

Memorandum of Association

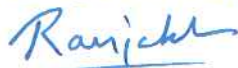
and

Articles of Association

of

ALLCARGO ECU LIMITED

Certified True Copy
For Allcargo ECU Limited



Authorised Person



सत्यमेव जयते

GOVERNMENT OF INDIA
MINISTRY OF CORPORATE AFFAIRS

Central Registration Centre

Certificate of Incorporation

[Pursuant to sub-section (2) of section 7 and sub-section (1) of section 8 of the Companies Act, 2013 (18 of 2013) and rule 18 of the Companies (Incorporation) Rules, 2014]

I hereby certify that ALLCARGO ECU LIMITED is incorporated on this TWENTIETH day of AUGUST TWO THOUSAND TWENTY THREE under the Companies Act, 2013 (18 of 2013) and that the company is Company limited by shares

The Corporate Identity Number of the company is **U52220MH2023PLC408966**

The Permanent Account Number (PAN) of the company is **AAZCA2505N***

The Tax Deduction and Collection Account Number (TAN) of the company is **MUMA73976A***

Given under my hand at Manesar this TWENTIETH day of AUGUST TWO THOUSAND TWENTY THREE

Pankaj Srivastava

Assistant Registrar of Companies/ Deputy Registrar of Companies/ Registrar of Companies

For and on behalf of the Jurisdictional Registrar of Companies

Registrar of Companies

Central Registration Centre

Disclaimer: This certificate only evidences incorporation of the company on the basis of documents and declarations of the applicant(s). This certificate is neither a license nor permission to conduct business or solicit deposits or funds from public. Permission of sector regulator is necessary wherever required. Registration status and other details of the company can be verified on mca.gov.in

Mailing Address as per record available in Registrar of Companies office:

ALLCARGO ECU LIMITED

6th Floor, Allcargo House, CST Road, Kalina, Vidyanagari, Mumbai, Mumbai-400098, Maharashtra

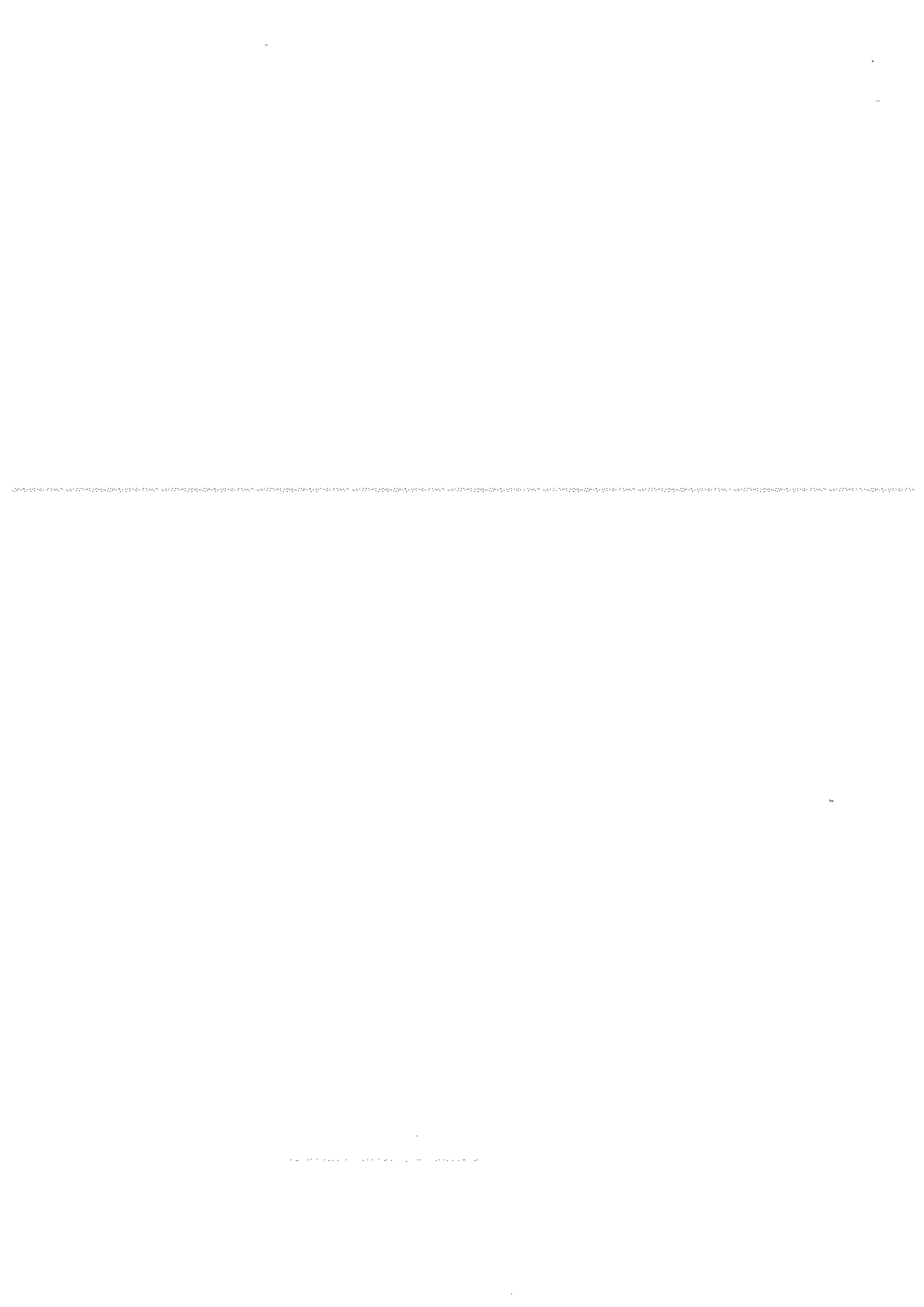
*as issued by Income tax Department

**Certified True Copy
For Allcargo ECU Limited**

Ranjana

Authorised Person

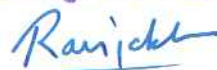




THE COMPANIES ACT, 2013
COMPANY LIMITED BY SHARES
MEMORANDUM OF ASSOCIATION
OF
ALLCARGO ECU LIMITED

- I.** The name of the Company is ALLCARGO ECU LIMITED
- II.** The Registered office of the Company will be situated in the State of Maharashtra. i.e. within the jurisdiction of Registrar of Companies, Maharashtra at Mumbai.
- III.** The objects for which the Company is established are:
- [A] THE MAIN OBJECTS OF THE COMPANY TO BE PURSUED BY THE COMPANY ON ITS INCORPORATION: -**
- 1a. To carry on the business of international freight forwarding, road, sea, air transport and multimodal transport, clearing and shipping agents, transport of cargo of all kinds, hirers, fleet owners of Trucks, Trailors, Cranes, Bulldozers and all types of earth moving equipments and machine and freight carriers and transportation of goods, animals or passengers from place to place either by land or by air, sea or partly through sea and partly by land or air, whether is motor vehicles, aeroplane or ships.
- 1b. To carry on the business of storage, warehousing and transportation and handling of all kinds of cargo whether containerized or not, from any port station of any container freight station or to any inland container depot and freight carriers, transportation of goods , animals or passengers from any place to place either by land or by air, sea or partly by sea and partly by land or air whether by means of motor vehicles and/or aeroplanes or other means of transports, to establish and to construct and operate container freight station in/and container depot and allied activities and operate railways sidings and to own lease, use container and deploy the containers in the business of international freight forwarding, by means of roads, sea transport and multimodal transport and to carry on the business of clearing and shipping agent, hirers, fleet owners of trucks, trailors, cranes, bull dozers and all types of earth moving equipments and machines.
- 1c. To undertake and carry on the business of carriers, ship owners, ship brokers, ship agents, ship underwriters, ship managers, tug-owners, freight brokers, freight contractors, carriers of good and passengers by land, air and water transport haulage and general contractors, barge owners and wharfingers.

Certified True Copy
For Allcargo ECU Limited



Authorised Person

1d. To carry on the business of logistic solutions including supply chain management for clients in India and abroad and to provide integrated logistics services as importer, exporters, merchants, wholesalers, distributors, agents, commission agents assemblers, agents, brokers, traders and dealers or otherwise of all kinds of products, goods, articles, merchandise, and commodities.

1e. To construct, develop, maintain, build, equip, hire or otherwise deal with the ports, ship yard, jetties, Harbours, docks, ship wrecking, ship repair, ship building at any port in India or otherwise.

1f. To offer digital platform services or technology solutions to logistics businesses and other companies.

[B] OBJECTS INCIDENTAL OR ANCILLARY TO THE ATTAINMENT OF THE MAIN OBJECTS: -

2. To carry on activities connected with transport business with store houses, godowns, warehouses and other buildings for the housing and repairs of trucks, lorries, motor cars and omnibuses and for storage of fuel and other oils required for the working of the said vehicles and maintaining garages.

3. To undertake and carry out consolidation, containers, packaging, packaging of all types, forwarding agents, domestic and all India freight carrier service on board service, specifically fragile and/or special articles, undertake collection of goods from various parts and from various places, to undertake on Turnkey Basis transport of goods from manufacturing place to the customs, completing all formalities of excise, customs, octroi, insurance documentation for banking and shipping, invoices reports, engineering plans, blue prints, tenders, product literature, inter-office correspondence all samples of clothing, machine parts, slides, transparencies, diskettes, computer tapes, samples of unrestricted items, gift parcels the service draw the line however, at foodstuffs, liquor and tobacco.

4. To co-operate and reciprocate with Transporters and Carriers in India for rendering every assistance, financial or otherwise, in meeting any unforeseen crisis and adopting means to disseminate true and helpful information and knowledge amongst the clients in particular and the public a general about the transport and other business of the Company of Transport and Carriers business in India.

5. To act as clearing, forwarding and carting, agents and contractors and to hire or charter motorbus, motor lorries, trucks, motor cars, wagons, carts and carriages of every descriptions, taxis for the purpose of carrying goods.

6. To construct, purchase, take on rent or otherwise acquire garages, storehouses and other buildings for the housing or repairs of transport vehicles and for the storage of fuel, stores, spares, oils and other materials required for the working of the above vehicles, the warehousing of the cargo and passengers transported.

7. To obtain licenses to ply trucks, buses and other vehicles on prescribed routes.

8. To employ experts to investigate and examine into the conditions, prospects, value character and circumstances of any business concerns and undertakings having similar business and generally of any assets, concessions, properties or rights.

9. To utilize and to exploit the result of scientific researches and to get patent rights in respect of discoveries, inventions, improvements and processes developed by the Company.

10. To acquire and take over business or undertaking carried on in connection with any land or building which the Company may desire to acquire or become interested in and the whole or any of the assets and liabilities of such business or undertaking and to carry on the same or to dispose of or remove or put an end thereto or otherwise deal with the same as may seem expedient.

11. To collaborate with Indian or foreign firms for acquiring or offering technical know-how, or to employ foreign technicians or experts or advisers on a contract basis or otherwise and to loan on suitable terms in Company's technicians, experts and others to other parties in or outside India for developing and to send out to foreign countries the Company's own technicians, plants, machinery, tools for developing industries in foreign countries on a joint venture basis or otherwise and to send out Company's men to foreign countries for further training.

12. To acquire and/or provide technical know-how and management services to parties in India or elsewhere in connection with transport activities.

13. To acquire and undertake the whole or any part of the business, property and liabilities of any person or company carrying on any business which the Company is authorized to carry on and to promote, subscribe to or assist any public or private work or undertaking offering facilities for or conducting in any way to the purposes of profit of the Company and to hold shares or interest in any such company or partnership.

14. To enter into partnership or into any arrangement for sharing profits, union of interests, cooperation, joint venture, reciprocal concession or otherwise with any person or company carrying on or engaged in or about to carry on similar business or otherwise assist any such person or company and to take or otherwise acquire shares and securities of any such company and to hold, sell or otherwise deal with the same.

15. To form or let out the traffic or business of the Company or any part thereof or to sell or transfer the same or any part thereof or to sell or transfer the same or any part thereof, permanently or temporarily to any other company or companies or persons as may be thought desirable on any terms and conditions which may be thought proper.

16. To enter any contract or arrangement with any Government or authority supreme, municipal, local or otherwise, that may seem conducive to the Company's objects or any of them and to obtain from any such Government or authority any rights, privileges and concessions.

17. To acquire, buy, purchase, lease or otherwise acquire, hold, sell, exchange, grant and dispose of lands, buildings, offices, shops, warehouses, laboratories, garages and premises of every description, mortgages, charges, grants, concessions, leases, contracts, policies, book-debts and claims and any interest in any moveable or immoveable property and any claim against such property.

18. To invest and deal with the moneys of the Company not immediately required upon such securities and in such manner as may from time to time be determined and particularly by way of advance or deposit with or without interest to or with any bank, corporation, person or persons.

19. To draw, make, issue, endorse, negotiate, execute or discount bills of exchange, cheques, promissory notes, drafts, clean bills, hundies, bills of lading, railway receipts, warrants, debentures and other negotiable or transferable Instruments or documents of title and to buy or sell or deal in the same.

20. To lend money either with or without security and generally to such person on such terms as may seem expedient and in particular to customers and others having dealings with the Company and to guarantee the performance of any contracts by any such person, provided that the Company shall not carry on the business of banking as defined by the Banking Regulations Act, 1949.

21. To purchase or otherwise acquire and undertake the whole or any part of the business, property, rights and liabilities of any person, firm or companies, carrying on any business which this Company is authorized to carry on, to purchase, acquire and sell property, shares, debentures of any such person, firm or company and to conduct, make or carry into effect any arrangement in regard to the winding up of the business of any such person, firm or company.

22. To promote and form and to be interested in and take hold of and dispose of shares in other companies having similar objects for all or any of the objects mentioned in the Memorandum and to subsidise or otherwise assist any such company.

23. To pay out of the funds of the Company all expenses of and incidental to the promotion, formation, organization, registration, advertisements and establishments of the Company and the issue and subscription of shares or loan capital including brokerage and/or commission in respect thereof and also all expenses attending the issue or any circular or notice and the printing, stamping, circulation of proxies and forms to be filled up by the members of the Company.

24. Subject to the provisions of the Companies Act, 1956, to place, to reserve or to distribute as bonus shares among the members or otherwise to apply as the Company may from time to time think fit, any moneys received by way of premiums on shares or debentures issued at premium by the Company.

25. To insure against loss of moneys, principal and interest lent, invested or secured as mortgage, debenture, deposits and loans of every kind and to banking property, investment or financial companies.

26. To make gifts or grant bonuses to the Directors or any other person who are or have been in the employment of the Company and to provide for the welfare of persons in the employment of the Company or formerly in its employment and the widows and children of such persons and dependent upon them by granting money or pensions, making payments towards insurances or by instituting a pension scheme, pension schemes, providing schools, residing rooms, places of recreation, subscribing to sick or benefit clubs, hospitals and other institutions or societies or otherwise as the Company shall think fit and generally to make donations, contributions, grants or subscriptions to such persons or objects for such purposes and in such cases as may seem expedient.

27. To establish and suggest or aid in the establishment and support of associations, institutions, funds, trusts and conveniences calculated to benefit the employees or ex-employees of the Company or its predecessors in business or the dependents or connections of such persons to grant pensions and allowances and make payments towards insurance and to support, subscribe, contribute to or otherwise assist any charitable, benevolent, religious, scientific, national or any other institutions, associations, organizations, objects or purposes or for any exhibition and without prejudice to the generality of the foregoing provision and in furtherance thereof the Directors may give such aid, support or assistance to such individuals and bodies (incorporate or un-incorporated) including in particular: (i) grant of loans without or at interest and without or with such security and repayable in installment; and (ii) grants or contribution towards maintenance of any support to any individual or body.

28. To provide for the welfare of any employee or employees (part or present) of the Company, their wives, widows and families or the dependents or connections of such persons by grants of money, pension, allowances, bonus or other payment or by creating and from time to time subscribing to provident institutions or associations, funds or trusts and by providing or subscribing to or contributing towards places of instruction and recreation, hospitals and dispensaries, medical and other attendance and assistance as the Company shall think fit and otherwise to assist or aid by the Company either by reason of locality of operation or utility to the Company or its employees.

29. Subject to the provisions of the Companies Act, 1956, to distribute any of the property of the Company amongst the members in specie or in kind in case of winding up of the Company.

30. To adopt such means of making known the business of the Company as may seem expedient and in particular by advertising to the press by circulars, posters by, purchase and exhibition of works of art or interest, by publications of books and periodicals and by granting prizes, rewards and donations (including donations to any fund for charitable or public purposes).

31. To establish branches or agencies, whether by means of local boards or otherwise anywhere in India or elsewhere at any place or places throughout the world, for the purposes of enabling the Company to carry on its business more efficiently and to discontinue and reconstitute any such branches or agencies.

32. To purchase, take on lease or in exchange or otherwise acquire, sell, rent out or lease or give on leave and license any lands of any tenure of description and buildings or parts of buildings, interest in and any rights over or connected with any such lands, buildings, structures.

33. To pay for any properties, rights or privileges acquired by this Company either in shares of this Company or partly in shares and partly in cash otherwise and to give shares of the Company in exchange for shares of any other company.

34. To sell, issue, mortgage, surrender, abandon and in any other manner deal with or dispose of the undertaking or property of the Company or any part thereof for such consideration or as the Company may think fit and in particular for shares, debentures and other securities of any other company having objects altogether or in part similar to those of this Company.

35. To subscribe to or otherwise aid benevolent, charitable or other institutions or objects of a public character or which have any moral or other claim or support or aid by the Company by reason of the locality of its operations or otherwise.

36. To create any depreciation fund, sinking fund, insurance fund or any other special fund whether for depreciation or for repairing, improving, extending or maintaining the business or any other purposes conducive to the interest of the Company.

37. Subject to the provisions of Section 58-A and Directives of Reserve Bank of India, to borrow or raise money, at interest or otherwise in such manner as the Company may think fit and in particular by the issue of debentures or debenture-stock perpetual or otherwise including debentures or debenture-stock convertible into shares of this or any other company or companies or perpetual annuities and in security of any such money so borrowed, raised or received, to mortgage, hypothecate, pledge or charge the whole or any part of the property, assets or revenue of the Company, present or future including its uncalled capital by special assignment or otherwise and to transfer or convey the same absolutely or in trust and to give the lenders powers of sale and other powers as may seem expedient and to purchase, redeem, exchange, vary, extend or pay off and from

time to time re-issue any such securities. But the Company shall not do any banking business as defined in the Banking Regulation Act, 1949.

38. To secure the payment of any moneys borrowed or raised or owing or the performance of obligations incurred by the Company by the creation and issue of redeemable or irredeemable or perpetual debentures, bonds, debenture stock, payable to bearer or otherwise, or by mortgages, charges or other securities and to further secure or collaterally secure any securities of the Company by a Trust Deed.

39. To open current, overdraft, loan, cash credit, deposit or saving bank account with any bank, company firm and/or person and to draw and endorse cheques, pay slips telegraphic transfers and to withdraw moneys from such account and otherwise to operate thereon.

40. To apply or join in applying to any Central or State Government, Local Improvement Trust, Municipalities or Local Board or other authority or body, national or foreign for and to obtain or in any way assist in obtaining any act of parliament, laws, decrees, concessions, orders, rights or privileges or advantages, that may seem conducive to the objects of this or any other company or for enabling this or any other company to oppose any proceedings or applications which may seem calculated directly or indirectly to prejudice the interest of this or any other company, to prove this or any other company to be legalized, registered or incorporated, if necessary, in accordance with the laws of any country, state or place in which it may propose to carry on operations to establish and maintain any agencies of the Company and to open and keep a foreign register or registers of this or any other company in any foreign country and to allocate any member of these or any other shares in this or any other company to such register or registers.

41. To sell, improve, manage, exchange, lease, mortgage, enfranchise, dispose off, turn to account or otherwise deal with all or any part of the property and rights of the Company.

42. To amalgamate with any other company having objects altogether or in part similar to those of this Company.

43. To purchase, take on lease or in exchange, hire or otherwise acquire any moveable and immoveable property, any rights or privileges which the Company may think necessary or convenient for the purpose of its business and particularly any lands, buildings, works, collieries, coal mines, minerals, mining rights and metalliferous lands and any interest therein, machinery, plant, stock-in-trade, rolling stock wherever warehouses and offices are situated.

44. To apply for, tender, purchase or otherwise acquire any contracts, sub-contracts, licenses and concessions for or in relation to the objects or business herein mentioned or any of them and to undertake, execute, carry out, dispose off or otherwise turn to account the same.

45. To sub-let all or any contracts from time to time and upon such terms and conditions as may be thought expedient.

46. To undertake and execute any contracts, for works involving the supply or use of any machinery and to carry out any ancillary or other works comprised in such contracts.

47. To undertake and execute any trusts, the undertaking whereof may seem desirable to the Company.

48. To appoint engineers, contractors, managers, brokers, canvassers, agents and other persons and to establish and maintain agencies or branches in any part of India or elsewhere for the purpose of the Company and to discharge and to discontinue the same.

49. To apply for, purchase or otherwise acquire any interest in any receipts, inventions, patents, trademarks, licenses, concessions or the like conferring exclusive or non-exclusive or limited right to use the same or any secret or other information as to any invention in relation to the processing, manufacture, treatment, storage, application and use of products of the Company or of any apparatus and, or machinery and equipment used in such processing, manufacture, treatment, storage, application and use or generally any invention and to use, exercise, develop, grant, licenses in respect thereof or otherwise turn to account the properties, rights and information so acquired.

50. To exchange, sell, convey, mortgage, assign or let on lease or leases the whole or any part of the property (whether moveable or immoveable) of the Company and to accept as consideration for or in lieu thereof other land or cash or government securities or securities guaranteed by the Government of India or State Governments or Municipal, Port trust, Railway or other authority of shares, debentures, stocks, bonds or securities of an other joint-stock company or companies or partly the one or partly the other or such other property to take back or require any property so disposed of by repurchasing or leasing the same for such price or prices and on such terms and conditions as the Company may think fit.

51. To invest money at interest on the security of land of any tenure, buildings, farming stock, stocks, shares, securities, merchandise and an other property and generally to lend and advance money to any persons, firms or companies with or without security and upon such terms and subject to such conditions as may be deemed expedient.

[C] THE OTHER OBJECTS FOR WHICH THE COMPANY IS ESTABLISHED ARE: -

52. To purchase land and other constructed buildings to sell.

53. To manufacture, sell and export hardware materials such as raw fittings and other house building materials.

54. To carry on the business of running motor, lorries, motor lines and routes as the company may think fit and to transport passengers and goods and generally, to do the business of common carriers.

55. To carry on the business of merchants, garage proprietors or live stock stable keepers job masters, farmers, dairymen, importers and brokers of food, live and deal stock, and foreign produce of all descriptions, perfumers, chemicals, laundries, reading, writing and newspaper rooms, libraries, ground and places of amusements, recreation sports, entertainment and instruction of all kinds, tobacco, and cigar merchants, travel agents, bank mukadams for railways, shipping and airways and road transport contractors, companies or bodies and carriers by land, water and air, barging, property and freight contractors, forwarding agents, clearing agents, stevedores, ship chandlers, caterers and insurers of ship, crafts, goods and other property, theatrical and opera box office owners, ship proprietors and merchants and to carry on the business of swimming pools, plying o launches and boats.

56. To carry on business as manufacturers of and dealers in bread, flour, rava, malda, biscuits and farinaceous compounds and materials of every description.

57. To carry on the business of manufacturers of and dealers in sugar, gur, khandasari, sugar candy, chocolates, toffees and other allied products.

58. Subject to the provisions of law, to carry on the business as brewers, distillers and manufacturers of and merchants and dealers in vinegar, acetic acid, glucose, wines, spirits, beers, porters, malt, hops, grain, meal, yeast, aerated water, carbonic acid gas, mustard.

59. To carry on the business of stationers, painters, lithographers, stereotypers, electrotypers, photographic printers, photolithographers, engravers, dye sinkers, envelope manufacturers, bookbinders, account book manufacturers, machine rulers, numeral printers, paper makers, box makers, cardboard manufacturers, type founders, photographers, manufacturers of and dealers in parchment, dealers in stamps, agents for payment of stamp and other duties, advertising agents, designers, draughtmen, ink manufacturers, pen and ball pen and pencil manufacturers, book sellers, publishers, paper manufacturers and dealers in the material used in the manufacture of paper.

60. To carry on the business of tobacconists in all its branches and to sell, make up and manufacture tobacco, cigars, cigarettes, snuffs usually sold by tobacconists.

61. To carry on the business of manufacturers of and dealers in boots, shoes, clogs and all kinds of footwear and leather and plastic goods, lasts, boots, trees, laces, buckles, leggings and accessories and fittings.

62. To carry on the business as goldsmiths, jewelers, gem merchants, importers and exporters of bullion and buy, sell and deal (wholesale and retail) in bullion, precious stones, jewellery, gold or silver plates, cups, shields, electroplates.

63. To carry on the business of manufacturers or dealers in all types of valves, pumps and engineering products of all types, machinery and machinery parts, spare parts, instrumentation and systems and machinery generally to import and export such items and/or to deal and trade in them.

64. To carry on business of manufacturers or dealer in calculating machines, computers, cleaners, sewing and printing machines, air-conditioning equipment's, air-conditioners, refrigerators, coolers, ice-cream manufacturing machinery, typewriters and to maintain airconditioned godowns for storage of goods.

65. To carry on business of a steam and general laundry and to wash, clean, purify, scour, bleach, wiring, dry, iron, colour, dye, disinfect, renovate and prepare for use all articles of wearing apparel, household, domestic and other cotton, silk and woolen fabrics, repair, let on hire, alter, improve, treat and deal in all apparatus, machines, materials and articles thereof.

66. To manufacture and deal in refrigerators, coolants, ice manufacturers and heavy water, mineral water.

67. To carry on the business of cold storage of fruits, vegetables, seeds, fish, meat, agricultural products, milk and dairy products and other perishable items.

68. To carry on and undertake the business of leasing and hire purchase finance company and to finance, lease operations such as hiring, letting on hire equipments, plant and machinery and to assist finance of hire purchase or deferred payments or to subsidise, finance or assist in subsidising or financing the sales and maintenance of goods or commodities upon terms conditions and to undertake leasing finance for immoveable and moveable properties and to deal with them including sale and resale thereof.

69. To carry on all or any of the business of builders and contractors, architects, decorators, merchants, and dealers in stone, sand, lime, bricks, cement, timber, hardware and other building materials and acting as house agents.

70. To carry on the business of production, distribution or exhibition of films and motion pictures including the running of theatres, cinemas, studios and cinematographic shows and exhibitions.

71. To establish and work cement manufacturers, lime burners and ceramics, including sanitary fittings and chinaware.

72. To carry on business of manufacturers of or dealers in tractors, automobiles, earthmoving equipments, internal combustion engines, boilers, locomotive, and compressors.

73. To manufacture and/or deal in automobile parts, spare parts and components of machineries and to act as agents for manufacture of various parts and components.

74. To cultivate, grow, produce or deal in any agricultural and to carry on all or any of the business of farmers, dairymen, milk contractors, dairy farmers, millers, surveyors and vendors of milk and milk products, condensed milk and powdered milk, cream, cheese, butter, poultry, fruits, vegetables, cash crops and provisions of all kinds growers of and dealers in corn, hay and straw, seedmen and nurserymen and to buy, sell, manufacture and trade in any goods usually traded in the above business or businesses inclusive of staple foods and medical preparations from milk, vegetables and animal products or any of them associated with the farming interests.

75. To cultivate tea, coffee, cinchona, rubber and to carry on the business of planters, in all its branches, to carry on and do the business of cultivating, winners and buyers of every kind of vegetables, minerals, to prepare, manufacture and render marketable any such products and to sell, dispose of and deal in any such products and to sell, dispose of and deal in any such produce, either in the prepared, manufactured or raw state and either by wholesale or retail.

76. To establish and maintain shipping lines and plying vessels between any ports and to carry on business as freight contractors, carriers barge, owners, forwarding clearing agents.

77. To carry on manufacture and sale of patent medicines and preparations and generally to carry on the business of manufacturers, buyers and sellers of and dealers in all kinds of medicines and medical preparations and drugs whatsoever and obtain patents for them.

78. To carry on the business of manufacturers or dealers in soaps, pulp and paper of all kinds and articles made from paper or pulp and materials used in the manufacture or treatment of paper including cardboard, mill boards and coiling paper, and packaging cartons and newsprints and photographic raw films.

79. To carry on the business of manufacturers or dealers in soaps, cosmetics, perfumes and toilet requisites.

80. To manufacture and deal in chemical products such as and coaltar products and their intermediates, dyes, drugs, medicines and pharmaceuticals, petroleum and its products and derivatives, paints, pigments and varnishes, explosives and ammunitions, vegetable oils, their products and derivatives, all types of heavy chemicals such as sulphuric and other acids, caustic soda, ash, all types of textiles, chemicals and sizing and finishing materials, cement and allied products

photographic chemicals, clay and boards including straw boards and glycerin and allied products all industrial and pharmaceutical, organic and inorganic chemicals, fertilizers, pesticides, manures, fungicides and allied products, fats, wares and their products, hides, skins and leather.

81. To carry on the business of distributors for petroleum companies, to turn service station for the repairs and servicing of automobiles and to manufacture or deal in fuel oils.

82. To carry on the business of manufacturers and dealer in all types of rubbers, leather, celluloid, bakelite, plastic and all other chemicals, rubber and plastic goods, particularly industrial tools, rollers, sheets, boltings and consumer goods such as tyres, tubes and other allied produces, chappals, shoes, toys, medical and surgical goods and all other kinds of products.

83. To carry on the business of iron founders, makers, of scientific, industrial and surgical instruments, mechanical engineers and manufacturers of agricultural implements and other machinery, steel castings and forging and malleable iron and steel castings, tool makers, brass founders, metal workers, boiler makers, mill wrights, machinists, iron and steel converters, smiths, metallurgists, electrical engineers, water supply engineers, gas makers and merchants and buy, sell manufacture, repair, convert, alter, let on hire and deal in machinery, implements, rolling stock and hardware of all kinds.

84. To carry on any business relating to the mining of minerals, the production, manufacture and preparation of any other mineral which may be usefully or conveniently combined with the engineering or manufacturing business of the Company or any contracts undertaken by the Company and either for the purpose only of such contracts or as independent business.

85. To carry on the trades or business of manufacturers of ferromanganese, colliery proprietors, coke manufacturers, miners, smelters, engineers and tin plate makers in all their respective branches.

86. To carry on the business of electrical engineers, electricians, contractors, manufacturers, constructors, suppliers of and dealers in electric and other appliances, electric motors, fans, lamps wire lines, drycells, accumulators, lamps and to manufacture and deal in all apparatus and things required or capable of being used in connection mulation and employment of electricity, including in the terms electricity all powers that may be directly or indirectly therefrom or may be incidentally hereafter discovered in dealing with electricity.

87. To carry on the business of manufacturing, assembling, buying, selling, re-selling, exchanging, altering, importing, hiring, letting on hire, distributing or dealing in ships, boats, barges, launches, submarines and other underwater vessels, aero planes, aero-engines, air ships, sea planes, flying boats, hydro planes and aircrafts and aerial to every description and kind for transport conveyances or conveyance of passengers, merchandise or goods of every description whether propelled or moved or assisted by means of petrol, spirit, electricity, steam, oil, vapour, gas, petroleum, mechanical, animal or any other motive power and component parts, accessories, equipments and apparatus for all use in connection therewith.

88. To carry on the trade or business of manufacturing, assembling, building, selling, reselling, exchanging, altering, importing, exporting, hiring, letting, on hire or distributing or dealing in railway carriages, wagons, carts, vehicles, rolling stock and conveyance of all kinds whether for plant and all machinery, materials and things applicable or any of the things hereinbefore specified to coal proprietors, railway and other companies and respectively whether belonging to this Company or not and selling, exchanging and otherwise dealing in the same respectively.

89. To carry on the business of machinists, makers of machinery, manufacturers of pressed boards, mechanical engineers, iron and iron masters, steel makers, blast furnace proprietors, repairers, boiler makers, smiths, sandblast proprietors, consulting engineers, electrical engineers, asbestos manufacturers, japanners, annealers, enamellers, electric and chromium platters, polishers, painters, garage proprietors, black smiths, lock smiths, iron mongers, alloy makers, metal platters, wire weavers, and to buy, sell, manufacture, repair, alter, let on hire and deal in plant, machinery, tools, implements, utensils, rolling stock and hardware of all kinds.

90. To carry on business of suppliers and dealers in all types of machinery and intended for use in foundry and treatment of metals.

91. To carry on the business of manufacturers of, dealers in wood products, plywood, matches and wooden or metal furniture.

92. To carry on the business of manufactures or dealers in arms and ammunitions.

93. To carry on the business of manufacturers of dealers in glass products, including sheet and plate glass, optical glass, glass wool and laboratory ware.

94. To carry on the business of manufacturers of dealers in industrial machinery of all types, including bearings, speed reduction units, pumps, machine tools and agricultural machinery and earth moving machinery including road rollers, bulldozers, dumpers, scrapers, loaders, shovels and drag lines and light engineering goods such as cycles and sewing machines and their components.

95. To carry on the business of manufacturers of, dealers in ferrous or non-ferrous metals, including iron and steel, aluminium, brass, tin, nickel, special steels and their products.

96. To carry on the business as manufacturers, dealers, stockiest, importers, and exporters of engineering, drawing sets, building hardware, steel rules, measuring tapes, cutting tools, band tools, precision measuring tools, machine tools, garage tools, hardware tools, instruments, apparatus and other machinery, plant, equipment articles, appliances, their components, parts, accessories and allied things.

97. To carry on the business as manufacturers, dealers, stockiest, exporters and importers of tools, nuts, nails, rivets, hinges, hooks and all other hardware items of all types and description.

98. To carry on business of manufacturers, dealers, stockiest of all metals, machinery, parts, moulds, press tools, jigs, fixtures, injections and compression moldings, steel products, automobile parts and spare parts and spare of all kinds of machinery.

99. To carry on the business of iron foundries, mechanical engineers, marine engineers, brass foundries, iron and steel converters, metallurgists, smiths and wood workers, iron masters, steel makers, blast furnace proprietors, repairers, boiler makers, smiths, sandblast proprietors, asbestos manufacturers, enamellers, electric and chromium platers, painters, tin smiths, lock smiths, wire weavers, consulting engineers and electrical engineers.

100. To carry, on business as manufacturers, stockiest, importers, exporters, repairers and dealers in dynamos, motors, armatures, magnets, batteries, conductors, insulators, transformers, converters, switch boards, coolers, engines, guns, process insulating materials and generally electrical plant, appliances and supplies of every description.

101. To carry on business as manufacturers, dealers, stockiest, importers, and exporters of buckets, bathtubs, tanks, trunks, metal furniture, safes, chimneys, pipes.

102. To carry on the business of manufacturers, dealers, stockiest, importers and exporters of wearable and unwearable fabrics, high density polyethylene and polypropylene, woven sacks, tarpaulins of various qualities and types.

103. To carry on the business of dairy farming, dairy products, and allied products.

104. To carry on business as dealers, stockiest, importers and exporters of general goods, suppliers, commission agents, and clearing and forwarding agents to carry on all or any of the business of wholesale and retail in all kinds of merchandise such as textile yarn, steel, spices, dry-fruits, chemicals, dyes and chemicals, grains.

105. To carry on the business of timber and lumber merchants, timber yard and saw-mill proprietors, and buy sell, prepare for the market, import, export, and deal in timber and wood of all kinds and to manufacture and deal in articles of all kinds in the manufacture of which timber or wood is used, to carry on the business of logging and lumbering, purchasing, acquiring and leasing timber berths, and so far as may be deemed expedient the business of general merchants.

106. To carry on the business as manufacturers of and dealers in plywood, hardwood blocks for flooring and other purposes, boxes, windows, doors, wood pulp, wood wool, masts, spares, derricks, sleepers, tools, handles, paneling wood works, furniture and articles of all description wholly or partly made from wood, bricks, cement or stone.

107. To carry on the business as manufacturers of or dealers in, or as stockiest importers and exports of packaging materials, cartons, containers, boxes and cases made of paper, boards, wood, glass, plastic, pulp, cellulose films, polythene rubber, metals, metal foils, gelatine, tin, flexible, treated, laminated or other materials.

108. To carry on business as manufacturers of or dealers in or as stockiest, importers and exporters of bottle, jars, fibres, boxes, corrugated containers, aluminium foils of all types, wooden drums, packing cases, rods, wires, ropes, strips, conductors, equipment required for generation, distribution and transmission of electric energy, cables, motors, fans, lamps, furnaces, batteries, accumulators.

109. To acquire by concessions, grant, purchase, barter, lease, licence or otherwise sell either absolutely or conditionally and either solely or jointly with others, any houses, lands, farms, waterrights, way leaves and privileges, rights and hereditaments and other moveable or immoveable property or any description in India or elsewhere.

110. To establish and carry on at any place in India or elsewhere the business of purchases, growers, cultivators, manufacturers, and refiners of and dealers in all products of agriculture or animal husbandry and all vegetable products whatsoever, fruit growers and preservers in all the branches of such business and to purchase, sell, dispose off, deal in and act as merchants and agents for or in connection with all or any such products or produce of such business or any of them.

111. To treat, cure, process, manufacture and prepare for the market agricultural products of all kinds and to deal in dairy, piggery, farm and garden produce of all kinds.

112. To carry on and work the business of cultivators and buyers of every kind of fruits and other vegetables, produce of the soil, to prepare, manufacture and render marketable any such produce in their prepared, or raw state.

113. To carry on business as breeders of and dealers in livestock (including in that term horses, asses, donkeys, mules, pigs, cattle, sheep, goats and other animals), cattle reares, sheep farmers, poultry farmers, graziers, livestock agents, eggs, meal and produce, salesmen, importers and exporters of livestock and to carry on the trades or business of fellmongering, tanning and dealers in animal products.

114. To carry on the business as manufacturers of or dealers or as stockiest, importers and exporters of operating tables, operating lights, head mirrors, powders, beds, wheel chairs, trolleys, cupboards, incubation tubes, anaesthetic equipments including oxygen cylinders.

115. To carry on the business as manufacturers of or dealers in or as stockiest, importers and exporters of audio meters, hearing aids, surgical instruments including artery forceps, retractors, hooks, polythene tubings, suction tubes, suction cannulae, operating surgical microscopes, electronic stadiographic equipment, including photo electric cell apparatus, bronchoscopes, resophagescopes, laryngoscope apparatus, bronchoscopes, resophagescopes, for micro laryngeal surgery, cauterization apparatus and/or facial narcs stipulation.

116. To carry on the business of running hospitals, clinics, dispensaries, maternity homes, child welfare and family planning centers, diagnostic centers and also to carry on the business of running creches.

117. To act as exactors, administrators, attorneys, nominees and agents and to exercise all the power of custodian and trust corporations.

118. To take on lease, exchange or otherwise deal in lands, buildings, hereditaments of any tenure of freehold for residential or business purposes.

119. To acquire, hold or deal in stocks, share, debentures, securities.

120. To produce or develop and supply patents, inventions, models, designs, scientific or industrial formulae or processes.

121. To procure, develop and supply technical know-how for the manufacture or processing of goods, materials or in installation or erection of machinery or plant for such manufacture or processing or in the working of mines, oil wells or other sources of mineral deposits or in search for discovery or testing of mineral deposits, or in carrying out any operation, relating to agriculture, animal husbandry, dairy or rendering services in connection with the provision of such technical know-how.

122. To carry on the profession of consultants on management, taxation, financial, employment, engineering, industrial and technical matters to industry and business of and to act as employment agents, to carry on the business of printing and publishing books, magazines, journals and newspapers and to act as agents in connection herewith.

123. To undertake or arrange for the writing and publication of books, magazines, journals or pamphlets on subjects relating to trade, commerce, industry, agriculture, banking, insurance, investments, taxation, finance, economic, law and other subjects.

124. To acquire or set up and run schools, colleges, training and professional institutions and music and dance centers.

125. To undertake or promote research in economic, fiscal, commercial, financial, technical and scientific problems.

126. To manufacture or deal in bricks, tiles, sanitary ware, bathroom fittings and fixtures, flushing cisterns, commodes, wash basins, pipes and tubes of plastic, clay or any earthenware, pottery articles, china and terracotta and ceramic wares of all kinds and to carry on business as quarry masters and stone merchants.

127. To gin, kapes, and to spin, weave, manufacture, dye, print, comb, bleach, press wool, cotton, linen, silk, waste draping, fly, jute, hemp, flax and other fibroys synthetic materials and things capable of used for dyeing, printing, bleaching and calendaring purposes and to sell, buy or otherwise deal in all such goods, clothes, and other fibres and fabrics whether made or treated by the company or not.

128. To sell, buy or contract for the purchase or sale of raw materials and manufactured or partly manufactured goods and dyes, chemicals, liquids, pastes, powders and things necessary or useful for dyeing, printing, combing, bleaching, pressing, spinning, weaving and manufacturing purposes.

129. To carry on the business of manufacturers, producers, processors, exporters and importers of and dealers in all silk goods, generally bed sheets, pillow-cases, towels, napkins, carpets, matting, tapestry, needle works, tinsel and tinsel fabrics and threads, rubber goods with silk base, leggings, gaiters, laces, zip fasteners, buttons, hooks and bars, collars and other garments, stays, shoulder pads, linings, inter-linings, eyelets, trimmings, wellings, elastics, protectors and all articles of wearing attire or personal or house hold use or ornaments.

130. To carry on business of consultants on management, taxation, financial, employment and technical matters related to businesses whether related to logistic services or any other business.

131. To enter into any scheme of restructuring or merger or amalgamation or de-merger with other Company having objects altogether or in part similar to those of this Company.

IV. The liability of the members is limited.

V. The Authorised Capital of the Company is Rs. 5,00,000 (Rupees Five Lacs only) divided into 2,50,000 (Two Lacs Fifty Thousand) Equity Shares of Rs. 2/- (Rupees Two only) each.

We, the several persons, whose names and addresses are subscribed, are desirous of being formed into a company in pursuance of this memorandum of association, and we respectively agree to take the number of shares in the capital of the company set against our respective names:

SUBSCRIBER DETAILS					
S.No.	Name, Address, Description and Occupation	DIN/PAN/ Passport Number	No. of shares taken	DSC	Dated
1	Name: Allcargo Logistics Limited Address: 6 th Floor, Allcargo House, CST Road, Kalina, Santacruz East, Mumbai- 400098 Authorised Representative: Mr Devanand Mojidra, Fathers Name: Parshottam Mojidra Address: I/734, 7th Floor, Raj Arcade I Wing Chs Ltd, Near Jain Temple, Mahavir Nagar, Kandivali West, Mumbai- 400067 Occupation: Service Vide Resolution Dated July 11, 2023	AHRPM7047F	1 Equity	Sd/-	16.08.2023
2	Name: Shashi Kiran Shetty Address: Ashinwad Bunglow, CTS No. C/715, Carter Road, Near Carter Road Police Chowki, Bandra (West), Mumbai – 400050 Nominee of Allcargo Logistics Limited having its Registered Office At 6 th Floor, Allcargo House, CST Road, Kalina, Santacruz (East), Mumbai-400098 Occupation: Business Vide Resolution Dated July 11, 2023	00012754	1 Equity	Sd/-	16.08.2023
3	Name: Adarsh Hegde Address: Greenstar Rizvi Complex, Sherley Rajan Road, Bandra (West), Mumbai 400050 Father's name: Sudhakar Hegde Nominee of Allcargo Logistics Limited having its Registered Office At 6 th Floor, Allcargo House, CST Road,	00035040	1 Equity	Sd/-	16.08.2023

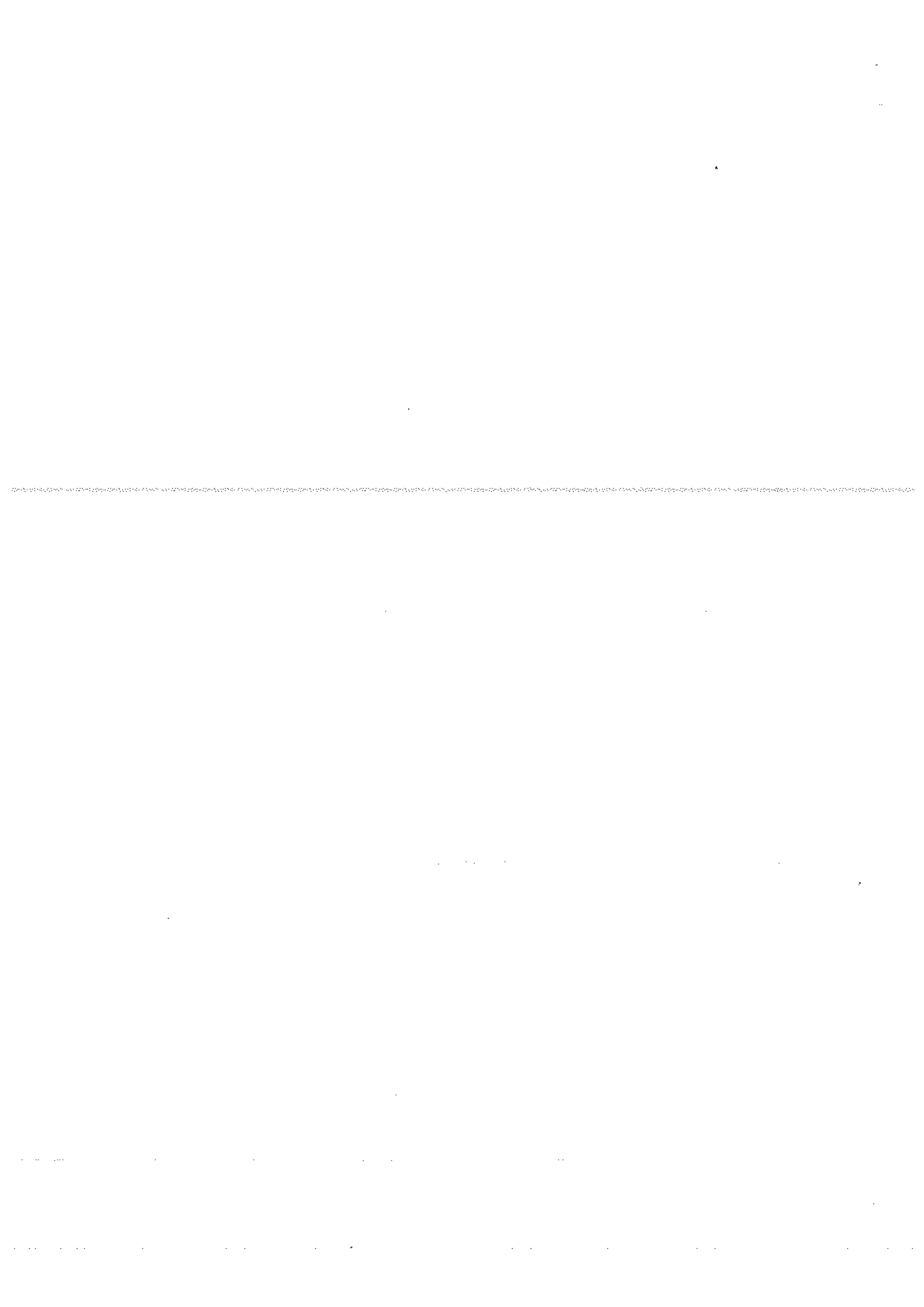
	Kalina, Santacruz (East), Mumbai-400098 Occupation: Business Vide Resolution dated July 11, 2023				
4	Name: Arathi Shetty Address: Ashinwad Bungalow, CTS No. C/715, Carter Road, Sangeet Samrat Naushad Ali Marg, Carter Rd, Bandra (West), Mumbai-400050 Fathers Name: Sudhakar Hegde Nominee of Allcargo Logistics Limited having its Registered Office At 6 th Floor, Allcargo House, CST Road, Kalina, Santacruz (East), Mumbai-400098 Occupation: Service Vide Resolution dated July 11, 2023	00088374	1 Equity	Sd/-	16.08.2023
5	Name Ravi Jakhar Address: Flat No. B- 2302, Esquire CHSL, 23rd Floor, Oberoi Garden City, Off Western Express Highway, Goregaon (East), Mumbai-400063 Fathers Name: Ramiswaroop Jakhar Nominee of Allcargo Logistics Limited having its Registered Office At 6 th Floor, Allcargo House, CST Road, Kalina, Santacruz (East), Mumbai-400098 Occupation: Service Vide Resolution dated July 11, 2023	02188690	1 Equity	Sd/-	16.08.2023
6	Deepal Shah, Shah Address: 1102, B- Wing, 11th Floor Navbahar Lalubhai Park Road Extension, Vile Parle (West), Mumbai 400056 Fathers Name: Vinod Champaklal Nominee of Allcargo Logistics Limited having	03097638	1 Equity	Sd/-	16.08.2023

	its Registered Office At 6 th Floor, Allcargo House, CST Road, Kalina, Santacruz (East), Mumbai-400098 Occupation: Service Vide Resolution dated July 11, 2023				
7	Jatin Choksi, Address: 603, Parasrampur Enclave, Haji Bapu Road, Malad East, Mumbai- 400097 Fathers Name: Jayantilal Chokshi Occupation: Service Nominee of Allcargo Logistics Limited having its Registered Office At 6 th Floor, Allcargo House, CST Road, Kalina, Santacruz (East), Mumbai-400098 Occupation: Service Vide Resolution dated July 11, 2023	00495015	1 Equity	Sd/-	16.08.2023
	Total Shares Taken		7 Equity		
Signed before me					
Name	Address, Description and Occupation	DIN/PAN/ Passport Number/ Membership Number	DSC	Dated	
FCS JATIN PRABHAKAR PATIL	NIDHI APARTMENT NO.1, FLAT NO. 51, LIBERTY GARDEN ROAD NO. 3, MALAD WEST, MUMBAI 400 064	7282	Sd/-	16.08.2023	

Certified True Copy
For Allcargo ECU Limited

Ranjana

Authorised Person



THE COMPANIES ACT, 2013
PRIVATE COMPANY LIMITED BY SHARES
ARTICLES OF ASSOCIATION
OF
ALLCARGO ECU LIMITED

Regulations as contained in Table F of the Schedule I of the Companies Act, 2013 shall apply to the company except in so far as they are not inconsistent with any of the provisions contained in these regulations and except they are here in after expressly or impliedly excluded or modified.

I. Interpretation:

1. In these regulations-(a) the Act means the Companies Act 2013 (b) the seal means the common seal of the company. (c) Annual General Meeting means general meeting of the Members duly called and constituted or any adjourned holding thereof in accordance with the provisions of the Act. (d) Articles means these Articles of Association as originally framed or as amended from time to time in accordance with the provision of the Act and these Articles of Association. (e) The Board means the board of directors of the Company for the time being and from time to time and Director means in relation to the Company (f) Capital means the Share Capital for the time being raised or authorised to be raised for the purposes of the Company.(g) Depositories Act means the Securities and Exchange Board of India (Depositories and Participants) Regulations 2018 or any statutory modification or reenactment thereof for the time being in force.(h) Depository means a depository as defined under provisions of the Depositories Act. (2) Unless the context otherwise requires words or expressions contained in these regulations shall bear the same meaning as in the Act or any statutory modification thereof in force at the date at which these regulations become binding on the company.

II. Share Capital and Variation of rights

- Subject to the provisions of the Act and these Articles the shares in the capital of the company shall be under the control of the Directors who may issue allot or otherwise dispose of the same or any of them to such persons in such proportion and on such terms and conditions and either at a premium or at par and at such time as they may from time to time think fit. Increase of Capital-The Company may by Ordinary Resolution in General Meeting increase the authorized share capital by the creation of new shares of such amount and to be divided into shares of such respective amounts as the resolutions shall prescribe. Subject to the provisions of the Act and these Articles the new shares shall be issued upon such terms and conditions and with such rights and privileges attached thereto and in particular with such preferential or qualified right to dividends and in the distribution of assets of the Company as the resolution shall provide and if no direction is given by such resolution as may be determined by the Board.
- 2. Every person whose name is entered as a member in the register of members shall be entitled to receive within two months after incorporation in case of subscribers to the memorandum or after allotment or within one month after the application for the registration of transfer or transmission or within such other period as the conditions of issue shall be provided-(a) one certificate for all his shares without payment of any charges or(b) several certificates each for one or more of his shares upon payment of twenty rupees for each certificate after the first.

Certified True Copy
For Allcargo ECU Limited



Authorised Person

- (ii) Every certificate shall specify the shares to which it relates and the amount paid-up thereon.
- (iii) In respect of any share or shares held jointly by several persons the company shall not be bound to issue more than one certificate and delivery of a certificate for a share to one of several joint holders shall be sufficient delivery to all such holders
3. If any share certificate be worn out defaced mutilated or torn or if there be no further space on the back for endorsement of transfer then upon production and surrender thereof to the company a new certificate may be issued in lieu thereof and if any certificate is lost or destroyed then upon proof thereof to the satisfaction of the company and on execution of such indemnity as the company deem adequate a new certificate in lieu thereof shall be given. Every certificate under this Article shall be issued on payment of twenty rupees for each certificate. The provisions of Articles(2) and (3) shall mutatis mutandis apply to debentures of the company.
4. Except as required by law no person shall be recognised by the company as holding any share upon any trust and the company shall not be bound by or be compelled in any way to recognise (even when having notice thereof) any equitable contingent future or partial interest in any share or any interest in any fractional part of a share or (except only as by these regulations or by law otherwise provided) any other rights in respect of any share except an absolute right to the entirety thereof in the registered holder.
5. The company may exercise the powers of paying commissions conferred by sub-section (5) of section 40 provided that the rate per cent or the amount of the commission paid or agreed to be paid shall be disclosed in the manner required by that section and rules made thereunder. The rate or amount of the commission shall not exceed the rate or amount prescribed in rules made under subsection (6) of section 40. The commission may be satisfied by the payment of cash or the allotment of fully or partly paid shares or partly in the one way and partly in the other.
6. If at any time the share capital is divided into different classes of shares the rights attached to any class (unless otherwise provided by the terms of issue of the shares of that class) may subject to the provisions of section 48 and whether or not the company is being wound up be varied with the consent in writing of the holders of three-fourths of the issued shares of that class or with the sanction of a special resolution passed at a separate meeting of the holders of the shares of that class. To every such separate meeting the provisions of these regulations relating to general meetings shall mutatis mutandis apply but so that the necessary quorum shall be at least two persons holding at least one-third of the issued shares of the class in question.
7. The rights conferred upon the holders of the shares of any class issued with preferred or other rights shall not unless otherwise expressly provided by the terms of issue of the shares of that class be deemed to be varied by the creation or issue of further shares ranking pari passu therewith.
8. Subject to the provisions of section 55 any preference shares may with the sanction of an ordinary resolution be issued on the terms that they are to be redeemed on such terms and in such manner as the company before the issue of the shares may by special resolution determine.

Lien

9. The company shall have a first and paramount lien on every share (not being a fully paid share) for all monies (whether presently payable or not) called or payable at a fixed time in respect of that share and on all shares (not being fully paid shares) standing registered in the name of a single person for all monies presently payable by him or his estate to the company. Provided that the Board of directors may at any time declare any share to be wholly or in part exempt from the provisions of this clause. The company's lien if any on a share shall extend to all dividends payable and bonuses declared from time to time in respect of such shares.
10. The company may sell in such manner as the Board thinks fit any shares on which the company has a lien. Provided that no sale shall be made unless a sum in respect of which the lien exists is presently payable or until the expiration of fourteen days after a notice in writing stating and demanding payment of such part of the amount in respect of which the lien exists as is presently payable has been given to the registered holder for the time being of the share or the person entitled thereto by reason of his death or insolvency.
11. To give effect to any such sale the Board may authorise some person to transfer the shares sold to the purchaser thereof. The purchaser shall be registered as the holder of the shares comprised in any such transfer. The purchaser shall not be bound to see to the application of the purchase money nor shall his title to the shares be affected by any irregularity or invalidity in the proceedings in reference to the sale.
12. The proceeds of the sale shall be received by the company and applied in payment of such part of the amount in respect of which the lien exists as is presently payable. The residue if any shall subject to a like lien for sums not presently payable as existed upon the shares before the sale be paid to the person entitled to the shares at the date of the sale.

Calls on shares

13. The Board may from time to time make calls upon the members in respect of any monies unpaid on their shares (whether on account of the nominal value of the shares or by way of premium) and not by the conditions of allotment thereof made payable at fixed times. Provided that no call shall exceed one-fourth of the nominal value of the share or be payable at less than one month from the date fixed for the payment of the last preceding call. Each member shall subject to receiving at least fourteen days notice specifying the time or times and place of payment pay to the company at the time or times and place so specified the amount called on his shares. A call may be revoked or postponed at the discretion of the Board.
14. The Board may from time to time subject to the terms on which any shares may have been issued and subject to the sanction of the members in a general meeting and to the provisions of the Act make such calls as they think fit upon the Members in respect of any money unpaid on the shares held by them. A call may be made payable by installment and may be revoked or postponed as the Board may determine. A call shall be deemed to have been made at the time when the resolution of the Board authorizing the call was passed and may be required to be paid by installments.
15. The joint holders of a share shall be jointly and severally liable to pay all calls in respect thereof.

16. If a sum called in respect of a share is not paid before or on the day appointed for payment thereof the person from whom the sum is due shall pay interest thereon from the day appointed for payment thereof to the time of actual payment at ten per cent per annum or at such lower rate if any as the Board may determine. The Board shall be at liberty to waive payment of any such interest wholly or in part.
17. Any sum which by the terms of issue of a share becomes payable on allotment or at any fixed date whether on account of the nominal value of the share or by way of premium shall for the purposes of these regulations be deemed to be a call duly made and payable on the date on which by the terms of issue such sum becomes payable. In case of non-payment of such sum all the relevant provisions of these regulations as to payment of interest and expenses forfeiture or otherwise shall apply as if such sum had become payable by virtue of a call duly made and notified.
18. The Board - a. may if it thinks fit receive from any member willing to advance the same all or any part of the monies uncalled and unpaid upon any shares held by him and b. upon all or any of the monies so advanced may (until the same would but for such advance become presently payable) pay interest at such rate not exceeding unless the company in general meeting shall otherwise direct twelve per cent per annum as may be agreed upon between the Board and the member paying the sum in advance.

Transfer of shares

19. The instrument of transfer of any share in the company shall be executed by or on behalf of both the transferor and transferee. The transferor shall be deemed to remain a holder of the share until the name of the transferee is entered in the register of members in respect thereof.
20. The Board may subject to the right of appeal conferred by section 58 decline to register the transfer of a share not being a fully paid share to a person of whom they do not approve or any transfer of shares on which the company has a lien.
21. The Board may decline to recognise any instrument of transfer unless a. the instrument of transfer is in the form as prescribed in rules made under sub-section (1) of section 56 b. the instrument of transfer is accompanied by the certificate of the shares to which it relates and such other evidence as the Board may reasonably require to show the right of the transferor to make the transfer and c. the instrument of transfer is in respect of only one class of shares.
22. On giving not less than seven days previous notice in accordance with section 91 and rules made thereunder the registration of transfers may be suspended at such times and for such periods as the Board may from time to time determine. Provided that such registration shall not be suspended for more than thirty days at any one time or for more than forty-five days in the aggregate in any year.

Transmission of shares

23. On the death of a member the survivor or survivors where the member was a joint holder and his nominee or nominees or legal representatives where he was a sole holder shall be the only persons recognised by the company as having any title to his interest in the shares. Nothing in clause (i) shall release the estate of a deceased joint holder from any liability in respect of any share which had been jointly held by him with other persons.

24. Any person becoming entitled to a share in consequence of the death or insolvency of a member may upon such evidence being produced as may from time to time properly be required by the Board and subject as hereinafter provided elect either to be registered himself as holder of the share or to make such transfer of the share as the deceased or insolvent member could have made. The Board shall in either case have the same right to decline or suspend registration as it would have had if the deceased or insolvent member had transferred the share before his death or insolvency.
25. If the person so becoming entitled shall elect to be registered as holder of the share himself he shall deliver or send to the company a notice in writing signed by him stating that he so elects. If the person aforesaid shall elect to transfer the share he shall testify his election by executing a transfer of the share. All the limitations restrictions and provisions of these regulations relating to the right to transfer and the registration of transfers of shares shall be applicable to any such notice or transfer as aforesaid as if the death or insolvency of the member had not occurred and the notice or transfer were a transfer signed by that member.
26. A person becoming entitled to a share by reason of the death or insolvency of the holder shall be entitled to the same dividends and other advantages to which he would be entitled if he were the registered holder of the share except that he shall not before being registered as a member in respect of the share be entitled in respect of it to exercise any right conferred by membership in relation to meetings of the company. Provided that the Board may at any time give notice requiring any such person to elect either to be registered himself or to transfer the share and if the notice is not complied with within ninety days the Board may thereafter withhold payment of all dividends bonuses or other monies payable in respect of the share until the requirements of the notice have been complied with.
27. In case of a One Person Company on the death of the sole member the person nominated by such member shall be the person recognised by the company as having title to all the shares of the member the nominee on becoming entitled to such shares in case of the member's death shall be informed of such event by the Board of the company such nominee shall be entitled to the same dividends and other rights and liabilities to which such sole member of the company was entitled or liable on becoming member such nominee shall nominate any other person with the prior written consent of such person who shall in the event of the death of the member become the member of the company.

Forfeiture of shares

28. If a member fails to pay any call or instalment of a call on the day appointed for payment thereof the Board may at any time thereafter during such time as any part of the call or instalment remains unpaid serve a notice on him requiring payment of so much of the call or instalment as is unpaid together with any interest which may have accrued.
29. The notice aforesaid shall name a further day (not being earlier than the expiry of fourteen days from the date of service of the notice) on or before which the payment required by the notice is to be made and state that in the event of non-payment on or before the day so named the shares in respect of which the call was made shall be liable to be forfeited.

30. If the requirements of any such notice as aforesaid are not complied with any share in respect of which the notice has been given may at any time thereafter before the payment required by the notice has been made be forfeited by a resolution of the Board to that effect.
31. A forfeited share may be sold or otherwise disposed of on such terms and in such manner as the Board thinks fit. At any time before a sale or disposal as aforesaid the Board may cancel the forfeiture on such terms as it thinks fit.
32. A person whose shares have been forfeited shall cease to be a member in respect of the forfeited shares but shall notwithstanding the forfeiture remain liable to pay to the company all monies which at the date of forfeiture were presently payable by him to the company in respect of the shares. The liability of such person shall cease if and when the company shall have received payment in full of all such monies in respect of the shares.
33. A duly verified declaration in writing that the declarant is a director the manager or the secretary of the company and that a share in the company has been duly forfeited on a date stated in the declaration shall be conclusive evidence of the facts therein stated as against all persons claiming to be entitled to the share. The company may receive the consideration if any given for the share on any sale or disposal thereof and may execute a transfer of the share in favour of the person to whom the share is sold or disposed of. The transferee shall thereupon be registered as the holder of the share and The transferee shall not be bound to see to the application of the purchase money if any nor shall his title to the share be affected by any irregularity or invalidity in the proceedings in reference to the forfeiture sale or disposal of the share.
34. The provisions of these regulations as to forfeiture shall apply in the case of non-payment of any sum which by the terms of issue of a share becomes payable at a fixed time whether on account of the nominal value of the share or by way of premium as if the same had been payable by virtue of a call duly made and notified.

Alteration of capital

35. The company may from time to time by ordinary resolution increase the share capital by such sum to be divided into shares of such amount as may be specified in the resolution.
36. Subject to the provisions of section 61 the company may by ordinary resolution consolidate and divide all or any of its share capital into shares of larger amount than its existing shares convert all or any of its fully paid-up shares into stock and reconvert that stock into fully paid-up shares of any denomination sub-divide its existing shares or any of them into shares of smaller amount than is fixed by the memorandum cancel any shares which at the date of the passing of the resolution have not been taken or agreed to be taken by any person.
37. Where shares are converted into stock the holders of stock may transfer the same or any part thereof in the same manner as and subject to the same regulations under which the shares from which the stock arose might before the conversion have been transferred or as near thereto as circumstances admit. Provided that the Board may from time to time fix the minimum amount of stock transferable so however that such minimum shall not exceed the nominal amount of the shares from which the stock arose. The holders of stock shall according to the amount of stock held by them have the same rights privileges and advantages as regards dividends voting at meetings of the company and other matters as if they held the shares from which the stock arose but no such privilege or advantage (except

participation in the dividends and profits of the company and in the assets on winding up) shall be conferred by an amount of stock which would not if existing in shares have conferred that privilege or advantage. such of the regulations of the company as are applicable to paid-up shares shall apply to stock and the words share and shareholder in those regulations shall include stock and stock-holder respectively.

38. The company may by special resolution reduce in any manner and with and subject to any incident authorised and consent required by law its share capital any capital redemption reserve account or any share premium account.

Capitalisation of profits

39. The company in general meeting may upon the recommendation of the Board resolve that it is desirable to capitalise any part of the amount for the time being standing to the credit of any of the company's reserve accounts or to the credit of the profit and loss account or otherwise available for distribution and that such sum be accordingly set free for distribution in the manner specified in clause (ii) amongst the members who would have been entitled thereto if distributed by way of dividend and in the same proportions. The sum aforesaid shall not be paid in cash but shall be applied subject to the provision contained in clause (iii) either in or towards paying up any amounts for the time being unpaid on any shares held by such members respectively paying up in full unissued shares of the company to be allotted and distributed credited as fully paid-up to and amongst such members in the proportions aforesaid partly in the way specified in sub-clause (A) and partly in that specified in sub-clause (B). A securities premium account and a capital redemption reserve account may for the purposes of this regulation be applied in the paying up of unissued shares to be issued to members of the company as fully paid bonus shares. The Board shall give effect to the resolution passed by the company in pursuance of this regulation.
40. Whenever such a resolution as aforesaid shall have been passed the Board shall make all appropriations and applications of the undivided profits resolved to be capitalised thereby and all allotments and issues of fully paid shares if any and generally do all acts and things required to give effect thereto. The Board shall have power to make such provisions by the issue of fractional certificates or by payment in cash or otherwise as it thinks fit for the case of shares becoming distributable in fractions and to authorise any 40 person to enter on behalf of all the members entitled thereto into an agreement with the company providing for the allotment to them respectively credited as fully paid-up of any further shares to which they may be entitled upon such capitalisation or as the case may require for the payment by the company on their behalf by the application thereto of their respective proportions of profits resolved to be capitalised of the amount or any part of the amounts remaining unpaid on their existing shares. Any agreement made under such authority shall be effective and binding on such Members.

Buy-back of shares

41. Notwithstanding anything contained in these articles but subject to the provisions of sections 68 to 70 and any other applicable provision of the Act or any other law for the time being in force the company may purchase its own shares or other specified securities.

General meetings

42. Annual General Meetings-The Company shall in addition to any other meetings in each year hold a General Meeting as its Annual General Meeting in accordance with the provisions of the Act at such time and place as may be determined by the Board and shall specify the meeting as such in the notice concerning the same. All General Meeting other than the Annual General Meetings shall be called Extraordinary General Meeting.
43. The Board may whenever it thinks fit call an extraordinary general meeting.(ii) If at any time directors capable of acting who are sufficient in number to form a quorum are not within India any director or any two members of the company may call an extraordinary general meeting in the same manner as nearly as possible as that in which such a meeting may be called by the Board. Notice of General Meetings-A General Meeting of the Company may be convened by giving not less than 21 days notice in writing. A General Meeting may be convened by giving shorter notice with the consent in writing of each Shareholder or as permitted by the Act. The notice shall be exclusive of the day on which it is given and the day on which the meeting as aforesaid is held. Every notice of a General Meeting shall specify the place date and time of the meeting and the proposed form of the resolutions to be passed. Where any business to be transacted at the meeting consists of special business as defined hereunder there shall be annexed to the notice of the meeting an explanatory statement setting out all material facts concerning such items of business as provided in the Act.

Proceedings at general meetings

44. (i) No business shall be transacted at any general meeting unless a quorum of members is present at the time when the meeting proceeds to business.(ii) Save as otherwise provided herein the quorum for the general meetings shall be as provided in section 103.(iii) A body corporate being a Member shall be deemed to be personally present if represented in accordance with Section 113 of the Act.
45. The chairperson if any of the Board shall preside as Chairperson at every general meeting of the company.
46. If there is no such Chairperson or if he is not present within fifteen minutes after the time appointed for holding the meeting or is unwilling to act as chairperson of the meeting the directors present shall elect one of their members to be Chairperson of the meeting.
47. If at any meeting no director is willing to act as Chairperson or if no director is present within fifteen minutes after the time appointed for holding the meeting the members present shall choose one of their members to be Chairperson of the meeting.
48. In case of a One Person Company the resolution required to be passed at the general meetings of the company shall be deemed to have been passed if the resolution is agreed upon by the sole member and communicated to the company and entered in the minutes book maintained under section 118 such minutes book shall be signed and dated by the member the resolution shall become effective from the date of signing such minutes by the sole member.

Adjournment of meeting

49. (i) The Chairperson may with the consent of any meeting at which a quorum is present and shall if so directed by the meeting adjourn the meeting from time to time and from place to place. (ii) No business shall be transacted at any adjourned meeting other than the business left unfinished at the meeting from which the adjournment took place. (iii) When a meeting is adjourned for thirty days or more notice of the adjourned meeting shall be given as in the case of an original meeting. (iv) Save as aforesaid and as provided in section 103 of the Act it shall not be necessary to give any notice of an adjournment or of the business to be transacted at an adjourned meeting. (v) Where a resolution is passed at an adjourned meeting of the Company or by the holders of any class of shares in the Company the resolution shall for all purposes be treated as having been passed on the date on which it was in fact passed and shall not be deemed to have been passed on any earlier date.

Voting rights

50. Subject to any rights or restrictions for the time being attached to any class or classes of shares on a show of hands every member present in person shall have one vote and on a poll the voting rights of members shall be in proportion to his share in the paid-up equity share capital of the company.
51. A member may exercise his vote at a meeting by electronic means in accordance with section 108 and shall vote only once.
52. In the case of joint holders the vote of the senior who tenders a vote whether in person or by proxy shall be accepted to the exclusion of the votes of the other joint holders. For this purpose seniority shall be determined by the order in which the names stand in the register of members.
53. A member of unsound mind or in respect of whom an order has been made by any court having jurisdiction in lunacy may vote whether on a show of hands or on a poll by his committee or other legal guardian and any such committee or guardian may on a poll vote by proxy.
54. Any business other than that upon which a poll has been demanded may be proceeded with pending the taking of the poll.
55. No member shall be entitled to vote at any general meeting unless all calls or other sums presently payable by him in respect of shares in the company have been paid.
56. No objection shall be raised to the qualification of any voter except at the meeting or adjourned meeting at which the vote objected to is given or tendered and every vote not disallowed at such meeting shall be valid for all purposes. Any such objection made in due time shall be referred to the Chairperson of the meeting whose decision shall be final and conclusive.

Proxy

57. The instrument appointing a proxy and the power-of-attorney or other authority if any under which it is signed or a notarised copy of that power or authority shall be deposited at the registered office of the company not less than 48 hours before the time for holding the meeting or adjourned meeting at which the person named in the instrument proposes to vote or in the case of a poll not less than 24 hours before the time appointed for the taking of the poll and in default the instrument of proxy shall not be treated as valid.
58. An instrument appointing a proxy shall be in the form as prescribed in the rules made under section 105.
59. A vote given in accordance with the terms of an instrument of proxy shall be valid notwithstanding the previous death or insanity of the principal or the revocation of the proxy or of the authority under which the proxy was executed or the transfer of the shares in respect of which the proxy is given. Provided that no intimation in writing of such death insanity revocation or transfer shall have been received by the company at its office before the commencement of the meeting or adjourned meeting at which the proxy is used.

Board of Directors

60. The number of the directors and the names of the first directors shall be determined in writing by the subscribers of the memorandum. Subject to the provisions of the Act the Company shall have at least three Directors subject to a maximum of twelve directors. Every Director who is in any way whether directly or indirectly concerned or interested whether personally or where the Shareholder nominating such director is an interested party in a contract or arrangement entered into by or on behalf of the Company shall disclose the name of their concern or interest at a meeting of the Board as required by the Act. The First Directors of the Company will be Mr Ravi Jakhar (DIN 02188690) Mr Deepal Shah (DIN 03097638) Mr Jatin Chokshi (DIN 00495015).
61. The remuneration of the directors shall in so far as it consists of a monthly payment be deemed to accrue from day-to-day. In addition to the remuneration payable to them in pursuance of the Act the directors may be paid all travelling hotel and other expenses properly incurred by them in attending and returning from meetings of the Board of Directors or any committee thereof or general meetings of the company or in connection with the business of the company.
62. The Board may pay all expenses incurred in getting up and registering the company.
63. The company may exercise the powers conferred on it by section 88 with regard to the keeping of a foreign register and the Board may (subject to the provisions of that section) make and vary such regulations as it may think fit respecting the keeping of any such register.
64. All cheques promissory notes drafts hundis bills of exchange and other negotiable instruments and all receipts for monies paid to the company shall be signed drawn accepted endorsed or otherwise executed as the case may be by such person and in such manner as the Board shall from time to time by resolution determine.
65. Every director present at any meeting of the Board or of a committee thereof shall sign his name in a book to be kept for that purpose.

66. Subject to the provisions of section 149 the Board shall have power at any time and from time to time to appoint a person as an additional director provided the number of the directors and additional directors together shall not at any time exceed the maximum strength fixed for the Board by the articles. Such person shall hold office only up to the date of the next annual general meeting of the company but shall be eligible for appointment by the company as a director at that meeting subject to the provisions of the Act.

Proceedings of the Board

67. The Board of Directors may meet for the conduct of business adjourn and otherwise regulate its meetings as it thinks fit. A director may and the manager or secretary on the requisition of a director shall at any time summon a meeting of the Board.
68. Save as otherwise expressly provided in the Act questions arising at any meeting of the Board shall be decided by a majority of votes. In case of an equality of votes the Chairperson of the Board if any shall have a second or casting vote.
69. The continuing directors may act notwithstanding any vacancy in the Board but if and so long as their number is reduced below the quorum fixed by the Act for a meeting of the Board the continuing directors or director may act for the purpose of increasing the number of directors to that fixed for the quorum or of summoning a general meeting of the company but for no other purpose.
70. The Board may elect a Chairperson of its meetings and determine the period for which he is to hold office. If no such Chairperson is elected or if at any meeting the Chairperson is not present within five minutes after the time appointed for holding the meeting the directors present may choose one of their number to be Chairperson of the meeting.
71. The Board may subject to the provisions of the Act delegate any of its powers to committees consisting of such member or members of its body as it thinks fit. Any committee so formed shall in the exercise of the powers so delegated conform to any regulations that may be imposed on it by the Board.
72. A committee may elect a Chairperson of its meetings. If no such Chairperson is elected or if at any meeting the Chairperson is not present within five minutes after the time appointed for holding the meeting the members present may choose one of their members to be Chairperson of the meeting.
73. A committee may meet and adjourn as it thinks fit. Questions arising at any meeting of a committee shall be determined by a majority of votes of the members present and in case of an equality of votes the Chairperson shall have a second or casting vote.
74. All acts done in any meeting of the Board or of a committee thereof or by any person acting as a director shall notwithstanding that it may be afterwards discovered that there was some defect in the appointment of any one or more of such directors or of any person acting as aforesaid or that they or any of them were disqualified be as valid as if every such director or such person had been duly appointed and was qualified to be a director.
75. Save as otherwise expressly provided in the Act a resolution in writing signed by all the members of the Board or of a committee thereof for the time being entitled to receive notice

of a meeting of the Board or committee shall be valid and effective as if it had been passed at a meeting of the Board or committee duly convened and held.

76. In case of a One Person Company where the company is having only one director all the businesses to be transacted at the meeting of the Board shall be entered into minutes book maintained under section 118 such minutes book shall be signed and dated by the director the resolution shall become effective from the date of signing such minutes by the director.

Chief Executive Officer, Manager, Company Secretary or Chief Financial Officer

77. Subject to the provisions of the Act a chief executive officer manager company secretary or chief financial officer may be appointed by the Board for such term at such remuneration and upon such conditions as it may think fit and any chief executive officer manager company secretary or chief financial officer so appointed may be removed by means of a resolution of the Board a director may be appointed as chief executive officer manager company secretary or chief financial officer.

78. A provision of the Act or these regulations requiring or authorising a thing to be done by or to a director and chief executive officer manager company secretary or chief financial officer shall not be satisfied by its being done by or to the same person acting both as director and as or in place of chief executive officer manager company secretary or chief financial officer.

The Seal

79. The Board shall provide for the safe custody of the seal. The seal of the company shall not be affixed to any instrument except by the authority of a resolution of the Board or of a committee of the Board authorised by it in that behalf and except in the presence of at least two directors and of the secretary or such other person as the Board may appoint for the purpose and those two directors and the secretary or other person aforesaid shall sign every instrument to which the seal of the company is so affixed in their presence.

Dividends and Reserve

80. The company in general meeting may declare dividends but no dividend shall exceed the amount recommended by the Board.
81. Subject to the provisions of section 123 the Board may from time to time pay to the members such interim dividends as appear to it to be justified by the profits of the company.
82. The Board may before recommending any dividend set aside out of the profits of the company such sums as it thinks fit as a reserve or reserves which shall at the discretion of the Board be applicable for any purpose to which the profits of the company may be properly applied including provision for meeting contingencies or for equalizing dividends and pending such application may at the like discretion either be employed in the business of the company or be invested in such investments (other than shares of the company) as the Board may from time to time think fit. The Board may also carry forward any profits which it may consider necessary not to divide without setting them aside as a reserve.
83. Subject to the rights of persons if any entitled to shares with special rights as to dividends all dividends shall be declared and paid according to the amounts paid or credited as paid on the shares in respect whereof the dividend is paid but if and so long as nothing is paid upon

any of the shares in the company dividends may be declared and paid according to the amounts of the shares. No amount paid or credited as paid on a share in advance of calls shall be treated for the purposes of this regulation as paid on the share. All dividends shall be apportioned and paid proportionately to the amounts paid or credited as paid on the shares during any portion or portions of the period in respect of which the dividend is paid but if any share is issued on terms providing that it shall rank for dividend as from a particular date such share shall rank for dividend accordingly.

84. The Board may deduct from any dividend payable to any member all sums of money if any presently payable by him to the company on account of calls or otherwise in relation to the shares of the company.
85. Any dividend interest or other monies payable in cash in respect of shares may be paid by cheque or warrant sent through the post directed to the registered address of the holder or in the case of joint holders to the registered address of that one of the joint holders who is first named on the register of members or to such person and to such address as the holder or joint holders may in writing direct. Every such cheque or warrant shall be made payable to the order of the person to whom it is sent.
86. Any one of two or more joint holders of a share may give effective receipts for any dividends bonuses or other monies payable in respect of such share.
87. Notice of any dividend that may have been declared shall be given to the persons entitled to share therein in the manner mentioned in the Act.
88. No dividend shall bear interest against the company.

Accounts

89. The Board shall from time to time determine whether and to what extent and at what times and places and under what conditions or regulations the accounts and books of the company or any of them shall be open to the inspection of members not being directors. No member (not being a director) shall have any right of inspecting any account or book or document of the company except as conferred by law or authorised by the Board or by the company in general meeting.

Winding up

90. Subject to the provisions of Chapter XX of the Act and rules made thereunder if the company shall be wound up the liquidator may with the sanction of a special resolution of the company and any other sanction required by the Act divide amongst the members in specie or kind the whole or any part of the assets of the company whether they shall consist of property of the same kind or not. For the purpose aforesaid the liquidator may set such value as he deems fair upon any property to be divided as aforesaid and may determine how such division shall be carried out as between the members or different classes of members. The liquidator may with the like sanction vest the whole or any part of such assets in trustees upon such trusts for the benefit of the contributories if he considers necessary but so that no member shall be compelled to accept any shares or other securities whereon there is any liability.

Indemnity

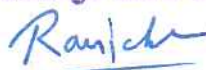
91. Every officer of the company shall be indemnified out of the assets of the company against any liability incurred by him in defending any proceedings whether civil or criminal in which judgment is given in his favour or in which he is acquitted or in which relief is granted to him by the court or the Tribunal.

SUBSCRIBER DETAILS					
S.No.	Name, Address, Description and Occupation	DIN/PAN/ Passport Number	No. of shares taken	DSC	Dated:
1	Name: Allcargo Logistics Limited Address: 6th Floor, Allcargo House, CST Road, Kalina, Santacruz East, Mumbai- 400098 Authorised Representative: Mr Devanand Mojdra, Fathers Name: Parshottam Mojdra Address: I/734, 7th Floor, Raj Arcade I Wing Chs Ltd, Near Jain Temple, Mahavir Nagar, Kandivali West, Mumbai- 400067 Occupation: Service Vide Resolution Dated July 11, 2023	AHRPM7047F	1 Equity	Sd/-	16.08.2023
2	Name: Shashi Kiran Shetty Address: Ashirwad Bungalow, CTS No. C/715, Carter Road, Near Carter Road Police Chowki, Bandra (West), Mumbai – 400050 Nominee of Allcargo Logistics Limited having its Registered Office At 6th Floor, Allcargo House, CST Road, Kalina, Santacruz (East), Mumbai-400098 Occupation: Business Vide Resolution Dated July 11, 2023	00012754	1 Equity	Sd/-	16.08.2023
3	Name: Adarsh Hegde Address: Greenstar Rizvi Complex, Sherley Rajan Road, Bandra (West), Mumbai 400050 Father's name: Sudhakar Hegde Nominee of Allcargo Logistics Limited having	00035040	1 Equity	Sd/-	16.08.2023

	its Registered Office At 6 th Floor, Allcargo House, CST Road, Kalina, Santacruz (East), Mumbai-400098 Occupation: Business Vide Resolution dated July 11, 2023				
4	Name: Arathi Shetty Address: Ashirwad Bungalow, CTS No. C/715, Carter Road, Sangeet Samrat Naushad Ali Marg, Carter Rd, Bandra (West), Mumbai -400050 Fathers Name: Sudhakar Hegde Nominee of Allcargo Logistics Limited having its Registered Office At 6 th Floor, Allcargo House, CST Road, Kalina, Santacruz (East), Mumbai-400098 Occupation: Service Vide Resolution dated July 11, 2023	00088374	1 Equity	Sd/-	16.08.2023
5	Name Ravi Jakhar Address: Flat No. B- 2302, Esquire CHSL, 23rd Floor, Oberoi Garden City, Off Western Express Highway, Goregaon (East), Mumbai - 400063 Fathers Name: Ramswaroop Jakhar Nominee of Allcargo Logistics Limited having its Registered Office At 6 th Floor, Allcargo House, CST Road, Kalina, Santacruz (East), Mumbai-400098 Occupation: Service Vide Resolution dated July 11, 2023	02188690	1 Equity	Sd/-	16.08.2023
6	Deepal Shah, Shah Address: 1102, B- Wing, 11th Floor Navbahar Lallubhai Park Road Extension, Vile Parle (West), Mumbai 400056	03097638	1 Equity	Sd/-	16.08.2023

	Fathers Name: Vinod Champaklal Nominee of Allcargo Logistics Limited having its Registered Office At 6 th Floor, Allcargo House, CST Road, Kalina, Santacruz (East), Mumbai-400098 Occupation: Service Vide Resolution dated July 11, 2023				
7	Jatin Choksi, Address: 603, Parasrampur Enclave, Haji Bapu Road, Malad East, Mumbai- 400097 Fathers Name: Jayantilal Chokshi Occupation: Service Nominee of Allcargo Logistics Limited having its Registered Office At 6 th Floor, Allcargo House, CST Road, Kalina, Santacruz (East), Mumbai-400098 Occupation: Service Vide Resolution dated July 11, 2023	00495015	1 Equity	Sd/-	16.08.2023
	Total Shares Taken		7 Equity		
Signed before me					
Name	Address, Description and Occupation	DIN/PAN/ Passport Number/ Membership Number	DSC	Dated	
FCS JATIN PRABHAKAR PATIL	NIDHI APARTMENT NO.1, FLAT NO. 51, LIBERTY GARDEN ROAD NO. 3, MALAD WEST, MUMBAI 400 064	7282	Sd/-	16.08.2023	

**Certified True Copy
For Allcargo ECU Limited**



Authorised Person