERPRISES - AMOUNTS RECEIVABLE			
NET BOOK VALUE AT THE END OF THE PERIOD	281P	xxxxxxxxxxxx	
Movements during the period			
Additions	8581		
Repayments	8591		
Amounts written down	8601		
Amounts written back	8611		
Exchange differences(+)/(-)	8621		
Other movements(+)/(-)	8631		
NET BOOK VALUE AT THE END OF THE PERIOD	(281)		
ACCUMULATED AMOUNTS WRITTEN OFF AMOUNTS RECEIVABLE AT END OF THE PERIOD	8651		

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	Codes	Period	Preceding period
OTHER ENTERPRISES - PARTICIPATING INTERESTS AND SHARES			
Acquisition value at the end of the period	8393P	xxxxxxxxxxxxx	
Movements during the period			
Acquisitions	8363		
Sales and disposals	8373		
Transfers from one heading to another(+)/(-)	8383		
Acquisition value at the end of the period	8393		
Revaluation surpluses at the end of the period	8453P	xxxxxxxxxxxx	
Movements during the period  Recorded	8413		
Acquisitions from third parties	8423		
Cancelled	8433		
Transferred from one heading to another(+)/(-)	8443		
Revaluation surpluses at the end of the period	8453		
Amounts written down at the end of the period	8523P	xxxxxxxxxxxx	
Movements during the period  Recorded	8473		
Written back	8483		
Acquisitions from third parties	8493		
Cancelled owing to sales and disposals	8503		
Transferred from one heading to another(+)/(-)	8513		
Amounts written down at the end of the period	8523		
Uncalled amounts at the end of the period	8553P	xxxxxxxxxxxx	
Movements during the period(+)/(-)	8543		
Uncalled amounts at the end of the period	8553		
NET BOOK VALUE AT THE END OF THE PERIOD	(284)		
OTHERS ENTERPRISES - AMOUNTS RECEIVABLE			
NET BOOK VALUE AT THE END OF THE PERIOD	285/8P	xxxxxxxxxxxx	48.441,84
Movements during the period			
Additions	8583		
Repayments	8593	4.752,07	
Amounts written down	8603		
Amounts written back	8613		
Exchange differences(+)/(-)	8623		
Other movements(+)/(-)	8633		
NET BOOK VALUE AT THE END OF THE PERIOD	(285/8)	43.689,77	
ACCUMULATED AMOUNTS WRITTEN OFF AMOUNTS RECEIVABLE AT END OF	0650		
THE PERIOD	8653		

### PARTICIPATING INTERESTS INFORMATION

Nr.

#### PARTICIPATING INTERESTS AND SHARES IN OTHER ENTERPRISES

The following list mentions the companies in which the company holds a participating interest (recorded in headings 280 and 282 of assets), as well as the companies in which the company holds rights (recorded in headings 284 and 51/53 of assets) for an amount of at least 10% of the capital, the equity or a class of shares of the company.

	Rights held			Data extracted from the most recent annual accounts				
NAME, full address of the REGISTERED OFFICE and for an enterprise governed by Belgian law, the	Nations	directly		subsidiari es	es Annual		Capita land reserves	Net result
COMPANY ÍDENTIFICATION NUMBER	Nature	Number	%	%	accounts as per	ncy code	(+) or (in uni	(-) ts)
Ecu Global Services nv (geauditeerd maar nog niet goedgekeurd door de AV) BE 0457.845.839 Public limited company Schomhoeveweg 15, 2030 Antwerp, Belgium		2.202.046	99,99	0,0	31/03/2021	EUR	24.901.233,54	525.788,01

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# OTHER INVESTMENTS AND DEPOSITS, ALLOCATION DEFERRED CHARGES AND ACCRUED INCOME

	Codes	Period	Preceding period
INVESTMENTS: OTHER INVESTMENTS AND DEPOSITS			
Shares and current investments other than fixed income investments	51		
Shares - Book value increased with the uncalled amount	8681		
Shares - Uncalled amount	8682		
Precious metals and works of art	8683		
Fixed income securities	52		
Fixed income securities issued by credit institutions	8684		
Fixed term accounts with credit institutions	53		
up to one month	8686		
between one month and one year	8687		
over one year	8688		
Other investments not mentioned above	8689	45.042,59	45.042,59

	Period
DEFERRED CHARGES AND ACCRUED INCOME	
Allocation of heading 490/1 of assets if the amount is significant	
	105.869,89
	38.578,80
	28.652,50
	140.204,68

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# STATEMENT OF CAPITAL AND SHAREHOLDING STRUCTURE

	Codes	Period	t	Preceding period
STATEMENT OF CAPITAL				
0				
Capital	100P	vvvvvvvvv	vvvvv	3.540.000,00
Issued capital at the end of the period		2 540 0		3.340.000,00
Issued capital at the end of the period	(100)	3.540.00	00,00	J
	Codes	Value	• • • • • • • • • • • • • • • • • • •	Number of shares
Changes during the period				
Structure of the capital				
Different categories of shares		3.540.0	00 00	2.771
		3.540.00	ŕ	2.771
Registered shares	8702	XXXXXXXX	xxxx	2.771
Shares dematerialized	8703	xxxxxxxx	xxxxx	
	Codes	Uncalled ar	mount	Capital called but not paid
				paid
Capital not paid				
Uncalled capital	(101)	xxxxxxxxxxxx		XXXXXXXXXXXXX
Called up capital, unpaid	8712			
Shareholders having yet to pay up in full				
	,			1
			Codes	Period
Own shares				
Held by the company itself				
Amount of capital held			8721	
Corresponding number of shares			8722	
Held by the subsidiaries				
Amount of capital held			8731	
Corresponding number of shares			8732	
Commitments to issue shares				
Owing to the exercise of conversion rights				
Amount of outstanding convertible loans			8740	
Amount of capital to be subscribed			8741	
Corresponding maximum number of shares to be issued			8742	
Owing to the exercise of subscription rights				
Number of outstanding subscription rights			8745	
Amount of capital to be subscribed			8746	
Corresponding maximum number of shares to be issued			8747	
Authorized capital not issued			8751	
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	Codes	Period
Shares issued, non representing capital		
Distribution		
Number of shares	8761	
Number of voting rights attached thereto	8762	
Allocation by shareholder		
Number of shares held by the company itself	8771	
Number of shares held by its subsidiaries	8781	
		Period
Supplementary explanation relating to the contribution (including the industry contribution)		
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# SHAREHOLDERS' STRUCTURE OF THE COMPANY AT YEAR-END CLOSING DATE

As reflected in the notifications received by the company pursuant to article 7:225 of the Belgian Companies and Associations Code, article 14 fourth paragraph of the law of 2 May 2007 on the publication of major holdings and article 5 of the Royal Decree of 21 August 2008 on further rules for certain multilateral trading facilities.

	Rights held			
NAME of the persons who hold the rights of the enterprise, specifying the ADDRESS (of the registered office, when it involves a legal person) and the		Number of		
COMPANY IDENTIFICATION NUMBER, when it involves an enterprise under Belgian law	Nature	Linked to securities	Not linked to securities	%
Ecuhold nv				
BE 0460.849.374 Schomhoeveweg 15, 2030 Antwerp, Belgium		2.770	0	99,97
AGL nv BE 0874.486.375 Schomhoeveweg 15, 2030 Antwerp, Belgium		2.770	J J	99,97
Schomhoeveweg 15, 2030 Antwerp, Bergrunn		1	0	0,03

# STATEMENT OF AMOUNTS PAYABLE, ACCRUED CHARGES AND DEFERRED INCOME

Nr.

	Codes	Period
BREAKDOWN OF AMOUNTS PAYABLE WITH AN ORIGINAL PERIOD TO MATURITY OF MORE THAN ONE YEAR, ACCORDING TO THEIR RESIDUAL TERM		
Current portion of amounts payable after more than one year falling due within one year		
Financial debts	8801	
Subordinated loans	8811	
Unsubordinated debentures	8821	
Leasing and other similar obligations	8831	
Credit institutions	8841	
	8851	
Other loans	8861	
Trade debts	8871	
Suppliers		
Bills of exchange payable	8881	
Advance payments received on contract in progress	8891	
Other amounts payable	8901	
Total current portion of amounts payable after more than one year falling due within one year	(42)	
Amounts payable with a remaining term of more than one but not more than five years		
Financial debts	8802	14.206.820,23
Subordinated loans	8812	
Unsubordinated debentures	8822	
Leasing and other similar obligations	8832	
Credit institutions	8842	
Other loans	8852	14.206.820,23
Trade debts	8862	
Suppliers	8872	
Bills of exchange payable	8882	
Advance payments received on contracts in progress	8892	
Other amounts payable	8902	
Total amounts payable with a remaining term of more than one but not more than five years	8912	14.206.820,23
Amounts payable with a remaining term of more than five years		
Financial debts	8803	
Subordinated loans	8813	
Unsubordinated debentures	8823	
Leasing and other similar obligations	8833	
Credit institutions	8843	
Other loans	8853	
Trade debts	8863	
Suppliers	8873	
Bills of exchange payable	8883	
Advance payments received on contracts in progress	8893	
Other amounts payable	8903	
Total amounts payable with a remaining term of more than five years	8913	

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Nr.

	Codes	Period
GUARANTEED AMOUNTS PAYABLE (included in headings 17 and 42/48 of the liabilities)		
Amounts payable guaranteed by Belgian public authorities		
Financial debts	8921	
Subordinated loans	8931	
Unsubordinated debentures	8941	
Leasing and similar obligations	8951	
Credit institutions	8961	
Other loans	8971	
Trade debts	8981	
Suppliers	8991	
Bills of exchange payable	9001	
Advance payments received on contracts in progress	9011	
Remuneration and social security	9021	
Other amounts payable	9051	
Total amounts payable guaranteed by Belgian public authorities	9061	
Amounts payable guaranteed by real securities or irrevocably promised by the enterprise on its own assets		
Financial debts	8922	
Subordinated loans	8932	
Unsubordinated debentures	8942	
Leasing and similar obligations	8952	
Credit institutions	8962	
Other loans	8972	
Trade debts	8982	
Suppliers	8992	
Bills of exchange payable	9002	
Advance payments received on contracts in progress	9012	
Taxes, remuneration and social security	9022	
Taxes	9032	
Remuneration and social security	9042	
Other amounts payable	9052	
Total amounts payable guaranteed by real securities or irrevocably promised by the enterprise on its own assets	9062	
	Codes	Period
TAXES, REMUNERATION AND SOCIAL SECURITY		
Taxes (heading 450/3 and 179 of the liabilities)		
Outstanding tax debts	9072	
Accruing taxes payable	9073	79.100,82
Estimated taxes payable	450	
Remuneration and social security (headings 454/9 and 179 of the liabilities)		
Amounts due to the National Social Security Office	9076	
Other amounts payable in respect of remuneration and social security	9077	2.324.986,29

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	Period
ACCRUALS AND DEFERRED INCOME	
Allocation of heading 492/3 of liabilities if the amount is significant	
	3.878.628,28
	3.878.628,28 54.276,49
	2.144.445,96
	407.399,52
	1.656,76

# **OPERATING RESULTS**

	Codes	Period	Preceding period
OPERATING INCOME			
Net turnover			
Allocation by categories of activity			
Allocation into geographical markets			
Other operating income Operating subsidies and compensatory amounts received from public authorities	740		
OPERATING CHARGES			
Employees for whom the enterprise submitted a DIMONA declaration or who are recorded in the general personnel register			
Total number at the closing date	9086	113	113
Average number of employees calculated in full-time equivalents	9087	103,0	114,2
Number of actual worked hours	9088	153.038	179.183
Personnel costs			
Remuneration and direct social benefits	620	8.397.366,18	9.665.018,30
Employers' contribution for social security	621	2.279.318,50	1.377.748,49
Employers' premiums for extra statutory insurance	622		
Other personnel costs(+)/(-)	623	814.227,62	721.218,10
Retirement and survivors' pensions	624		

	Codes	Period	Preceding period
Provisions for pensions and other similar rights Appropriations (uses and write-backs)(+)/(-)	635		
Amounts written off			
Stocks and contracts in progress			
Recorded	9110		
Written back	9111		
Trade debts			
Recorded	9112		
Written back	9113	248.506,30	135.964,71
Provisions for liabilities and charges			
Additions	9115		
Uses and write-backs	9116		
Other operating charges			
Taxes related to operation	640	75.159,55	158.372,40
Other costs	641/8	209.014,69	220.919,91
Hired temporary staff and personnel placed at the enterprise's disposal			
Total number at the closing date	9096	2	2
Average number calculated in full-time equivalents	9097	0,5	2,0
Number of actual worked hours	9098	4.125	4.124
Costs to the enterprise	617	159.899,17	175.837,47

# **FINANCIAL RESULTS**

	Codes	Period	Preceding period
RECURRING FINANCIAL INCOME			
Other financial income Subsidies granted by public authorities and recorded as income for the period			
Capital subsidies	9125		
Interest subsidies	9126		
Allocation of other financial income			
Currency differences realized	754	739.925,38	
Others			
		681.926,17	269.259,26
		585,59	510,52
PEOUDDING FINANCIAL CHARGES			
RECURRING FINANCIAL CHARGES			
Depreciation of loan issue expenses	6501		
Capitalized Interests	6502		
Amounts written off current assets			
Recorded	6510		
Written back	6511		
Other financial charges  Amount of the discount borne by the enterprise, as a result of negotiating			
amounts receivable	653		
Provisions of a financial nature			
Appropriations	6560		
Uses and write-backs	6561		
Allocation of other financial charges			
Currency differences realized	654	603.277,68	255.987,47
Currency translation differences	655	662.307,98	281.590,57
Others			
		14.168,60	15.186,57
		0,61	0,00

# INCOME AND CHARGE OF EXCEPTIONAL SIZE OR INCIDENCE

	Codes	Period	Preceding period
NON RECURRING INCOME	76	2.000,00	33.569,55
Non-recurring operating income	(76A)	2.000,00	33.569,55
Write-back of depreciation and of amounts written off intangible and tangible fixed assets	760		
	7620		
Write-back of provisions for non-recurring operating liabilities and charges	7630		22 560 55
Capital gains on disposal of intangible and tangible fixed asset		2.000,00	33.569,55
Other non-recurring operating income	764/8		
Non-recurring financial income	(76B)		
Write-back of amounts written down financial fixed assets	761		
Write-back of provisions for non-recurring financial liabilities and charges	7621		
Capital gains on disposal of financial fixed assets	7631		
Other non-recurring financial income	769		
Non-recurring expenses	66		
Non-recurring operating charges	(66A)		
Non-recurring depreciation of and amounts written off formation expenses, intangible and tangible fixed assets	660		
Provisions for non-recurring operating liabilities and charges: Appropriations (uses)(+)/(-)	6620		
Capital losses on disposal of intangible and tangible fixed assets	6630		
Other non-recurring operating charges	664/7		
Non-recurring operating charges carried to assets as restructuring costs .(-)	6690		
Non-recurring financial charges	(66B)		
Amounts written off financial fixed assets	661		
Provisions for non-recurring financial liabilities and charges: Appropriations (uses)(+)/(-)	6621		
Capital losses on disposal of financial fixed assets	6631		
Other non-recurring financial charges	668		
Non-recurring financial charges carried to assets as restructuring costs(-)	6691		

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# **INCOME TAXES AND OTHER TAXES**

	Codes	Period
INCOME TAXES		
Income taxes on the result of the period	9134	170.068,00
Income taxes paid and withholding taxes due or paid	9135	170.068,00
Excess of income tax prepayments and withholding taxes paid recorded under assets	9136	
Estimated additional taxes	9137	
Income taxes on the result of prior periods	9138	7.972,99
Additional income taxes due or paid	9139	7.972,99
Additional income taxes estimated or provided for	9140	
In so far as taxes of the period are materially affected by differences between the profit before taxes as stated in annual accounts and the estimated taxable profit		
		260.000,00
		Period
mpact of non recurring results on the amount of the income taxes relating to the current period		
	Codes	Period
	Codes	Pellod
Status of deferred taxes		
Deferred taxes representing assets	9141	3.420.603,62
Accumulated tax losses deductible from future taxable profits	9142	3.420.603,62
Other deferred taxes representing assets		
Deferred taxes representing liabilities	9144	
Allocation of deferred taxes representing liabilities		

	Codes	Period	Preceding period
VALUE ADDED TAXES AND OTHER TAXES BORNE BY THIRD PARTIES			
Value added taxes charged			
To the enterprise (deductible)	9145	1.235.579,47	1.194.564,38
By the enterprise	9146	490.757,89	663.933,77
Amounts withheld on behalf of third party			
For payroll withholding taxes	9147	1.100.039,94	1.323.994,48
For withholding taxes on investment income	9148		

## RIGHTS AND COMMITMENTS NOT REFLECTED IN THE BALANCE SHEET

	Codes	Period
PERSONAL GUARANTEES PROVIDED OR IRREVOCABLY PROMISED BY THE ENTERPRISE AS SECURITY FOR DEBTS AND COMMITMENTS OF THIRD PARTIES	9149	
Of which		
Bills of exchange in circulation endorsed by the enterprise	9150	
Bills of exchange in circulation drawn or guaranteed by the enterprise	9151	
Maximum amount for which other debts or commitments of third parties are guaranteed by the enterprise	9153	
REAL GUARANTEES		
Real guarantees provided or irrevocably promised by the enterprise on its own assets as security of debts and commitments of the enterprise  Mortgages		
Book value of the immovable properties mortgaged	91611	
Amount of registration	91621	
Amount of registration by mandate	91631	
Pledging of goodwill		
Pledging of goodwill - Max amount	91711	
Pledging of goodwill - Amount of the registration by mandate	91721	
Pledging of other assets		
Pledging of other assets - Book value	91811	
Pledging of other assets - Max amount	91821	
Guarantees provided on future assets		
Guarantees provided on future assets - Amount assets involved	91911	
Guarantees provided on future assets - Max amount	91921	
Seller privilege		
Seller privilege - Book value	92011	
Seller privilege - Unpaid amount	92021	
Collor privilego Cripala amount	32321	

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Codes

Period

Real guarantees provided or irrevocably promised by the enterprise on its own assets as security of debts and commitments of third parties		
Mortgages		
Book value of the immovable properties mortgaged	91612	
Amount of registration	91622	
Amount of registration by mandate	91632	
Pledging of goodwill		
Pledging of goodwill - Max amount	91712	93.500.000,00
Pledging of goodwill - Amount of the registration on goodwill pledged by mandate	91722	
Pledging of other assets		
Pledging of other assets - Book value	91812	
Pledging of other assets - Max amount	91822	
Guarantees provided on future assets		
Guarantees provided on future assets - Amount assets involved	91912	
Guarantees provided on future assets - Max amount	91922	
Seller privilege		
Seller privilege - Book value	92012	
Seller privilege - Unpaid amount	92022	
GOODS AND VALUES NOT DISCLOSED IN THE BALANCE SHEET, HELD BY THIRD PARTIES IN THEIR	Codes	Period
	Codes	Period
OWN NAME BUT AT RISK TO AND FOR THE BENEFIT OF THE ENTERPRISE	Codes	
OWN NAME BUT AT RISK TO AND FOR THE BENEFIT OF THE ENTERPRISE	Codes	
OWN NAME BUT AT RISK TO AND FOR THE BENEFIT OF THE ENTERPRISE  SUBSTANTIAL COMMITMENTS TO ACQUIRE FIXED ASSETS	Codes	
SUBSTANTIAL COMMITMENTS TO ACQUIRE FIXED ASSETS	Codes	
OWN NAME BUT AT RISK TO AND FOR THE BENEFIT OF THE ENTERPRISE  SUBSTANTIAL COMMITMENTS TO ACQUIRE FIXED ASSETS	Codes	
SUBSTANTIAL COMMITMENTS TO ACQUIRE FIXED ASSETS	Codes	
SUBSTANTIAL COMMITMENTS TO ACQUIRE FIXED ASSETS	Codes	
SUBSTANTIAL COMMITMENTS TO ACQUIRE FIXED ASSETS	Codes	
SUBSTANTIAL COMMITMENTS TO DISPOSE OF FIXED ASSETS	Codes	
SUBSTANTIAL COMMITMENTS TO DISPOSE OF FIXED ASSETS	Codes	
SUBSTANTIAL COMMITMENTS TO ACQUIRE FIXED ASSETS  SUBSTANTIAL COMMITMENTS TO DISPOSE OF FIXED ASSETS	Codes	
SUBSTANTIAL COMMITMENTS TO ACQUIRE FIXED ASSETS  SUBSTANTIAL COMMITMENTS TO DISPOSE OF FIXED ASSETS	9213	
SUBSTANTIAL COMMITMENTS TO ACQUIRE FIXED ASSETS  SUBSTANTIAL COMMITMENTS TO DISPOSE OF FIXED ASSETS  FORWARD TRANSACTIONS  Goods purchased (to be received)		
SUBSTANTIAL COMMITMENTS TO ACQUIRE FIXED ASSETS  SUBSTANTIAL COMMITMENTS TO DISPOSE OF FIXED ASSETS  FORWARD TRANSACTIONS	9213	

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	Period
COMMITMENTS RELATING TO TECHNICAL GUARANTEES IN RESPECT OF SALES OR SERVICES	
	Period
AMOUNT, NATURE AND FORM CONCERNING LITIGATION AND OTHER IMPORTANT COMMITMENTS	
SUPPLEMENT RETIREMENTS OR SURVIVORS PENSION PLANS IN FAVOUR OF THE PERSONNEL OR THE EXECUTED PROPERTY.	UTIVES OF THE
Brief description	
Measures taken by the enterprise to cover the resulting charges	
Code	es Period
PENSIONS FUNDED BY THE ENTERPRISE  Estimated amount of the commitments resulting from past services	)
	Period
NATURE AND FINANCIAL IMPACT OF SIGNIFICANT EVENTS AFTER THE CLOSING DATE NOT INCLUDED IN THE BALANCE SHEET OR THE INCOME STATEMENT	Pellou

	Period
COMMITMENTS TO PURCHASE OR SALE AVAILABLE TO THE COMPANY AS ISSUER OF OPTIONS FOR SALE OR PURCHASE	
	Period
NATURE, COMMERCIAL OBJECTIVE AND FINANCIAL CONSEQUENCES OF TRANSACTIONS NOT REFLECTED IN THE BALANCE SHEET	
Provided that the risks or advantages coming from these transactions are significant and if the disclosure of the risks or advantages is necessary to appreciate the financial situation of the company	
	Period
OTHER RIGHTS AND COMMITMENTS NOT REFLECTED IN THE BALANCE SHEET (including those which can not be quantified)	
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# RELATIONSHIPS WITH AFFILIATED ENTERPRISES, ASSOCIATED ENTERPRISES AND OTHERS ENTERPRISES LINKED BY PARTICIPATING INTERESTS

	Codes	Period	Preceding period
AFFILIATED ENTERPRISES			
Financial fixed assets	(280/1)	18.541.924,31	18.541.924,31
Participating interests	(280)	18.541.924,31	18.541.924,31
Subordinated amounts receivable	9271		
Other amounts receivable	9281		
Amounts receivable	9291	3.844.735,69	3.767.969,97
Over one year	9301		
Within one year	9311	3.844.735,69	3.767.969,97
Current investments	9321		
Shares	9331		
Amounts receivable	9341		
Amounts payable	9351	15.514.701,32	17.201.196,81
Over one year	9361	14.206.820,23	14.206.820,23
Within one year	9371	1.307.881,09	2.994.376,58
Personal and real guarantees			
Provided or irrevocably promised by the enterprise as security for debts or			
commitments of affiliated enterprises	9381	93.500.000,00	93.500.000,00
Provided or irrevocably promised by affiliated enterprises as security for			
debts or commitments of the enterprise	9391		
Other significant financial commitments	9401		
Financial results			
Income from financial fixed assets	9421		
Income from current assets	9431	1.409,56	1.705,27
Other financial income	9441		
Debt charges	9461	331.561,28	325.837,42
Other financial charges	9471		
Disposal of fixed assets			
Capital gains obtained	9481		
Capital losses suffered	9491		

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	Codes	Period	Preceding period
ASSOCIATED ENTERPRISES			
Financial fixed assets	9253		
Participating interests	9263		
Subordinated amounts receivable	9273		
Other amounts receivable	9283		
Amounts receivable	9293		
Over one year	9303		
Within one year	9313		
Amounts payable	9353		
Over one year	9363		
Within one year	9373		
Personal and real guarantees			
Provided or irrevocably promised by the enterprise as security for debts or commitments of associated enterprises	9383		
Provided or irrevocably promised by associated enterprises as security for debts or commitments of the enterprise	9393		
Other significant financial commitments	9403		
OTHER ENTERPRISES LINKED BY PARTICIPATING INTERESTS			
Financial fixed assets	9252		
Participating interests	9262		
Subordinated amounts receivable	9272		
Other amounts receivable	9282		
Amounts receivable	9292		
Over one year	9302		
Within one year	9312		
Amounts payable	9352		
Over one year	9362		
Within one year	9372		
		ļ	Dorind
			Period
TRANSACTIONS WITH ENTERPRISES LINKED BY PARTICIPATING INTERESTS OUT of these transactions if they are significant, including the amount of nature of the link, and all information about the transactions which should bunderstanding of the situation of the company	f the trar	nsactions, the	0.00

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## FINANCIAL RELATIONSHIPS WITH

	Codes	Period
DIRECTORS, MANAGERS, INDIVIDUALS OR BODIES CORPORATE WHO CONTROL THE ENTERPRISE WITHOUT BEING ASSOCIATED THEREWITH OR OTHER ENTERPRISES CONTROLLED BY THESE PERSONS		
Amounts receivable from these persons	9500	
Conditions on amounts receivable, rate, duration, possibly reimbursed amounts, canceled amounts or renounced amounts		
Guarantees provided in their favour	9501	
Other significant commitments undertaken in their favour	9502	
Amount of direct and indirect remunerations and pensions, included in the income statement, as long as this disclosure does not concern exclusively or mainly, the situation of a single identifiable person		
To directors and managers	9503	
To former directors and former managers	9504	

	Codes	Period
AUDITORS OR PEOPLE THEY ARE LINKED TO		
Auditor's fees	9505	51.310,00
Fees for exceptional services or special missions executed in the company by the auditor		
Other attestation missions	95061	
Tax consultancy	95062	
Other missions external to the audit	95063	
Fees for exceptional services or special missions executed in the company by people they are linked to		
Other attestation missions	95081	
Tax consultancy	95082	7.525,00
Other missions external to the audit	95083	

Mentions related to article 3:64, §2 and §4 of the Companies and Associations Code

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#### INFORMATION RELATING TO CONSOLIDATED ACCOUNTS

INFORMATION TO DISCLOSE BY EACH ENTERPRISE THAT IS SUBJECT TO COMPANY LAW ON THE CONSOLIDATED ACCOUNTS OF ENTERPRISES

# The enterprise neither prepares nor publishes consolidated financial statements and a relating annual report for one of the following reasons

The enterprise itself is a subsidiary of an enterprise which does prepare and publish consolidated accounts in which annual accounts of the enterprise are included

Name, full address of registered office and, for an enterprise governed by Belgian Law, the V. A. T. or national number of the parent company preparing and publishing the consolidated accounts required

ALLCARGO GLOBAL LOGISTICS LTD. 5TH FLOOR, DIAMOND SQUARE, CST ROAD, KALINA, SANTA CRUZ, 400 013 Mumbai, India

#### INFORMATION TO DISCLOSE BY THE REPORTING ENTERPRISE BEING A SUBSIDIARY OR A JOINT SUBSIDIARY

Name, full address of the registered office and, if the enterprise is subject to Belgian law, the enterprise identification number of the parent company (ies) and the specifications whether the parent enterprise (s) prepare (s) and publish (es) consolidated accounts which includes the annual accounts of the enterprise\*:

1. ALLCARGO LOGISTICS LTD.
5TH FLOOR, DIAMOND SQUARE, CST ROAD, KALINA, SANTA
CRUZ, 400 013 Mumbai, India

Consolidating entity - Biggest grouping

If the parent enterprise(s) is (are) (an) enterprise(s) governed by foreign law disclose where the consolidated accounts can be obtained\*:

1. ALLCARGO LOGISTICS LTD. ALL CARGO BELGIUM SCHOMHOEVEWEG 15, 2030 Antwerp, Belgium

<sup>\*</sup> Where the annual accounts of the enterprise are consolidated at different levels, the information should be given for the consolidated aggregate at the highest level on the one hand and the lowest level on the other hand of which the enterprise is a subsidiary and for which consolidated accounts are prepared and published.

# OTHER DOCUMENTS TO BE FILED UNDER BELGIAN COMPANIES AND ASSOCIATIONS CODE

**MANAGEMENT REPORT** 

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### **SOCIAL BALANCE SHEET**

Number of joint industrial committee: 226 14003 ......

### STATEMENT OF THE PERSONS EMPLOYED

# EMPLOYEES FOR WHOM THE ENTERPRISE SUBMITTED A DIMONA DECLARATION OR WHO ARE RECORDED IN THE GENERAL PERSONNEL REGISTER

During the current period	Codes	Total	1. Men	2. Women
Average number of employees				
Full-time	1001	78,0	38,6	39,4
Part-time	1002	33,9	4,9	29,0
Total in full-time equivalents	1003	103,0	42,0	61,0
Number of hours actually worked				
Full-time	1011	117.566	60.366	57.200
Part-time	1012	35.472	5.295	30.177
Total	1013	153.038	65.661	87.377
Personnel costs				
Full-time	1021	8.675.488,91	4.666.810,34	4.008.678,57
Part-time	1022	2.815.423,39	441.175,59	2.374.247,80
Total	1023	11.490.912,30	5.107.985,93	6.382.926,37
Advantages in addition to wages	1033	171.138,94	71.504,38	99.634,56

During the preceding period		
Average number of employees in FTE		
Number of hours actually worked		
Personnel costs		
Advantages in addition to wages		

Codes	P. Total	1P. Men	2P. Women
1003	114,2	50,0	64,2
1013	179.183	81.316	97.867
1023	11.763.984,89	5.338.677,19	6. <i>4</i> 25.307,70
1033			

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# EMPLOYEES FOR WHOM THE ENTERPRISE SUBMITTED A DIMONA DECLARATION OR WHO ARE RECORDED IN THE GENERAL PERSONNEL REGISTER (continued)

At the closing date of the period	Codes	1. Full-time	2. Part-time	Total full-time equivalents
Number of employees	105	79	34	104,0
By nature of the employment contract				
Contract for an indefinite period	110	79	34	104,0
Contract for a definite period	111			
Contract for the execution of a specifically assigned work	112			
Replacement contract	113			
According to gender and study level	400	0.7	_	40.5
Men	120	37	5	40,5
primary education	1200			
secondary education	1201	30	4	32,6
higher non-university education	1202	6	1	6,9
university education	1203	1		1,0
Women	121	42	29	63,5
primary education	1210			
secondary education	1211	34	27	54,2
higher non-university education	1212	7	1	7,8
university education	1213	1	1	1,5
By professional category				
Management staff	130			
Employees	134	79	33	103,5
Workers	132		1	0,5
Others	133			

## HIRED TEMPORARY STAFF AND PERSONNEL PLACED AT THE ENTERPRISE'S DISPOSAL

During the period	Codes	Hired temporary staff	Persons placed at the enterprise's disposal
Average number of persons employed	150	0,5	
Number of hours actually worked	151	4.125	
Costs for the enterprise	152	159.899,17	

## LIST OF PERSONNEL MOVEMENTS DURING THE PERIOD

ENTRIES	Codes	1. Full-time	2. Part-time	Total full-time equivalents
Number of employees for whom the entreprise submitted a DIMONA declaration or who have been recorded in the general personnel register during the financial year	205	11		11,0
By nature of employment contract				
Contract for an indefinite period	210	11		11,0
Contract for a definite period	211			
Contract for the execution of a specifically assigned work	212			
Replacement contract	213			

DEPARTURES	Codes	1. Full-time	2. Part-time	Total full-time equivalents
Number of employees whose contract-termination date has been entered in DIMONA declaration or in the general personnel register during the financial year	305	9	2	10,6
By nature of employment contract				
Contract for an indefinite period	310	9	2	10,6
Contract for a definite period	311			
Contract for the execution of a specifically assigned work	312			
Replacement contract	313			
By reason of termination of contract				
Retirement	340	1		1,0
Unemployment with extra allowance from enterprise	341	1		1,0
Dismissal	342	3	1	3,8
Other reason	343	4	1	4,8
the number of persons who continue to render services to the enterprise at least half-time on a self-employed basis	350			

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# INFORMATION ON TRAINING PROVIDED TO EMPLOYEES DURING THE PERIOD

	Codes	Men	Codes	Women
Total of initiatives of formal professional training at the expense of the employer				
Number of employees involved	5801		5811	
Number of actual training hours	5802		5812	
Net costs for the enterprise	5803		5813	
of which gross costs directly linked to training	58031		58131	
of which fees paid and paiments to collective funds	58032		58132	
of which grants and other financial advantages received (to deduct)	58033		58133	
Total of initiatives of less formal or informal professional training at the expense of the employer				
Number of employees involved	5821		5831	
Number of actual training hours	5822		5832	
Net costs for the enterprise	5823		5833	
Total of initiatives of initial professional training at the expense of the employer				
Number of employees involved	5841		5851	
Number of actual training hours	5842		5852	
Net costs for the enterprise	5843		5853	