Form No. MGT-7

Form language

(•) English ( ) Hindi

Annual Return (other than OPCs and Small Companies)

[Pursuant to sub-section (1) of section 92 of the Companies Act, 2013 and sub-rule (1) of rule 11 of the Companies (Management and Administration) Rules, 2014]

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*All fields marked in * are mandatory*

Refer instruction kit for filing the form

I REGISTRATION AND OTHER DETAILS

i *Corporate Identity Number (CIN) — L63010MH2004PLC073508

ii (a) *Financial year for which the annual return is being filed (From date) (DD/MM/YYYY) — 01/04/2025

(b) *Financial year for which the annual return is being filed (To date) (DD/MM/YYYY) — 31/03/2026

(c) *Type of Annual filing — (•) Original ( ) Revised

(d) SRN of MGT-7 filed earlier for the same financial years

iii

Particulars	**As on filing date**	**As on the financial year end date**
Name of the company	ALLCARGO LOGISTICS LIMITED	ALLCARGO LOGISTICS LIMITED
Registered office address	6th Floor, Allcargo House, CST Road, Kalina, Santacruz (East),NA,Mumbai,Mumbai City,Maharashtra,India,400098	6th Floor, Allcargo House, CST Road, Kalina, Santacruz (East),NA,Mumbai,Mumbai City,Maharashtra,India,400098
Latitude details	19.07246	19.07246
Longitude details	72.86464	72.86464

(a) *Photograph of the registered office of the Company showing external building and name prominently visible — Registered Office Photo_Final.pdf

(b) *Permanent Account Number (PAN) of the company — AA******4D

(c) *e-mail ID of the company — *****tarialdesk@allcargologistics.com

(d) *Telephone number with STD code — +91********10

(e) Website: www.allcargologistics.com

iv *Date of Incorporation (DD/MM/YYYY): 18/08/1993

v (a) *Class of Company (as on the financial year end date): Public company
(Private company/Public Company/One Person Company)

(b) *Category of the Company (as on the financial year end date): Company limited by shares
(Company limited by shares/Company limited by guarantee/Unlimited company)

(c) *Sub-category of the Company (as on the financial year end date): Indian Non-Government company
(Indian Non-Government company/Union Government Company/State Government Company/ Guarantee and association company/Subsidiary of Foreign Company)

vi *Whether company is having share capital (as on the financial year end date): ◉ Yes ○ No

vii (a) Whether shares listed on recognized Stock Exchange(s): ◉ Yes ○ No

(b) Details of stock exchanges where shares are listed

S. No.	Stock Exchange Name	Code
1	National Stock Exchange (NSE)	A1024 - National Stock Exchange (NSE)
2	Bombay Stock Exchange (BSE)	A1 - Bombay Stock Exchange (BSE)

viii Number of Registrar and Transfer Agent: 1

CIN of the Registrar and Transfer Agent	Name of the Registrar and Transfer Agent	Registered office address of the Registrar and Transfer Agents	SEBI registration number of Registrar and Transfer Agent
U67190MH1999PTC118368	MUFG INTIME INDIA PRIVATE LIMITED	C-101, 1st Floor, 247 Park, Lal Bahadur Shastri Marg, Vikhroli (West,),,Mumbai,Mumbai City,Maharashtra,India,400083	INR000004058

ix * (a) Whether Annual General Meeting (AGM) held: ◉ Yes ○ No

(b) If yes, date of AGM (DD/MM/YYYY): 24/08/2026

(c) Due date of AGM (DD/MM/YYYY): 30/09/2026

(d) Whether any extension for AGM granted: ○ Yes ◉ No

(e) If yes, provide the Service Request Number (SRN) of the GNL-1 application form filed for extension

(f) Extended due date of AGM after grant of extension (DD/MM/YYYY)

(g) Specify the reasons for not holding the same

II PRINCIPAL BUSINESS ACTIVITIES OF THE COMPANY

i *Number of business activities: 5

S. No.	Main Activity group code	Description of Main Activity group	Business Activity Code	Description of Business Activity	% of turnover of the company
1	H	Transportation and storage	49	Land Transport and transport via pipelines	9
2	H	Transportation and storage	50	Water transport	81
3	H	Transportation and storage	51	Air transport	5
4	H	Transportation and storage	52	Warehousing and support activities for transportation	5
5	H	Transportation and storage	53	Postal & Courier activities	0

III PARTICULARS OF HOLDING, SUBSIDIARY AND ASSOCIATE COMPANIES (INCLUDING JOINT VENTURES)

i *No. of Companies for which information is to be given: 6

S. No.	CIN /FCRN	Other registration number	Name of the company	Holding/ Subsidiary/Associate/Joint Venture	% of shares held
1	U60232MH2008PLC435548		GATI IMPORT EXPORT TRADING LIMITED	Subsidiary	100.00
2	U64120DL2007PTC160560		ZEN CARGO MOVERS PRIVATE LIMITED	Subsidiary	100.00

3	U63030MH2011PTC437274		GATI LOGISTICS PARKS PRIVATE LIMITED	Subsidiary	100.00
4	U45400MH2011PTC437153		GATI PROJECTS PRIVATE LIMITED	Subsidiary	100.00
5	U63090MH2004PTC145032		TRANSINDIA LOGISTIC PARK PRIVATE LIMITED	Subsidiary	100.00
6	U61100TG2010PLC070699		GATI SHIP LIMITED	Associate	23.98

IV SHARE CAPITAL, DEBENTURES AND OTHER SECURITIES OF THE COMPANY

i SHARE CAPITAL

(a) Equity share capital

Particulars	Authorised Capital	Issued capital	Subscribed capital	Paid Up capital
Total number of equity shares	2603750000.00	1497778469.00	1497778469.00	1497778469.00
Total amount of equity shares (in rupees)	5207500000.00	2995556938.00	2995556938.00	2995556938.00

Number of classes: 1

Class of shares Equity share	Authorised Capital	Issued capital	Subscribed Capital	Paid Up capital
Number of equity shares	2603750000	1497778469	1497778469	1497778469
Nominal value per share (in rupees)	2	2	2	2
Total amount of equity shares (in rupees)	5207500000.00	2995556938.00	2995556938	2995556938

(b) Preference share capital

Particulars	Authorised Capital	Issued capital	Subscribed capital	Paid Up capital
Total number of preference shares	0.00	0.00	0.00	0.00

Total amount of preference shares (in rupees)	0.00	0.00	0.00	0.00

Number of classes: 0

Class of shares	**Authorised Capital**	**Issued capital**	**Subscribed Capital**	**Paid Up capital**
Number of preference shares				
Nominal value per share (in rupees)				
Total amount of preference shares (in rupees)				

(c) Unclassified share capital

Particulars	**Authorised Capital**
Total amount of unclassified shares	0

(d) Break-up of paid-up share capital

Particulars	**Number of shares**			**Total Nominal Amount**	**Total Paid-up amount**	**Total premium**
	Physical	**DEMAT**	**Total**			
(i) Equity shares						
At the beginning of the year	58020	982724076	982782096.00	1965564192	1965564192	
Increase during the year	0.00	514996373.00	514996373.00	1029992746.00	1029992746.00	0.00
i Public Issues	0	0	0.00	0	00	
ii Rights issue	0	0	0.00	0	0	
iii Bonus issue	0	0	0.00	0	0	
iv Private Placement/ Preferential allotment	0	0	0.00	0	0	
v ESOPs	0	0	0.00	0	0	
vi Sweat equity shares allotted	0	0	0.00	0	0	

Particulars	Number of shares			Total Nominal Amount	Total Paid-up amount	Total premium
vii Conversion of Preference share	0	0	0.00	0	0	
viii Conversion of Debentures	0	0	0.00	0	0	
ix GDRs/ADRs	0	0	0.00	0	0	
x Others, specify pursuant to Merger of Allcargo Gati Limited into Allcargo Logistics Limited in the ratio of 63:10	0	514996373	514996373.00	1029992746	1029992746	
Decrease during the year	0.00	0.00	0.00	0.00	0.00	0.00
i Buy-back of shares	0	0	0.00	0	0	
ii Shares forfeited	0	0	0.00	0	0	
iii Reduction of share capital	0	0	0.00	0	0	
iv Others, specify Nil	0	0	0.00	0	0	
At the end of the year	58020.00	1497720449.00	1497778469.00	2995556938.00	2995556938.00	
(ii) Preference shares						
At the beginning of the year	0	0	0.00	0	0	
Increase during the year	0.00	0.00	0.00	0.00	0.00	0.00
i Issues of shares	0	0	0.00	0	0	
ii Re-issue of forfeited shares	0	0	0.00	0	00	
iii Others, specify Nil	0	0	0.00	0	0	
Decrease during the year	0.00	0.00	0.00	0.00	0.00	0.00
i Redemption of shares	0	0	0.00	0	0	
ii Shares forfeited	0	0	0.00	0	0	
iii Reduction of share capital	0	0	0.00	0	0	

Particulars	Number of shares			Total Nominal Amount	Total Paid-up amount	Total premium
iv Others, specify Nil	0	0	0.00	0	0	
At the end of the year	0.00	0.00	0.00	0.00	0.00	

ISIN of the equity shares of the company: INE418H01029

ii Details of stock split/consolidation during the year (for each class of shares): 0

Class of shares		
Before split / Consolidation	Number of shares	
	Face value per share	
After split / consolidation	Number of shares	
	Face value per share	

iii Details of shares/Debentures Transfers since closure date of last financial year (or in the case of the first return at any time since the incorporation of the company)

☑ Nil

Number of transfers

Attachments:

1. Details of shares/Debentures Transfers

iv Debentures (Outstanding as at the end of financial year)
(a) Non-convertible debentures

*Number of classes: 0

Classes of non-convertible debentures	Number of units	Nominal value per unit	Total value (Outstanding at the end of the year)
Total			

Classes of non-convertible debentures	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
Total				

(b) Partly convertible debentures

*Number of classes: 0

Classes of partly convertible debentures	Number of units	Nominal value per unit	Total value (Outstanding at the end of the year)
Total			

Classes of partly convertible debentures	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
Total				

(c) Fully convertible debentures

*Number of classes: 0

Classes of fully convertible debentures	Number of units	Nominal value per unit	Total value (Outstanding at the end of the year)
Total			

Classes of fully convertible debentures	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year

Total				

(d) Summary of Indebtedness

Particulars	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
Non-convertible debentures	0.00	0.00	0.00	0.00
Partly convertible debentures	0.00	0.00	0.00	0.00
Fully convertible debentures	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00

v Securities (other than shares and debentures) 0

Type of Securities	Number of Securities	Nominal Value of each Unit	Total Nominal Value	Paid up Value of each Unit	Total Paid up Value
Total					

V Turnover and net worth of the company (as defined in the Companies Act, 2013)

i *Turnover 20584170817

ii * Net worth of the Company 5715556538

VI SHARE HOLDING PATTERN

A Promoters

S. No	Category	Equity		Preference	
		Number of shares	Percentage	Number of shares	Percentage
1	Individual/Hindu Undivided Family				
	(i) Indian	573545143	38.29	0	0.00

	(ii) Non-resident Indian (NRI)	0	0.00	0	0.00
	(iii) Foreign national (other than NRI)	0	0.00	0	0.00
2	Government				
	(i) Central Government	0	0.00	0	0.00
	(ii) State Government	0	0.00	0	0.00
	(iii) Government companies	0	0.00	0	0.00
3	Insurance companies	0	0.00	0	0.00
4	Banks	0	0.00	0	0.00
5	Financial institutions	0	0.00	0	0.00
6	Foreign institutional investors	0	0.00	0	0.00
7	Mutual funds	0	0.00	0	0.00
8	Venture capital	0	0.00	0	0.00
9	Body corporate (not mentioned above)	0	0.00	0	0.00
10	Others Promoter Group&Trust	29824060	1.99	0	0.00
	Total	603369203.00	40.28	0.00	0

Total number of shareholders (promoters): 4

B Public/Other than promoters

S. No	**Category**	**Equity**		**Preference**	
		Number of shares	**Percentage**	**Number of shares**	**Percentage**
1	Individual/Hindu Undivided Family				
	(i) Indian	623297239	41.61	0	0.00

	(ii) Non-resident Indian (NRI)	23840009	1.59	0	0.00
	(iii) Foreign national (other than NRI)	2268	0.00	0	0.00
2	Government				
	(i) Central Government	1800	0.00	0	0.00
	(ii) State Government	0	0.00	0	0.00
	(iii) Government companies	0	0.00	0	0.00
3	Insurance companies	0	0.00	0	0.00
4	Banks	24109	0.00	0	0.00
5	Financial institutions	63025	0.00	0	0.00
6	Foreign institutional investors	108884660	7.27	0	0.00
7	Mutual funds	17999840	1.20	0	0.00
8	Venture capital	0	0.00	0	0.00
9	Body corporate (not mentioned above)	78069895	5.21	0	0.00
10	Others AIF,IEPF,CM, TRUST&E	42226421	2.82	0	0.00
	Total	894409266.00	59.7	0.00	0

Total number of shareholders (other than promoters): 328415

Total number of shareholders (Promoters + Public/Other than promoters): 328419.00

Breakup of total number of shareholders (Promoters + Other than promoters)

Sl.No	Category	
1	Individual - Female	90053
2	Individual - Male	126991
3	Individual - Transgender	0
4	Other than individuals	111375
	Total	328419.00

C Details of Foreign institutional investors' (FIIs) holding shares of the company 72

Name of the FII	Address	Date of Incorporation	Country of Incorporation	Number of shares held	% of shares held
ACACIA CONSERVATION FUND LP	CITIBANK N.A.CUSTODY SERVICESFIFC- 9TH FLOOR, GBLOCK PLOT C-54 ANDC-55, BKC BANDRA -EAST, MUMBAICITIBANK N.A.CUSTODY SERVICESFIFC- 9TH FLOOR, GBLOCK PLOT C-54 ANDC-55, BKC BANDRA -EAST, MUMBAICITIBANK N.A.CUSTODY SERVICESFIFC- 9TH FLOOR, GBLOCK PLOT C-54 ANDC-55, BKC BANDRA -EAST, MUMBAI	31/03/2026	India	18205200	1.2155
AMERICAN CENTURY ETF TRUST-AVANTIS RESPONSIBLE EMERGING MARKETS EQUITY ETF	DEUTSCHE BANK AG, DB HOUSE HAZARIMAL SOMANI MARG, P.O.BOX NO. 1142, FORT MUMBAI	31/03/2026	India	12708	0.0008
WORLD ALLOCATION 60/40 FUND OF DIMENSIONAL FUNDS PLC	CITIBANK N.A. CUSTODY SERVICES FIFC- 9TH FLOOR, G BLOCK PLOT C-54 AND C-55, BKC BANDRA - EAST, MUMBAI	31/03/2026	India	22392	0.0015
EMERGING MARKETS TARGETED VALUE PORTFOLIO	CITIBANK N.A. CUSTODY SERVICES FIFC- 9TH FLOOR, G BLOCK PLOT C-54 AND C-55, BKC BANDRA - EAST, MUMBAI	31/03/2026	India	29876	0.002

WORLD EX U.S. TARGETED VALUE PORTFOLIO OF DFA INVESTMENT DIMENSIONS GROUP INC.	CITIBANK N.A. CUSTODY SERVICES FIFC- 9TH FLOOR, G BLOCK PLOT C-54 AND C-55, BKC BANDRA - EAST, MUMBAI	31/03/2026	India	56988	0.0038
ACACIA INSTITUTIONAL PARTNERS, LP	CITIBANK N.A. CUSTODY SERVICES FIFC- 9TH FLOOR, G BLOCK PLOT C-54 AND C-55, BKC BANDRA - EAST, MUMBAI	31/03/2026	India	14365200	0.9591
AMERICAN CENTURY ETF TRUST - AVANTIS EMERGING MARKETS EQUITY FUND	DEUTSCHE BANK AG, DB HOUSE, HAZARIMAL SOMANI MARG, P.O.BOX NO. 1142, FORT MUMBAI	31/03/2026	India	39128	0.0026
GUENTHER KLAR	COL. JUMA AMAN OBAID'S BLDG FLAT/107 318/4 AL KARAMA STREET DUBAI UAE	31/03/2026	United Arab Emirates	100000	0.0067
VANGUARD ESG INTERNATIONAL STOCK ETF	JP Morgan Chase Bank N.A, INDIA SUB CUSTODY 3rd Flr,JP MORGAN TOWER,OFF CST ROAD KALINA, SANTACRUZ - EAST, MUMBAI	31/03/2026	India	43908	0.0029
ACACIA BANYAN PARTNERS	CITIBANK N.A. CUSTODY SERVICES FIFC- 9TH FLOOR, G BLOCK PLOT C-54 AND C-55, BKC BANDRA - EAST, MUMBAI	31/03/2026	India	4125200	0.2754
AMERICAN CENTURY ETF TRUST-AVANTIS EMERGING MARKETS VALUE ETF	HSBC SECURITIES SERVICES 11TH FLR, BLDG NO.3, NESCO - IT PARK NESCO COMPLEX, W E HIGHWAY GOREGAON EAST, MUMBAI	31/03/2026	India	37584	0.0025
SA EMERGING MARKETS VALUE FUND	DEUTSCHE BANK AG DB HOUSE, HAZARIMAL SOMANI MARG POST BOX NO. 1142, FORT MUMBAI	31/03/2026	India	19940	0.0013
ACACIA II PARTNERS, LP	CITIBANK N.A. CUSTODY SERVICES FIFC- 9TH FLOOR, G BLOCK PLOT C-54 AND C-55, BKC BANDRA - EAST, MUMBAI	31/03/2026	India	960000	0.0641

LIVA GROUP SAOG	ICICI BANK LTD SMS DEPT 1ST FLOOR EMPIRE COMPLEX 414 SB MARG LOWER PAREL MUMBAI MAHARASHTRA	31/03/2026	India	12400	0.0008
VANGUARD FUNDS PLC - VANGUARD ESG EMERGING MARKETS ALL CAP UCITS ETF	HSBC SECURITIES SERVICES 11TH FLOOR, BLDG 3, NESCO - IT PARK NESCO COMPLEX, W.E. HIGHWAY GOREGAON (EAST), MUMBAI	31/03/2026	India	1769	0.0001
VANGUARD INVESTMENT SERIES PLC - VANGUARD ESG EMERGING MARKETS ALL CAP EQUITY INDEX FUND	HSBC SECURITIES SERVICES 11TH FLOOR BLDG 3 NESCO IT PARK NESCO COMPLEX W E HIGHWAY GOREGAON EAST MUMBAI	31/03/2026	India	36342	0.0024
LOS ANGELES CITY EMPLOYEES RETIREMENT SYSTEM	CITIBANK N.A. CUSTODY SERVICES FIFC- 9TH FLOOR, G BLOCK PLOT C-54 AND C-55, BKC BANDRA - EAST, MUMBAI	31/03/2026	India	56592	0.0038
UTAH STATE RETIREMENT SYSTEMS	CITIBANK N.A. CUSTODY SERVICES FIFC- 9TH FLOOR, G BLOCK PLOT C-54 AND C-55, BKC BANDRA - EAST, MUMBAI	31/03/2026	India	6496	0.0004
ACACIA PARTNERS, LP	CITIBANK N.A. CUSTODY SERVICES FIFC- 9TH FLOOR, G BLOCK PLOT C-54 AND C-55, BKC BANDRA - EAST, MUMBAI	31/03/2026	India	16533900	1.1039
AMERICAN CENTURY ETF TRUST - AVANTIS EMERGING MARKETS EX-CHINA EQUITY ETF	DEUTSCHE BANK AG, DB HOUSE, HAZARIMAL SOMANI MARG, P.O.BOX NO. 1142, FORT MUMBAI	31/03/2026	India	1161	0.0001
MULTIPARTNER SICAV - TATA INDIA EQUITY FUND	CITIBANK N.A. CUSTODY SERVICES FIFC- 9TH FLOOR, G BLOCK PLOT C-54 AND C-55, BKC BANDRA - EAST, MUMBAI	31/03/2026	India	300000	0.02

STATE OF ALASKA RETIREMENT AND BENEFITS PLANS MANAGED BY DIMENSIONAL FUND ADVISORS LP	CITIBANK N.A. CUSTODY SERVICES FIFC- 9TH FLOOR, G BLOCK PLOT C-54 AND C-55, BKC BANDRA - EAST, MUMBAI	31/03/2026	India	15376	0.001
AMERICAN CENTURY ETF TRUST-AVANTIS EMERGING MARKETS EQUITY ETF	DEUTSCHE BANK AG, DB HOUSE, HAZARIMAL SOMANI MARG, P.O.BOX NO. 1142, FORT MUMBAI	31/03/2026	India	421343	0.0281
TATA INDIAN OPPORTUNITIES FUND	STANDARD CHARTERED BANK SECURITIES SERVICES, 3RD FLOOR 23-25 M.G. ROAD FORT, MUMBAI	31/03/2026	India	7400000	0.4941
DFA AUSTRALIA LIMITED AS RESPONSIBLE ENTITY FOR DIMENSIONAL EMERGING MARKETS SUSTAINABILITY TRUST	CITIBANK N.A. CUSTODY SERVICES FIFC- 9TH FLOOR, G BLOCK PLOT C-54 AND C-55, BKC BANDRA - EAST, MUMBAI	31/03/2026	India	40893	0.0027

VII NUMBER OF PROMOTERS, MEMBERS, DEBENTURE HOLDERS
[Details of Promoters, Members (other than promoters), Debenture holders]

Details	**At the beginning of the year**	**At the end of the year**
Promoters	5	4
Members (other than promoters)	212013	328415
Debenture holders	0	0

VIII DETAILS OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

A Composition of Board of Directors

Category	**Number of directors at the beginning of the year**		**Number of directors at the end of the year**		**Percentage of shares held by directors as at the end of year**	
	Executive	Non-executive	Executive	Non-executive	Executive	Non-executive
A Promoter	2	1	1	1	34.41	1.96

B Non-Promoter	0	5	1	5	0.01	0.04
i Non-Independent	0	1	1	1	0.01	0.04
ii Independent	0	4	0	4	0	0
C Nominee Directors representing	0	0	0	0	0.00	0.00
i. Banks and FIs	0	0	0	0	0	0
ii Investing institutions	0	0	0	0	0	0
iii Government	0	0	0	0	0	0
iv Small share holders	0	0	0	0	0	0
v Others	0	0	0	0	0	0
Total	2	6	2	6	34.42	2.00

*Number of Directors and Key managerial personnel (who is not director) as on the financial year end date: 11

B (i) Details of directors and Key managerial personnel as on the closure of financial year

Name	DIN/PAN	Designation	Number of equity shares held	Date of cessation (after closure of financial year : If any) (DD/MM/YYYY)
RADHA AHLUWALIA	00936412	Director	0	
SHASHI KIRAN JANARDHAN SHETTY	00012754	Managing Director	515424268	
KAIWAN DOSSABHOY KALYANIWALLA	00060776	Director	597000	
ARATHI SHETTY	00088374	Director	29405412	
KETAN NISHIKANT KULKARNI	10735941	Managing Director	200000	
DINESH KUMAR LAL	00037142	Director	0	
HETAL MADHUKANT GANDHI	00106895	Director	0	
SIVARAMAN NARAYANASWAMI	00001747	Director	0	
KETAN NISHIKANT KULKARNI	AAKPK4090J	CEO	200000	
DEEPAK JAGDISH PAREEK	ADLPP2311H	CFO	0	
SHEKHAR RAMJEET SINGH	BBHPS0106G	Company Secretary	0	

B (ii) *Particulars of change in director(s) and Key managerial personnel during the year 9

Name	DIN/PAN	Designation at the beginning / during the financial year	Date of appointment/ change in designation/ cessation (DD/MM/YYYY)	Nature of change (Appointment/ Change in designation/ Cessation)
ADARSH SUDHAKAR HEGDE	00035040	Managing Director	01/11/2025	Cessation
NILESH SHIVJI VIKAMSEY	00031213	Director	29/06/2025	Cessation
SWATI GOPAL SINGH	AQJPP8574D	Company Secretary	01/11/2025	Cessation
DEEPAL VINOD SHAH	ABUPS9522L	CFO	16/05/2025	Cessation
SHEKHAR RAMJEET SINGH	BBHPS0106G	Company Secretary	01/11/2025	Appointment
DEEPAK JAGDISH PAREEK	ADLPP2311H	CFO	01/11/2025	Appointment
KETAN NISHIKANT KULKARNI	AAKPK4090J	CEO	01/11/2025	Appointment
KETAN NISHIKANT KULKARNI	10735941	Managing Director	01/11/2025	Appointment
DINESH KUMAR LAL	00037142	Director	27/06/2025	Appointment

IX MEETINGS OF MEMBERS/CLASS OF MEMBERS/ BOARD/COMMITTEES OF THE BOARD OF DIRECTORS

A MEMBERS/CLASS /REQUISITIONED/NCLT/COURT CONVENED MEETINGS

*Number of meetings held 3

Type of meeting	Date of meeting (DD/MM/YYYY)	Total Number of Members entitled to attend meeting	Attendance	
			Number of members attended	% of total shareholding
Postal Ballot	20/06/2025	215643	1052	73.78
Annual General Meeting	24/09/2025	221372	83	72.83
Postal Ballot	07/01/2026	230613	936	74

B BOARD MEETINGS

*Number of meetings held | 5

S.No	Date of meeting (DD/MM/YYYY)	Total Number of directors as on the date of meeting	Attendance	
			Number of directors attended	% of attendance
1	14/05/2025	8	7	87.5
2	24/05/2025	8	8	100
3	12/08/2025	8	6	75
4	14/11/2025	7	5	71.43
5	05/02/2026	8	6	75

C COMMITTEE MEETINGS

Number of meetings held | 13

S.No	Type of meeting	Date of meeting (DD/MM/YYYY)	Total Number of Members as on the date of meeting	Attendance	
				Number of members attended	% of attendance
1	Audit Committee	24/05/2025	3	3	100
2	Audit Committee	12/08/2025	3	3	100
3	Audit Committee	14/11/2025	3	2	66.67
4	Audit Committee	26/11/2025	3	3	100
5	Audit Committee	05/02/2026	3	3	100
6	Corporate Social Responsibility Committee	12/08/2025	3	3	100
7	Corporate Social Responsibility Committee	31/03/2026	3	3	100
8	Governance and Nomination & Remuneration Committee Meeting	14/05/2025	3	3	100

9	Governance and Nomination & Remuneration Committee Meeting	12/08/2025	3	3	100
10	Governance and Nomination & Remuneration Committee Meeting	14/11/2025	3	2	66.67
11	Risk Management, Finance, Strategy and Legal Committee	12/08/2025	3	3	100
12	Risk Management, Finance, Strategy and Legal Committee	31/03/2026	4	4	100
13	Stakeholder Relationship Committee	16/03/2026	3	2	66.67

D ATTENDANCE OF DIRECTORS

S. No	Name of the Director	Board Meetings			Committee Meetings			Whether attended AGM held on
		Number of Meetings which director was entitled to attend	Number of Meetings attended	% of attendance	Number of Meetings which director was entitled to attend	Number of Meetings attended	% of attendance	24/08/2026 (Y/N/NA)
1	RADHA AHLUWALIA	5	5	100	6	6	100	Yes
2	SHASHI KIRAN JANARDHAN SHETTY	5	3	60	7	6	85	Yes
3	KAIWAN DOSSABHOY KALYANIWALLA	5	5	100	0	0	0	Yes
4	ARATHI SHETTY	5	1	20	2	2	100	Yes
5	KETAN NISHIKANT KULKARNI	2	2	100	2	2	100	Yes
6	DINESH KUMAR LAL	3	2	66	8	6	75	Yes
7	HETAL MADHUKANT GANDHI	5	5	100	5	5	100	Yes
8	SIVARAMAN NARAYANASWAMI	5	5	100	7	7	100	Yes

X REMUNERATION OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

☑ Nil

A *Number of Managing Director, Whole-time Directors and/or Manager whose remuneration details to be entered

S. No.	Name	Designation	Gross salary	Commission	Stock Option/ Sweat equity	Others	Total amount
	Total		0.00	0.00	0.00	0.00	0.00

B *Number of CEO, CFO and Company secretary whose remuneration details to be entered

S. No.	Name	Designation	Gross salary	Commission	Stock Option/ Sweat equity	Others	Total amount
	Total		0.00	0.00	0.00	0.00	0.00

C *Number of other directors whose remuneration details to be entered

S. No.	Name	Designation	Gross salary	Commission	Stock Option/ Sweat equity	Others	Total amount
	Total		0.00	0.00	0.00	0.00	0.00

XI MATTERS RELATED TO CERTIFICATION OF COMPLIANCES AND DISCLOSURES

A *Whether the company has made compliances and disclosures in respect of applicable provisions of the Companies Act, 2013 during the year ◉ Yes ○ No

B If No, give reasons/observations

XII PENALTY AND PUNISHMENT – DETAILS THEREOF

A *DETAILS OF PENALTIES / PUNISHMENT IMPOSED ON COMPANY/ DIRECTORS/OFFICERS ☑ Nil

Name of the company/ directors/ officers	Name of the court/ concerned Authority	Date of Order (DD/MM/YYYY)	Name of the Act and section under which penalised / punished	Details of penalty/ punishment	Details of appeal (if any) including present status

B *DETAILS OF COMPOUNDING OF OFFENCES ☑ Nil

Name of the company/ directors/ officers	Name of the court/ concerned Authority	Date of Order (DD/MM/YYYY)	Name of the Act and section under which offence committed	Particulars of offence	Amount of compounding (in rupees)

XIII Details of Shareholder / Debenture holder

Number of shareholder/ debenture holder: 328419

XIV Attachments

(a) List of share holders, debenture holders: 1787835762_11826_Details of Shareholder or Debenture holder (2).xlsm
1787835762_11826_Details of Shareholder or Debenture holder.xlsm

(b) Optional Attachment(s), if any

XV COMPLIANCE OF SUB-SECTION (2) OF SECTION 92, IN CASE OF LISTED COMPANIES

In case of a listed company or a company having paid up share capital of Ten Crore rupees or more or turnover of Fifty Crore rupees or more, details of company secretary in whole time practice certifying the annual return in Form MGT-8.

I/We certify that:

(a) The return states the facts, as they stood on the date of the closure of the financial year aforesaid correctly and adequately.
(b) Unless otherwise expressly stated to the contrary elsewhere in this return, the Company has complied with applicable provisions of the Act during the financial year.
(c) The company has not, since the date of the closure of the last financial year with reference to which the last return was submitted or in the case of a first return since the date of incorporation of the company, issued any invitation to the public to subscribe for any securities of the company.
(d) Where the annual return discloses the fact that the number of members, (except in case of one person company), of the company exceeds two hundred, the excess consists wholly of persons who under second proviso to clause (ii) of sub-section (68) of section 2 of the Act are not to be included in reckoning the number of two hundred.

I/ We have examined the registers, records and books and papers of ALLCARGO LOGISTICS LIMITED as required to be maintained under the Companies Act, 2013 (the Act) and the rules made thereunder for the financial year ended on

(DD/MM/YYYY) 31/03/2026

In my/ our opinion and to the best of my information and according to the examinations carried out by me/ us and explanations furnished to me/ us by the company, its officers and agents, I/ we certify that:
A The Annual Return states the facts as at the close of the aforesaid financial year correctly and adequately.
B During the aforesaid financial year the Company has complied with provisions of the Act & Rules made there under in respect of:
1 its status under the Act;
2 maintenance of registers/records & making entries therein within the time prescribed therefor;
3 filing of forms and returns as stated in the annual return, with the Registrar of Companies, Regional Director, Central Government, the Tribunal , Court or other authorities within/beyond the prescribed time;
4 calling/ convening/ holding meetings of Board of Directors or its committees, if any, and the meetings of the members of the company on due dates as stated in the annual return in respect of which meetings, proper notices were given and the proceedings including the circular resolutions and resolutions passed by postal ballot, if any, have been properly recorded in the Minute Book/registers maintained for the purpose and the same have been signed;
5 closure of Register of Members / Security holders, as the case may be.
6 advances/loans to its directors and/or persons or firms or companies referred in section 185 of the Act;
7 contracts/arrangements with related parties as specified in section 188 of the Act;
8 issue or allotment or transfer or transmission or buy back of securities/ redemption of preference shares or debentures/ alteration or reduction of share capital/ conversion of shares/ securities and issue of security certificates in all instances;
9 keeping in abeyance the rights to dividend, rights shares and bonus shares pending registration of transfer of shares in compliance with the provisions of the Act
10 declaration/ payment of dividend; transfer of unpaid/ unclaimed dividend/other amounts as applicable to the Investor Education and Protection Fund in accordance with section 125 of the Act;
11 signing of audited financial statement as per the provisions of section 134 of the Act and report of directors is as per sub - sections (3), (4) and (5) thereof;
12 constitution/ appointment/ re-appointments/ retirement/ filling up casual vacancies/ disclosures of the Directors, Key Managerial Personnel and the remuneration paid to them;
13 appointment/ reappointment/ filling up casual vacancies of auditors as per the provisions of section 139 of the Act;
14 approvals required to be taken from the Central Government, Tribunal, Regional Director, Registrar, Court or such other authorities under the various provisions of the Act;
15 acceptance/ renewal/ repayment of deposits;
16 borrowings from its directors, members, public financial institutions, banks and others and creation/ modification/ satisfaction of charges in that respect, wherever applicable;
17 loans and investments or guarantees given or providing of securities to other bodies corporate or persons falling under the

provisions of section 186 of the Act ;
18 alteration of the provisions of the Memorandum and/ or Articles of Association of the Company;

To be digitally signed by	
Name	Aashish K. Bhatt
Date (DD/MM/YYYY)	28/08/2026
Place	Mumbai

Whether associate or fellow:

◉ Associate ○ Fellow

Certificate of practice number	7*2*

XVI Declaration under Rule 9(4) of the Companies (Management and Administration) Rules, 2014

*(a) DIN/PAN/Membership number of Designated Person	10735941
*(b) Name of the Designated Person	KETAN NISHIKANT KULKARNI

Declaration

I am authorised by the Board of Directors of the Company vide resolution number* 08 dated* (DD/MM/YYYY) 14/11/2025 to sign this form and declare that all the requirements of Companies Act, 2013 and the rules made thereunder in respect of the subject matter of this form and matters incidental thereto have been complied with. I further declare that:
1 Whatever is stated in this form and in the attachments thereto is true, correct and complete and no information material to the subject matter of this form has been suppressed or concealed and is as per the original records maintained by the company.
2 All the required attachments have been completely and legibly attached to this form.

***To be digitally signed by**	
*Designation *(Director /Liquidator/ Interim Resolution Professional (IRP)/Resolution Professional (RP))*	Director
*DIN of the Director; or PAN of the Interim Resolution Professional (IRP) or Resolution Professional (RP) or Liquidator	1*7*5*4*

***To be digitally signed by**

◉ Company Secretary ○ Company secretary in practice

*Whether associate or fellow:

○ Associate ◉ Fellow

Membership number	1*8*1
Certificate of practice number	

Note: Attention is drawn to provisions of Section 448 and 449 of the Companies Act, 2013 which provide for punishment for false statement / certificate and punishment for false evidence respectively.

For office use only:

eForm Service request number (SRN)	AC5614718
eForm filing date (DD/MM/YYYY)	28/08/2026

This eForm has been taken on file maintained by the Registrar of Companies through electronic mode and on the basis of statement of correctness given by the company