ECU WORLDWIDE (UGANDA) LIMITED

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2018

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COMPANY INFORMATION

DIRECTOR : Saleem Mohamed Nazir Mohammed Husein

COMPANY SECRETARIES : Equatorial Secretaries and Registrars Limited

: P. O. Box 24544

: Kampala

INDEPENDENT AUDITOR : PKF Uganda

: Certified Public Accountants

Plot 1B, Kira road : P. O. Box 24544

: Kampala

REGISTERED OFFICE : 3rd Floor Lugogo Bypass

: Mirembe Business Centre : P. O. Box 40214-50310

: Kampala

PRINCIPAL BANKER : Stanbic Bank Uganda

: P. O. Box 7131

: Kampala

PARENT : ECUHOLD NV

: Schomhoeveweg: 152030 Antwerp

: Belgium

REPORT OF THE DIRECTORS

The directors submit their report and the audited financial statements for the year ended 31 December 2018, which disclose the state of affairs of the company.

PRINCIPAL ACTIVITIES

The principal activities of the company are those of providing facilities and services of clearing and forwarding of goods by land, sea or air.

| RESULTS | 2018 Shs '000 | 2017 Shs '000 |
|-------------------|------------------|------------------|
| Loss before tax | (264,857) | (527,167) |
| Tax | | |
| Loss for the year | (264,857) | (527,167) |

SHARE CAPITAL

The authorised share capital is Shs. 305,500,000 (2017: Shs. 305,500,000) representing 305,500 (2017: 305,500)

The issued and paid up share capital is Shs.105,000,000 (2017: Shs. 105,000,000) representing 105,000 shares of Shs. 1,000 per share.

DIVIDEND

The directors do not recommend the declaration of a dividend for the period (2017: Nil).

DIRECTORS

The directors who held office during the year and at the date of this report are shown on page 1.

In accordance with the company's Articles of Association, no director is due for retirement by rotation.

INDEPENDENT AUDITOR

The company's auditor, PKF Uganda, has indicated its willingness to continue in office in accordance with the Uganda Companies Act, 2012.

BY ORDER OF THE BOARD

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| |
| _2019 |
| |

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The Ugandan Companies Act, 2012 requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company as at the end of the financial year and of its profit or loss for that year. It also requires the directors to ensure that the company keeps proper accounting records that are sufficient to show and explain the transactions of the company; and that disclose, with reasonable accuracy, the financial position of the company and that enables them to prepare financial statements of the company that comply with the International Financial Reporting Standard for Small and Medium sized Entities and the requirements of the Ugandan Companies Act, 2012. The directors are also responsible for safeguarding the assets of the company and for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors accept responsibility for the preparation and fair presentation of these financial statements in accordance with the International Financial Reporting Standards for Small and Medium sized Entities and in the manner required by the Ugandan Companies Act, 2012. They also accept responsibility for:

- (i) designing, implementing and maintaining such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error;
- (ii) selecting and applying appropriate accounting policies; and
- (iii) making accounting estimates and judgements that are reasonable in the circumstances;

The Directors are of the opinion that the financial statements give a true and fair view of the financial position of the company as at 31 December 2018 and the company's financial performance and cash flows for the year then ended in accordance with International Financial Reporting Standards for Small and Medium-sizes Entities and the requirements of the Ugandan Companies Act, 2012.

In preparing these financial statements the directors have assessed the company's ability to continue as a going concern. Nothing has come to the attention of the directors to indicate that the company will not remain a going concern for at least the next twelve months from the date of this statement.

The directors acknowledge that the independent audit of the financial statements does not relieve them of their responsibilities.

So far as each of the directors are aware, there is no relevant audit information which the auditor is unaware of, and each of the directors has taken all the steps that ought to have been taken in order to become aware of any relevant audit information and to establish that the auditor is aware of that information.

| Approved by the board of directors on | 2019 and signed on its behalf by: |
|---------------------------------------|-----------------------------------|
| | |
| | |
| | |
| DIRECTOR | DIRECTOR |

Report of the independent auditor to the members of ECU Worldwide (Uganda) Limited.

Opinion

We have audited the financial statements of ECU Worldwide (Uganda) Limited set out on pages 7 to 19 which comprise the statement of financial position as at 31 December 2018, statement of changes in equity, statement of profit or loss and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the company as at 31 December 2018, and of its financial performance and cash flows for the year then ended in accordance with the International Financial Reporting Standard for Small and Medium-sized Entities (IFRS for SMEs) and the Ugandan Companies Act, 2012.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Uganda, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Material uncertainty related to going concern

We draw attention to Note 2(b) in the financial statements, which indicates that the company incurred a net loss of Shs. 258 million (2017: Shs. 527 million) during the year ended 31 December 2018 and as of that date, the Company's current liabilities exceeded its current assets by Shs.806 million (2017: Shs. 566 million). These conditions, along with other matters indicate that a material uncertainty exists that may cast significant doubt on the Company's ability to continue as a going concern. Our opinion is not modified in respect of this matter.

Other information

The directors are responsible for the other information. The other information comprises the directors' report, the schedule of expenditure but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Report of the independent auditor to the members of ECU Worldwide (Uganda) Limited (continued)

Responsibilities of directors for the financial Statements

The directors are responsible for the preparation of the financial statements that give a true and fair view in accordance with IFRS for Small and Medium sized Enteprises and the requirements of the Ugandan Companies Act, 2012, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
 appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the
 company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of director's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report of the independent auditor to the members of ECU Worldwide (Uganda) Limited (continued)

Report on Other Legal and Regulatory Requirements

As required by the Ugandan Companies Act, 2012 we report to you, based on our audit, that:

- (i) we have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;
- (ii) in our opinion proper books of account have been kept by the company, so far as appears from our examination of those books; and
- (iii) the company's statement of financial position and statement of profit or loss are in agreement with the books of account.

The engagement partner responsible for this audit resulting in this independent auditor's report is CPA Charles Oguttu.

| Certified Public Accountants Kampala | |
|---|------|
| | 2019 |

REF: CO/E020/ /19

| | Notes | 2018 Shs '000 | 2017 Shs '000 |
|--------------------------|-------|------------------|------------------|
| Revenue | 3 | 59,455 | 288,276 |
| Administrative expenses | | (232,447) | (627,869) |
| Other operating expenses | | (57,148) | (122,408) |
| Operating loss | 4 | (230,140) | (462,001) |
| Finance costs | 6 | (34,717) | (65,166) |
| Loss before tax | | (264,857) | (527,167) |
| Tax | 7 | | |
| Loss for the year | | (264,857) | (527,167) |

The notes on pages 11 to 18 form an integral part of these financial statements.

STATEMENT OF FINANCIAL POSITION

| EQUITY | Notes | 2018 Shs '000 | 2017 Shs '000 |
|---|------------|----------------------------------|--------------------------------|
| Share capital Capital pending allotment Accumulated losses | 8 | 105,000 68,700 (1,128,116) | 105,000 68,700 (863,259) |
| Deficit in share holder's funds | | (954,416) | (689,559) |
| Non-current liabilities Borrowings | 9 | 189,200 | 180,550 |
| REPRESENTED BY | | (765,216) | (509,009) |
| Non-current assets | | | |
| Property, plant and equipment | 11 | 40,864 | 57,435 |
| Current assets Trade and other receivables Cash and cash equivalents | 12 13 | 83,231 38,724 | 376,019 155,985 |
| | | 121,955 | 532,004 |
| Current liabilities Trade and other payables | 14 | 928,035 | 1,098,448 |
| | | 928,035 | 1,098,448 |
| Net current liabilities | | (806,080) | (566,444) |
| | | (765,216) | (509,009) |
| The financial statements on pages 7 to 18 were authorised and approved for 2019 and were signed on its behalf by: | or issue b | y the Board of | Directors on |
| DIRECTOR | | | _ DIRECTOR |

The notes on pages 11 to 18 form an integral part of these financial statements.

| STATEMENT | OF CHANG | FS IN FOLITY |
|-----------|----------|--------------|

| | Share capital | allotment | Accumulated loss | Total Shs '000 |
|-------------------------------|---------------|-----------|------------------|-------------------|
| Period ended 31 December 2018 | Shs '000 | Shs '000 | Shs '000 | 5ns 000 |
| At start of year | 105,000 | 68,700 | (863,259) | (689,559) |
| Loss for the year | | | (264,857) | (264,857) |
| At end of year | 105,000 | 68,700 | (1,128,116) | (954,416) |
| Period ended 31 December 2017 | | | | |
| At start of period | 105,000 | 68,700 | (336,092) | (162,392) |
| Share capital paid | - | | - | - |
| Loss for the period | | | (527,167) | (527,167) |
| At end of period | 105,000 | 68,700 | (863,259) | (689,559) |

The notes on pages 11 to 18 form an integral part of these financial statements.

STATEMENT OF CASH FLOWS

| Cook flows from operating activities | Notes | 2018 Shs '000 | 2017 Shs '000 |
|--|----------|----------------------|----------------------|
| Cash flows from operating activities | | | |
| Loss before tax | | (264,857) | (527,167) |
| Adjustments for: Depreciation on property, plant and equipment Changes in working capital: | 11 | 11,571 | 16,229 |
| trade and other receivables trade and other payables | 12 14 | 292,788 (170,413) | (259,338) 821,495 |
| Net cash from operating activities | | (130,911) | 51,219 |
| Investing activities | | | |
| Proceeds from sale of property and equipment | 11 | 5,000 | |
| Net cash used in investing activities | | 5,000 | |
| Financing activities | | | |
| Proceeds from borrowings | | 8,650 | 4,850 |
| Increase in cash and cash equivalents | | 8,650 | 4,850 |
| (Decrease)/increase in cash and cash equivalents | | (117,261) | 56,069 |
| Movement in cash and cash equivalents At start of year Decrease/increase | | 155,985 (117,261) | 99,916 56,069 |
| At end of year | 13 | 38,724 | 155,985 |

The notes on pages 11 to 18 form an integral part of these financial statements.

NOTES: SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

1. General information

ECU Worldwide (Uganda) Limited is a limited liability company incorporated in Uganda under the Companies Act of Uganda 2012 as a private company limited by shares, and is domiciled in Uganda. It is located on 3rd Floor, Lugogo Bypass, Mirembe Business Centre P.O. Box 40214-50310, Kampala. The principal activities of the company are to provide facilities and services of clearing and forwarding of goods by land, sea or air.

2(a) Basis of preparation

The financial statements of ECU World Wide (Uganda) Limited have been prepared in accordance with the International Financial Reporting Standard for Small and Medium-sized Entities (IFRS for SMEs) with early adoption of the 2016 amendments to the standard. The early adoption of the amendments has not resulted in any prior period restatements or other material changes in presentation.

The financial statements have been prepared under the historical cost convention, as modified by the revaluation of investment property, property, plant and equipment, biological assets and derivative financial instruments at fair value.

The preparation of financial statements in conformity with International Financial Reporting Standard for Small and Medium-sized Entities, require the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the company's accounting policies. Areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements, are disclosed in paragraph (2b) below.

These financial statements comply with the requirements of the Ugandan Companies Act, 2012. The statement of profit or loss and retained earnings represent the profit and loss account referred to in the Act. The statement of financial position represents the balance sheet referred to in the Act.

Going concern

The financial performance of the company is set out in the Director's report and in the statement of profit or loss. The financial position of the company is set out in the statement of financial position.

The company incurred a net loss of Shs.264 million (31 December 2017: Shs. 527 million) during the year ended 31 December 2018 and as of that date, the Company's current liabilities exceeded its current assets by Shs. 806 million (31 December 2017: Shs. 566 million). These conditions, along with other matters indicate that a material uncertainty exists that may cast significant doubt on the Company's ability to continue as a going concern.

b) Key sources of estimation uncertainty

The company makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results.

The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are disclosed below.

- **Useful lives of property, plant and equipment** - Management reviews the useful lives and residual values of the items of property, plant and equipment on a regular basis. During the financial year, the directors determined no significant changes in the useful lives and residual values.

c) Revenue recognition

Revenue comprises the fair value of the consideration received or receivable for the sale of goods in the ordinary course of the company's activities. Revenue is shown net of sales/value-added tax, returns, rebates and discounts and after eliminating sales within the company.

NOTES: SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

c) Revenue recognition

Revenue comprises the fair value of the consideration received or receivable for the sale of goods in the ordinary course of the company's activities. Revenue is shown net of sales/value-added tax, returns, rebates and discounts and after eliminating sales within the company.

The company recognises revenue when: the amount of revenue can be reliably measured; it is probable that future economic benefits will flow to the entity; and specific criteria have been met for each of the company's activities.

Sales of services are recognised upon performance of the services rendered by reference to the stage of completion of the service contract.

d) Property, plant and equipment

All property, plant and equipment is initially recorded at cost and thereafter stated at historical cost less depreciation. Historical cost comprises expenditure initially incurred to bring the asset to its location and condition ready for its intended use.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the company and the cost can be reliably measured. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are charged to profit or loss during the financial period in which they are incurred.

Depreciation is calculated on a reducing balance basis to write down the cost of each asset, or the revalued amount, to its residual value over its estimated useful life using the following annual rates:

| | Rate % |
|---------------------------------|--------|
| Computer equipment | 33.3% |
| Office, Equipment and Furniture | 15% |
| Motor vehicles | 25% |

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at each statement of financial position date.

Gains and losses on disposal of property, plant and equipment are determined by comparing the proceeds with the carrying amount and are taken into account in determining operating profit/loss. On disposal of revalued assets, amounts in the revaluation reserve relating to that asset are transferred to retained earnings in the statement of changes in equity.

e) Translation of foreign currencies

Transactions in foreign currencies during the year are converted into Uganda Shilling (the functional currency), at rates ruling at the transaction dates. Assets and liabilities at the statement of financial position date which are expressed in foreign currencies are translated into Uganda Shilling at rates ruling at that date. The resulting differences from conversion and translation are dealt with in profit or loss in the year in which they arise.

f) Financial assets

Trade and other receivables are initially recognised at the transaction price. Most sales are made on the basis of normal credit terms, and the receivables do not bear interest. Where credit is extended beyond normal credit terms, receivables are measured at amortised cost using the effective interest method.

NOTES: SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

g) Financial liabilities

Financial liabilities are initially recognised at the transaction price (less transaction costs). Trade payables are obligations on the basis of normal credit terms and do not bear interest. Interest bearing liabilities are subsequently measured at amortised cost using the effective interest method.

h) Cash and cash equivalents

For the purposes of the statement of cash flows, cash and cash equivalents comprise cash in hand, deposits held at call with banks.

i) Borrowings

Borrowings are recognised initially at the transaction price (that is, the present value of cash payable to the bank, including transaction costs). Borrowings are subsequently stated at amortised cost. Interest expense is recognised on the basis of the effective interest method and is included in finance costs.

Borrowings are classified as current liabilities unless the company has an unconditional right to defer settlement of the liability for at least 12 months after the reporting date.

All borrowing costs are recognised in profit or loss in the period in which they are incurred.

i) Current and deferred income tax

The tax expense for the period comprises current and deferred tax. Tax is recognised in profit or loss, except to the extent that it relates to items recognised in the comprehensive income or in equity. In this case, the tax is also recognised in other comprehensive income and equity.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the reporting date.

Deferred income tax is recognised on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements and on unused tax losses or tax credits in the company. Deferred income tax is determined using tax rates and laws that have been enacted or substantively enacted by the reporting date.

Deferred tax assets are recognised only to the extent that it is probable that future taxable profits will be available against which temporary differences can be utilised.

k) Impairment of non-financial assets other than inventories

Assets that are subject to depreciation or amortisation are assessed at each reporting date to determine whether there is any indication that the assets are impaired. Where there is any indication that an asset may be impaired, the carrying value of the asset (or cash-generating unit to which the asset has been allocated) is tested for impairment. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's (or CGU's) fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are companied at the lowest levels for which there are separately identifiable cash flows (CGUs). Non-financial assets other than goodwill that suffered an impairment are reviewed for possible reversal of the impairment at each reporting date.

NOTES: SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

m) Employee benefit obligations

The company and all its employees contribute to the National Social Security Fund, which is a defined contribution scheme. The company's contributions are charged to profit or loss in the year in which they fall due. The company has no further obligation once the contributions have been paid.

n) Share capital

Ordinary shares are classified as equity.

o) Comparatives

Where necessary, comparative figures have been adjusted to conform with changes in presentation in the current period.

| 3. | Revenue | 2018 Shs '000 | 2017 Shs '000 |
|----|---|-----------------------------|------------------------------|
| | Revenue from services | 59,455 | 288,276 |
| 4 | Operating loss | | |
| | The following items have been charged in arriving at the operating loss: | | |
| | Depreciation on property, plant and equipment (Note 11) Auditor fees Repairs and maintenance | 11,571 3,487 5,235 | 16,229 7,100 13,855 |
| | Staff costs (Note 5) | 103,669 | 534,926 |
| 5 | Staff costs | | |
| | Salaries and wages NSSF company contribution | 98,276 5,393 | 486,958 47,968 |
| 6 | Finance costs | 103,669 | 534,926 |
| O | Interest expense Unrealised forex loss Realised exchange loss | 3,751 11,620 19,346 | 2,709.00 34,677 27,780 |
| | Total finance costs | 34,717 | 65,166 |
| 7 | Тах | | |
| | Current tax Deferred tax credit (Note 10) | - | - |
| | | - | - |
| | The tax on the company's loss before tax differs from the theoretical amount that would arise using the basic rate as follows: | | |
| | Loss before tax | (264,857) | (527,166) |
| | Tax calculated at a tax rate of 30% (2017 : 30%) | (79,457) | (158,150) |
| | Tax effect of: -expenses not deductible for tax purposes -Un recognised movement in deferred tax Under provision in prior years | 16,946 66,482 (3,971) | 2,543 151,635 3,972 |
| | | - | |
| 8 | Share capital | | |
| | Ordinary shares Authorised 305,500 (2017: 305,500) ordinary shares of shs. 1,000 each | 305,500 | 305,500 |
| | Issued and fully paid | | |
| | 105,000 (2017:105,000) ordinary shares of Shs. 1,000 each | 105,000 | 105,000 |

| NC | TES (CONTINUED) | | 2018 | 2017 |
|----|---|---|----------|----------|
| 9. | Borrowings | | Shs '000 | Shs '000 |
| | The borrowings are made up as follows: | | | |
| | Non-current Borrowings from related parties (Note 15 (v)) | _ | 189,200 | 180,550 |

The company is controlled by Ecu Hold NV Limited incorporated in Belgium, which owns 99% of the company's shares. The remaining 1% of the shares are held by Ecu Global Services Nv.

The payable to related parties are subject to interest at 2% p.a, have no specific dates of repayment and are unsecured.

10. Deferred tax

Deferred tax is calculated, in full, on all temporary timing differences under the liability method using a principal tax rate of 30%. The movement on the deferred tax account is as follows:

| | 2018 Shs '000 | 2017 Shs '000 |
|--|-----------------------|------------------------|
| At start of year/period Credit to profit or loss (Note 7) | (251,744) (66,482) | (100,108) (151,636) |
| At end of year/period | (318,226) | (251,744) |

Deferred tax liabilities and (assets) and deferred tax charge to profit or loss are attributable to the following items:

| | At start of period Shs '000 | Credit to profit or loss Shs '000 | At end of period Shs '000 |
|--------------------------------|-----------------------------------|---|---------------------------------|
| | (Un recognised) | (Un recognise | (Un recognised) |
| Deferred tax liabilities | | | |
| Property, plant and equipment: | | | |
| - historical cost | 3,161 | 174 | 3,335 |
| Unrealised exchange gain | 11,222 | 16,141 | 27,363 |
| Start up costs | 1,986 | (1,986) | |
| | 16,369 | 14,329 | 30,698 |
| Deferred tax assets | | | |
| Tax losses carried forward | (243,225) | (80,811) | (324,036) |
| Unrealised exchange loss | (24,888) | | (24,888) |
| | (268,113) | (80,811) | (348,924) |
| Net deferred tax asset | (251,744) | (66,482) | (318,226) |

| Computer Equipment Equipment Equipment Shs '000 Shs '0 | 11. Property, plant and equipment | | | | |
|--|---------------------------------------|-----------------------|--------------------------------|----------------------|-----------|
| At start and end of year | | equipment Shs '000 | Equipment & Furniture Shs '000 | Vehicles Shs '000 | |
| Disposal - (6,920) - (6,920) - (6,920) - (6,920) - (6,920) - (6,920) - (1,920) - (| Cost | | | | |
| Depreciation | | 18,953 | | 40,000 | • |
| At start of year 11,009 10,493 17,500 39,002 Disposal - (1,920) - (1,920) Charge for the year 2,648 3,299 5,625 11,571 At end of year 13,657 11,871 23,125 48,653 Net book value - 31 December 2018 5,296 18,693 16,875 40,864 Net book value - 31 December 2017 7,944 26,991 22,500 57,435 Net book value - 31 December 2017 7,944 26,991 22,500 57,435 Trade receivables Trade receivables Less: provision for impairment (44,247) 10,702 10,958 Other receivables (18,388) 285,095 Deposits and prepayments (10,702 10,958 Other receivables (Note 15(iii)) 83,231 376,019 13. Cash and cash equivalents Cash at bank and in hand 38,724 155,985 For the purpose of the statement of cash flows, the year-end cash and cash equivalents comprise the above: 14. Trade and other payables 56,888 356,545 Accruals 65,696 90,960 Other payables 628,071 1119,393 Payables to related parties (Note 15(iii)) 177,380 531,550 | | 18,953 | 30,564 | 40,000 | 89,517 |
| Disposal Charge for the year 2,648 3,299 5,625 11,571 At end of year 13,657 11,871 23,125 48,653 Net book value - 31 December 2018 5,296 18,693 16,875 40,864 Net book value - 31 December 2017 7,944 26,991 22,500 57,435 Net book value - 31 December 2017 7,944 26,991 22,500 57,435 Shs '000 12. Trade and other receivables 25,859 285,095 Less: provision for impairment (44,247) | Depreciation | | | | |
| Charge for the year 2,648 3,299 5,625 11,571 At end of year 13,657 11,871 23,125 48,653 Net book value - 31 December 2018 5,296 18,693 16,875 40,864 Net book value - 31 December 2017 7,944 26,991 22,500 57,435 12. Trade and other receivables Trade receivables 25,859 285,095 Less: provision for impairment (44,247) - Net trade receivables (18,388) 285,095 Deposits and prepayments 10,702 10,958 Other receivables from related parties (Note 15(iii)) 69,483 69,885 83,231 376,019 13. Cash and cash equivalents Cash at bank and in hand 38,724 155,985 For the purpose of the statement of cash flows, the year-end cash and cash equivalents comprise the above: 14. Trade and other payables Accruals 56,888 356,545 Accruals 65,696 90,960 Other payables 628,071 119,393 Payables to rel | · · · · · · · · · · · · · · · · · · · | 11,009 | · | 17,500 | · · |
| Net book value - 31 December 2018 5,296 18,693 16,875 40,864 Net book value - 31 December 2017 7,944 26,991 22,500 57,435 2018 Shs '000 2018 Shs '000 2017 Shs '000 12. Trade and other receivables 25,859 285,095 Less: provision for impairment (44,247) - Net trade receivables (18,388) 285,095 Deposits and prepayments 10,702 10,958 Other receivables from related parties (Note 15(iii)) 83,231 376,019 13. Cash and cash equivalents 83,231 376,019 For the purpose of the statement of cash flows, the year-end cash and cash equivalents comprise the above: 2018 Shs '000 2017 Shs '000 14. Trade and other payables 2018 Shs '000 2017 Shs '000 Trade payables 56,888 Shs '000 36,645 Shs '000 Other payables 56,888 Shs '000 36,645 Shs '000 Possible or related parties (Note 15(iv)) 177,380 Shs '000 531,550 | · | 2,648 | , , | 5,625 | , , |
| Net book value - 31 December 2017 7,944 26,991 22,500 57,435 2018 Shs '000 2018 Shs '000 2017 Shs '000 12. Trade and other receivables 25,859 285,095 Less: provision for impairment (44,247) - Net trade receivables (18,388) 285,095 Deposits and prepayments 10,702 10,958 Other receivables from related parties (Note 15(iii)) 69,483 69,885 Receivables from related parties (Note 15(iii)) 83,231 376,019 13. Cash and cash equivalents 38,724 155,985 For the purpose of the statement of cash flows, the year-end cash and cash equivalents comprise the above: 2018 2017 14. Trade and other payables 2018 2017 2018 2017 Trade payables 56,888 356,545 356,545 36,696 90,960 Other payables 628,071 119,393 719,393 719,393 719,393 719,393 719,393 719,310 719,393 719,310 719,393 719,310 719,310 719,310 719,310 | At end of year | 13,657 | 11,871 | 23,125 | 48,653 |
| 2018 | Net book value - 31 December 2018 | 5,296 | 18,693 | 16,875 | 40,864 |
| 12. Trade and other receivables 25,859 285,095 Less: provision for impairment (44,247) | Net book value - 31 December 2017 | 7,944 | 26,991 | 22,500 | 57,435 |
| Trade receivables 25,859 285,095 Less: provision for impairment (44,247) - Net trade receivables (18,388) 285,095 Deposits and prepayments 10,702 10,958 Other receivables from related parties (Note 15(iii)) 69,483 69,885 Receivables from related parties (Note 15(iii)) 83,231 376,019 13. Cash and cash equivalents Cash at bank and in hand 38,724 155,985 For the purpose of the statement of cash flows, the year-end cash and cash equivalents comprise the above: 14. Trade and other payables 2018 2017 Shs '000 Shs '000 Shs '000 Trade payables 56,888 356,545 Accruals 65,696 90,960 Other payables 628,071 119,393 Payables to related parties (Note 15(iv)) 177,380 531,550 | | | | | |
| Less: provision for impairment (44,247) - Net trade receivables (18,388) 285,095 Deposits and prepayments 10,702 10,958 Other receivables 21,434 10,081 Receivables from related parties (Note 15(iii)) 69,483 69,885 48,231 376,019 13. Cash and cash equivalents Cash at bank and in hand 38,724 155,985 For the purpose of the statement of cash flows, the year-end cash and cash equivalents comprise the above: 14. Trade and other payables Trade payables 2018 2017 Shs '000 Shs '000 Shs '000 Trade payables 56,888 356,545 Accruals 65,696 90,960 Other payables to related parties (Note 15(iv)) 177,380 531,550 | 12. Trade and other receivables | | | | |
| Deposits and prepayments 10,702 10,958 Other receivables 21,434 10,081 Receivables from related parties (Note 15(iii)) 69,483 69,885 83,231 376,019 13. Cash and cash equivalents Cash at bank and in hand 38,724 155,985 For the purpose of the statement of cash flows, the year-end cash and cash equivalents comprise the above: 14. Trade and other payables Trade payables 2018 2017 Shs '000 Shs '000 Trade payables 56,888 356,545 Accruals 65,696 90,960 Other payables 628,071 119,393 Payables to related parties (Note 15(iv)) 177,380 531,550 | | | | | 285,095 |
| Other receivables 21,434 10,081 Receivables from related parties (Note 15(iii)) 69,483 69,885 83,231 376,019 13. Cash and cash equivalents Cash at bank and in hand 38,724 155,985 For the purpose of the statement of cash flows, the year-end cash and cash equivalents comprise the above: 2018 2017 14. Trade and other payables 2018 2017 Shs '000 Trade payables 56,888 356,545 Accruals 65,696 90,960 Other payables 628,071 119,393 Payables to related parties (Note 15(iv)) 177,380 531,550 | | | | , | |
| Receivables from related parties (Note 15(iii)) 69,483 69,885 83,231 376,019 13. Cash and cash equivalents Cash at bank and in hand 38,724 155,985 For the purpose of the statement of cash flows, the year-end cash and cash equivalents comprise the above: 14. Trade and other payables Trade payables 2018 Shs '000 2017 Shs '000 Trade payables 56,888 356,545 Accruals 356,545 90,960 Other payables 628,071 119,393 Payables to related parties (Note 15(iv)) 177,380 531,550 | | | | | |
| 13. Cash and cash equivalents Cash at bank and in hand 38,724 155,985 For the purpose of the statement of cash flows, the year-end cash and cash equivalents comprise the above: 14. Trade and other payables 2018 Shs '000 Shs '000 Trade payables 56,888 356,545 Accruals 65,696 90,960 Other payables 628,071 119,393 Payables to related parties (Note 15(iv)) 177,380 531,550 | | | | | |
| Cash at bank and in hand 38,724 155,985 For the purpose of the statement of cash flows, the year-end cash and cash equivalents comprise the above: 14. Trade and other payables 2018 2017 Shs '000 Trade payables Accruals 56,888 356,545 Accruals Other payables 628,071 119,393 Payables to related parties (Note 15(iv)) 177,380 531,550 | | | | 83,231 | 376,019 |
| For the purpose of the statement of cash flows, the year-end cash and cash equivalents comprise the above: 14. Trade and other payables Trade payables Accruals Other payables Payables to related parties (Note 15(iv)) For the purpose of the statement of cash flows, the year-end cash and cash equivalents 2018 2017 Shs '000 Shs '000 Shs '000 177,380 56,888 356,545 628,071 119,393 177,380 531,550 | 13. Cash and cash equivalents | | | | |
| comprise the above: 14. Trade and other payables 2018 Shs '000 2017 Shs '000 Trade payables 56,888 356,545 Accruals 65,696 90,960 Other payables 628,071 119,393 Payables to related parties (Note 15(iv)) 177,380 531,550 | Cash at bank and in hand | | | 38,724 | 155,985 |
| Trade payables 56,888 Accruals 356,545 90,960 90,960 90,960 90,960 90 Other payables to related parties (Note 15(iv)) 628,071 119,393 531,550 | · | end cash and o | cash equivalents | | |
| Trade payables 56,888 356,545 Accruals 65,696 90,960 Other payables 628,071 119,393 Payables to related parties (Note 15(iv)) 177,380 531,550 | 14. Trade and other payables | | | | |
| Accruals 65,696 90,960 Other payables 628,071 119,393 Payables to related parties (Note 15(iv)) 177,380 531,550 | | | | | |
| Other payables 628,071 119,393 Payables to related parties (Note 15(iv)) 177,380 531,550 | | | | | |
| Payables to related parties (Note 15(iv)) 177,380 531,550 | | | | | |
| 928,035 1,098,448 | · · | | | | |
| | | | | 928,035 | 1,098,448 |

NOTES (CONTINUED)

15. Related party transactions and balances

The company is controlled by Ecu Hold NV Limited incorporated in Belgium, which owns 99% of the company's shares. The remaining 1% of the shares are held by Ecu Global Services Nv.

The following transactions were carried out with related parties:

| The following transactions were carried out with related parties. | 2018 Shs '000 | 2017 Shs '000 |
|---|--|---|
| i) Sale of goods and services | | |
| Parent Associate | 65,529 336,336 | 7,465 173,415 |
| Total sales with related parties | 401,865 | 180,880 |
| ii) Purchase of goods and services | | |
| Parent Associate | 55,385 146,826 | 211,528 719,864 |
| Total purchases from related parties | 202,212 | 931,392 |
| a) Outstanding balances arising from sale/purchase of goods | | |
| iii) Receivables from related parties (Note 12) | | |
| All Cargo Logistics Limited ECU-Line Japan (Osaka-Kobe) ECU Worldwide South Africa (PTY) Limited ALLCARGO MADRAS ALLCARGO NEW DELHI ECU Worldwide (Belguim) N.V. ALLCARGO BOMBAY | 737 41,987 2,830 23,929 | 53,021 2,983 13,881 - - - - - - 69,885 |
| iv) Payables to related parties (Note 14) | | |
| ECU HOLD ALLCARGO MADRAS ALLCARGO NEW DELHI ECU HOLD ECUKENYA ECU LOS ANGELES ALLCARGO LOGISTICS LIMITED ECUKENYA ECU - Line USA LLC All Cargo Logistics Limited All Cargo Tirupur ECU Hold NV ECU world wide (Kenya) Limited ECU Worldwide South Africa PTY Ltd ECU Worldwide Turkey Tasimacilik Ltd Sirketi | 1,692 2,029 108,686 2,768 10,649 8,201 1,290 42,063 - - - - | - - - - - 8,032 290,662 5,651 910 212,519 596 9,028 4,153 |
| | 177,380 | 531,550 |
| | | |

NOTES (CONTINUED)

15. Related party transactions and balances (continued)

v) Loans from related parties (Parent) (Note 9)

| , , , , , | 2018 Shs'000 | 2017 Shs'000 |
|------------------------------|-----------------|-----------------|
| At start of year Advances | 180,550 | 175,700 - |
| Exchange differences | 8,650 | 4,850 |
| At end of year | 189,200 | 180,550 |

The loans from related parties are at an interest of 2% p.a, have no specific dates of repayment and are unsecured.

| | | 2018 Shs '000 | 2017 Shs '000 |
|---|---|------------------|-------------------------|
| | ADMINISTRATIVE EXPENSES | | |
| | Employment: | | |
| | Salaries and wages NSSF company contribution | 98,276 5,393 | 486,958 47,968 |
| | Total employment costs | 103,669 | 534,926 |
| | Other administration expenses: | | |
| | Other operating charges Bank fees | 3,737 | 5,657 5,625 |
| | Computer/office supplies | 273 | 518 |
| | Management and consultancy fees Accounting fees | 2,118 | 15,615 10,729 |
| | Other office expenses | 75 | 2,131 |
| | Audit fees | 3,487 | 7,100 |
| | Legal fees Provision for bad debts | 6,097 44,247 | - |
| | Bad debts written off | 41,550 | - |
| | Fines and penalties | 11,296 | 7 004 |
| | Under provision of audit fees in prior year Entertainment | - | 7,804 40 |
| | Printing and stationery | 2,091 | 3,230 |
| | Postage Communication expenses - Internet fees | 3,803 | - 4,144 |
| | Travel expenses (own staff) - local | 1,265 | 1,480 |
| | Courier charges | 82 | 220 |
| | Travel expenses (own staff) - International Tax penalties | 3,436 | 20,310 3,400 |
| | Commissions and incentives | - | 1,798 |
| | Annual software licence fees | 3,414 | 1,374 |
| | Agency fees | 1,807 | 1,768 |
| | Total other administration expenses | 128,778 | 92,943 |
| | Total administrative expenses | 232,447 | 627,869 |
| | OTHER OPERATING EXPENSES | | |
| | Establishment: | | |
| | Rent, rates and taxes | 35,881 | 67,735 |
| | Licenses and subscription Electricity and water | 1,115 3,271 | 17,870 6,719 |
| | Insurance | 75 | - |
| | Repairs and maintenance | 5,235 | 13,855 |
| | Depreciation on property, plant and equipment | 11,571 | 16,229 |
| | Total other operating expenses | 57,148 | 122,408 |
| ! | FINANCE COSTS | | |
| • | | | _ |
| | Interest expense Unrealised exchange loss | 3,751 | 2,708 |
| | Realised exchange loss | 11,620 19,346 | 34,678 <u>27,780</u> |
| | Total finance costs | 34,717 | 65,166 |
| | | | |

| PERIOD COVERED: 12 MONTH | S | | | | |
|---|------------------|---|--|---|--|
| | | | | 2018 | 2017 |
| Loss per financial statements | | | | (264,857,000) | (527,167,000) |
| Depreciation on property, plant an | nd equipment | | | 11,570,695 | 16,229,000 |
| Provision for annual software licer | | | | 44,247,000 | 1,374,000 |
| Entertainment expense | | | | - | 40,000 |
| Other office expenses | | | | 950,000 | 950,000 |
| Fines and penalties | | | | 11,296,000 | 3,400,000 |
| Interest on related party loans (to | | allowable) | | - | 2,708,000 |
| Pre-operating/start up costs for 20 |)15 | | | - | 26,482,000 |
| Unrealised exchange loss | | | | _ | 72,083,868 |
| | | | | 68,063,695 | 123,266,868 |
| Less Wear and tear | | | | 10 150 574 | 10 179 644 |
| Start up costs | | | | 12,152,574 6,620,500 | 19,178,644 6,620,500 |
| Unrealised exchange gain | | | | 53,804,279 | 37,405,979 |
| Officialised excitatings gain | | | | 00,004,270 | 07,400,070 |
| | | | | 72,577,353 | 63,205,123 |
| Adjusted tax loss for the period | | | | (269,370,658) | (467,105,255) |
| Adjusted loss b/f | | | | (810,749,982) | (343,644,727) |
| Adjusted loss c/f | | |) | (1,080,120,640) | (810,749,982) |
| Tax at 30% | | | | NIL | NIL |
| 1 dx dt 00 /0 | | | | 11112 | 1412 |
| | | | | | |
| WEAR AND TEAR SCHEDULE | | | | | |
| WEAR AND TEAR SCHEDULE | | Class (i) | Class (ii) | Class (iv) | T -4-1 |
| WEAR AND TEAR SCHEDULE | | 40% | 35% | 20% | Total |
| WEAR AND TEAR SCHEDULE | | | | | Total Shs |
| Written down value 1.1.2018 | | 40% | 35% | 20% | |
| | _ | 40% Shs 6,190,064 | 35% Shs 16,900,000 | 20% Shs 23,807,741 | Shs 46,897,805 |
| Written down value 1.1.2018 Additions | | 40% Shs | 35% Shs | 20% Shs 23,807,741 - 23,807,741 | Shs 46,897,805 - 46,897,805 |
| Written down value 1.1.2018 | _ | 40% Shs 6,190,064 | 35% Shs 16,900,000 | 20% Shs 23,807,741 | Shs 46,897,805 |
| Written down value 1.1.2018 Additions | _ | 40% Shs 6,190,064 | 35% Shs 16,900,000 | 20% Shs 23,807,741 - 23,807,741 | Shs 46,897,805 - 46,897,805 |
| Written down value 1.1.2018 Additions | _ | 40% Shs 6,190,064 - 6,190,064 - 6,190,064 | 35% Shs 16,900,000 - 16,900,000 | 20% Shs 23,807,741 - 23,807,741 (5,000,000) 18,807,741 | Shs 46,897,805 - 46,897,805 (5,000,000) 41,897,805 |
| Written down value 1.1.2018 Additions Disposals Wear and tear allowance | _ | 40% Shs 6,190,064 - 6,190,064 - 6,190,064 (2,476,026) | 35% Shs 16,900,000 - 16,900,000 - 16,900,000 (5,915,000) | 23,807,741 | \$hs 46,897,805 |
| Written down value 1.1.2018 Additions Disposals | - | 40% Shs 6,190,064 - 6,190,064 - 6,190,064 | 35% Shs 16,900,000 - 16,900,000 | 20% Shs 23,807,741 - 23,807,741 (5,000,000) 18,807,741 | Shs 46,897,805 - 46,897,805 (5,000,000) 41,897,805 |
| Written down value 1.1.2018 Additions Disposals Wear and tear allowance | - - | 40% Shs 6,190,064 - 6,190,064 - 6,190,064 (2,476,026) | 35% Shs 16,900,000 - 16,900,000 - 16,900,000 (5,915,000) | 23,807,741 | \$hs 46,897,805 |
| Written down value 1.1.2018 Additions Disposals Wear and tear allowance Written down value 31.12.2018 | - Period | 40% Shs 6,190,064 - 6,190,064 - 6,190,064 (2,476,026) | 35% Shs 16,900,000 - 16,900,000 - 16,900,000 (5,915,000) | 23,807,741 | \$hs 46,897,805 |
| Written down value 1.1.2018 Additions Disposals Wear and tear allowance Written down value 31.12.2018 | Period | 40% Shs 6,190,064 - 6,190,064 - 6,190,064 (2,476,026) 3,714,038 Cost | 35% Shs 16,900,000 - 16,900,000 - 16,900,000 (5,915,000) 10,985,000 Residue B/forward | 20% Shs 23,807,741 - 23,807,741 (5,000,000) 18,807,741 (3,761,548) 15,046,193 Allowance 25% | \$hs 46,897,805 46,897,805 (5,000,000) 41,897,805 (12,152,574) 29,745,231 Residue C/forward |
| Written down value 1.1.2018 Additions Disposals Wear and tear allowance Written down value 31.12.2018 | Period | 40% Shs 6,190,064 - 6,190,064 - 6,190,064 (2,476,026) 3,714,038 | 35% Shs 16,900,000 - 16,900,000 - 16,900,000 (5,915,000) 10,985,000 | 20% Shs 23,807,741 23,807,741 (5,000,000) 18,807,741 (3,761,548) 15,046,193 Allowance | Shs 46,897,805 46,897,805 (5,000,000) 41,897,805 (12,152,574) 29,745,231 Residue |
| Written down value 1.1.2018 Additions Disposals Wear and tear allowance Written down value 31.12.2018 | Period June 2015 | 40% Shs 6,190,064 - 6,190,064 - 6,190,064 (2,476,026) 3,714,038 Cost | 35% Shs 16,900,000 - 16,900,000 - 16,900,000 (5,915,000) 10,985,000 Residue B/forward | 20% Shs 23,807,741 - 23,807,741 (5,000,000) 18,807,741 (3,761,548) 15,046,193 Allowance 25% | \$hs 46,897,805 46,897,805 (5,000,000) 41,897,805 (12,152,574) 29,745,231 Residue C/forward |
| Written down value 1.1.2018 Additions Disposals Wear and tear allowance Written down value 31.12.2018 Startup costs | | 40% Shs 6,190,064 - 6,190,064 - 6,190,064 (2,476,026) 3,714,038 Cost Shs | 35% Shs 16,900,000 - 16,900,000 - 16,900,000 (5,915,000) 10,985,000 Residue B/forward Shs | 20% Shs 23,807,741 23,807,741 (5,000,000) 18,807,741 (3,761,548) 15,046,193 Allowance 25% Shs | Shs 46,897,805 46,897,805 (5,000,000) 41,897,805 (12,152,574) 29,745,231 Residue C/forward |