

**THE COMPANIES ACT, 1956**  
**COMPANY LIMITED BY SHARES**  
**MEMORANDUM OF ASSOCIATION**  
**OF**  
**<sup>1</sup>ALLCARGO LOGISTICS LIMITED**

- I. The name of the Company is **<sup>2</sup>ALLCARGO LOGISTICS LIMITED.**
- II. The Registered Office of the Company will be situated in the State of Maharashtra.
- III. The objects for which the company is established are:
- (A) **THE MAIN OBJECTS OF THE COMPANY TO BE PURSUED BY THE COMPANY ON ITS INCORPORATION:**
1. To carry on the business of storage, warehousing, transportation and handling of all kinds of cargo, whether containerized or not, from any port station to any container freight station or to any inland container depot and freight carriers, transportation of goods, animals or passengers from place to place either by land or by air, sea or partly by sea and partly by land or air, whether by means of motor vehicles and/or aeroplanes or other means of transport, to establish and to construct and operate container freight stations, inland container depots, and allied activities and operate railway sidings and to own, lease, use container and deploy the containers in the business of international freight forwarding, by means of road, sea, transport and multimodal transport, and to carry on the business of clearing & shipping agent, hirers, fleet owners of trucks, trailers, cranes, bulldozers and all types of earth moving equipments and machines.
- 1(a) To undertake and carry on the business of carriers, shipowners; ship brokers, ship agents, ship underwriters, ship managers, tug-owners, freight brokers, freight contractors, carriers of good and passengers by land air and water, transport haulage and general contractors, barge owners, and wharfingers.
- 1(b) <sup>3</sup> To carry on the business of warehousing and logistics including industrial warehousing, logistics parks and to setup, construct, develop, acquire, deal-in, in any warehousing or logistics infrastructure including industrial warehouses, industrial park(s), logistics park(s), multimodal logistics park(s), infrastructure park(s) and such other related or similar warehousing or logistic facilities and for that purpose, to enter into transactions to buy, develop, acquire, purchase, lease, cut to size, handover, or deal in any other form and types of lands, buildings, properties and to develop, construct, build, alter, acquire, source convert, improve, design, erect, establish, equip, dismantle, pull down, turn to account, furnish, level, decorate fabricate, install, finish, repair, maintain, search, survey, examine, inspect, locate, modify, own, operate, protect, promote, provide, participate, file bids, and participate in auctions, reconstruct, grout, dig, excavate, pour, renovate, remodel, rebuild, undertake, contribute, assist and to act or provide services relating to warehouses, factories, buildings, structures, drainage and sewage works, water distribution, storage and filtration systems, docks, harbours, piers, irrigation works, foundation works and to carry on all or any of the forgoing activities for providing building materials, goods, plants, machineries, equipment, accessories, parts, tools, fittings, articles, materials and facilities and to sell, lease, forward sell, exchange and otherwise deal in warehouses, industrial parks, logistics parks and infrastructure parks and such other similar ancillary facilities for warehousing and storage.
- 1(c) <sup>3A</sup> To carry on the business of logistic solutions including supply chain management for clients in India and abroad and to provide integrated logistic services as importers, exporters, merchants, wholesalers, distributors, agents, commission agents assemblers, agents, brokers, traders and dealers or otherwise of all kinds of products, goods, articles, merchandise and commodities.

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<sup>1</sup> Amended vide special resolution passed at the Extra - Ordinary General Meeting held on July 15, 2011

<sup>2</sup> Amended vide special resolution passed at the Extra - Ordinary General Meeting held on July 15, 2011

<sup>3 & 3A</sup> Amended vide special resolution passed by Postal Ballot on September 26, 2018.

- 1(d) <sup>3B</sup> To construct, develop, maintain, build, equip, hire or otherwise deal with the ports, shipyard, jetties, harbours, docks, ship breaking, ship repair, ship building at any port in India or otherwise.

**(B) THE OBJECTS INCIDENTAL OR ANCILLARY TO THE ATTAINMENT OF THE MAIN OBJECTS:**

2. To carry on activities connected with transport business with store houses, godowns, warehouses and other buildings for the housing and repairs of trucks, lorries, motor cars and omnibuses and for storage of fuel and other oils required for the working of the said vehicles and maintaining garages.
3. To undertake and carry out consolidation, containers, packaging, packaging of all types, forwarding agents, domestic and all India freight carrier service on board service, specifically fragile and/or special articles, undertake collection of goods from various parts and from various places, to undertake on "Turnkey Basis" transport of goods from manufacturing place to the customs, completing all formalities of excise, customs, octroi, insurance documentation for banking and shipping, invoices reports, engineering plans, blue prints, tenders, product literature, inter-office-correspondence all samples of clothing, machine parts, slides, transparencies, diskettes, computer tapes, samples of unrestricted items, gifts parcels the service draw the line however, at foodstuffs, liquor and tobacco.
4. To co-operate and reciprocate with Transporters and Carriers in India for rendering every assistance, financial or otherwise, in meeting any unforeseen crisis and adopting means to disseminate true and helpful information and knowledge amongst the clients in particular and the public a general about the transport and other business of the Company of Transport and Carriers business in India.
5. To carry on the business as clearing, forwarding and carting, agents and contractors and to hire or charter motor bus, motor lorries, trucks, motor cars, wagons, carts and carriages of every descriptions, taxis for the purpose of carrying goods.
6. To construct, purchase, take on rent or otherwise acquire garages, store-houses and other buildings for the housing or repairs of transport vehicles and for the storage of fuel, stores, spares, oils and other materials required for the working of the above vehicles the warehousing of the cargo and passengers transported.
7. To obtain licences to ply trucks, buses and other vehicles on prescribed routes.
8. To employ experts to investigate and examine into the conditions, prospects, value, character and circumstances of any business concerns and undertakings having similar business and generally of any assets, concessions, properties or rights.
9. To utilise and to exploit the result of scientific researches and to get patent rights in respect of discoveries, inventions, improvements and processes developed by the Company.
10. To acquire and take over business or undertaking carried on in connecting with any land or building which the Company may desire to acquire or become interested in and the whole or any of the assets and liabilities of such business or undertaking and to carry on the same or to dispose of or remove or put an end thereto or otherwise deal with the same as may seem expedient.
11. To collaborate with Indian or foreign firms for acquiring or offering technical know-how, or to employ foreign technicians or experts or advisers on a contract basis or otherwise and to loan on suitable terms in Company's technicians, experts and others to other parties in or outside India for developing and to send out to foreign countries the Company's own technicians, plants, machinery, tools for developing industries in foreign countries on a joint venture basis or otherwise and to send out Company's men to foreign countries for further training.
12. To acquire and/or provide technical know-how and management services to parties in India or elsewhere its connection with transport activities.

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<sup>3B</sup> Amended, pursuant to the Scheme of Amalgamation (Merger by Absorption) between Allcargo Shipping Co. Private Limited with the Company sanctioned by Hon'ble National Company Law Tribunal, Mumbai Bench vide Order dated 27<sup>th</sup> September, 2019

13. To acquire and undertake the whole or any part of the business, property and liabilities of any person or company carrying on any business which the Company is authorised to carry on and to promote, subscribe to or assist any public or private work or undertaking offering facilities for or conducting in any way to the purposes of profit of the Company and to hold shares or interest in any such company or partnership.
14. To enter into partnership or into any arrangement for sharing profits, union of interests, co-operation, joint venture, reciprocal concession or otherwise with any person or company carrying on or engaged in or about to carry on similar business or otherwise assist any such person or company and to take or otherwise acquire shares and securities of any such company and to hold, sell or otherwise deal with the same.
15. To form or let out the traffic or business of the Company or any part thereof or to sell or transfer the same or any part thereof, permanently or temporarily to any other company or companies or persons as may be thought desirable on any terms and conditions which may be thought proper.
16. To enter into any contract or arrangements with any Government or authority supreme, municipal, local or otherwise that may seem conducive to the Company's objects or any of them and to obtain from any such Government or authority any rights, privileges and concessions.
17. To acquire, buy, purchase, lease or otherwise acquire, hold, sell, exchange, grant and dispose of lands, buildings, offices, shops, warehouses, laboratories, garages and premises of every description, mortgages, charges, grants, concessions, leases, contracts; policies, book-debts and claims and any interest in any movable or immovable property and any claim against such property.
18. To invest and deal with the moneys of the Company not immediately required upon such securities and in such manner as may from time to time be determined and particularly by way of advance or deposit with or without interest to or with any bank, corporation, person or persons.
19. To draw, make, issue, endorse, negotiate, execute or discount bills of exchange, cheques, promissory notes, drafts, clean bills, hundies, bills of lading, railway receipts, warrants, debentures and other negotiable or transferable instruments or documents of title and to buy or sell or deal in the same.
20. To lend money either with or without security and generally to such person on such terms as may seem expedient and in particular to customers and others having dealings with the Company and to guarantee the performance of any contracts by any such person, provided that the Company shall not carry on the business of banking as defined by the Banking Regulation Act, 1949.
21. To purchase or otherwise acquire and undertake the whole or any part of the business, property, rights and liabilities of any person, firm or companies, carrying on any business which this Company is authorised to carry on, to purchase, acquire and sell property, shares, debentures of any such person, firm or company and to conduct, make or carry into effect any arrangement in regard to the winding up of the business of any such person, firm or company.
22. To promote and form and to be interested in and take hold of and dispose of shares in other companies having similar objects for all or any of the objects mentioned in this Memorandum and to subsidise or otherwise assist any such company.
23. To payout of the funds of the Company all expenses of and incidental to the promotion, formation, organisation, registration, advertisements and establishments of the Company and the issue and subscription of shares or loan capital including brokerage and/or commission in respect thereof and also all expenses attending the issue or any circular or notice and the printing, stamping, circulation of proxies and forms to be filled up by the members of the Company.
24. Subject to the provisions of the Companies Act, 1956, to place, to reserve or to distribute as bonus shares among the members or otherwise to apply as the Company may from time to time think fit, any moneys received by way of premiums on shares or debentures issued at premium by the Company.
25. To insure against loss of moneys, principal and interest lend, invested or secured as mortgage, debenture, deposits and loans of every kind and to banking property, investment or financial companies.

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26. To make gifts or grant houses to the Directors or any other person who are or have been in the employment of the Company and to provided for the welfare of persons in the employment of the Company or formerly in its employment and the widows and children of such person and dependent upon them by granting money or pensions, making payments towards insurances or by instituting a pension scheme, pension schemes, providing schools, residing rooms, places or recreation, subscribing to sick or benefit clubs hospitals and other institutions or societies or otherwise as the Company shall think fit and generally to make donations, contributions, grants or subscriptions to such person or objects for such purposes and in such cases as may seem expedient.
  27. To establish and suggest or aid in the establishment and support of associations. institutions, funds, trusts and conveniences calculated to benefit the employees or ex-employees of the Company or its predecessors in business or the dependents or connections of such persons to grant pension and allowances and make payments towards insurance and to support, subscribe, contribute to or otherwise assist any charitable, benevolent, religious, scientific, national or any other institutions, associations, organizations, objects or purposes or for any exhibition and without prejudice to the generality of the foregoing provision and in furtherance thereof the Directors may give such aid, support or assistance to such individuals and bodies (incorporate or unincorporated) including in particular:
    - (i) grant of loans without or at interest and without or with such security and repayable in installment; and
    - (ii) grants or contribution towards maintenance of any support to any individual or body.
  28. To provide for the welfare of any employee or employees (part or present) of the Company, their wives, widows and families or the dependents or connections' of such persons by grants of money, pension, allowances, bonus or other payment or by creating and from time to time subscribing to provident institutions or associations, funds or trusts and by providing or subscribing to or contributing towards places of instruction and recreation, hospitals and dispensaries, medical and other attendance and assistance as the Company shall think fit and otherwise to assist or aid by the Company either by reason or locality of operations of utility to the Company or its employees.
  29. Subject to the provisions of the Companies Act, 1956, to distribute any of the property of the Company amongst the members in specie or in kind in case of winding up of the Company.
  30. To adopt such means of making known the business of the Company as may seem expedient and in particular by advertising to the press by circulars, posters, by, purchase and exhibition of works of art or interest, by publication of books and periodicals and by granting prizes, rewards and donations (including donations to any fund for charitable or public purposes).
  31. To establish branches or agencies, whether by means of local boards or otherwise anywhere in India or elsewhere at any place or places throughout the world, for the purposes of enabling the Company to carry on its business more efficiently and to discontinue and reconstitute any such branches or agencies.
  32. To purchase, take on lease or in exchange or otherwise acquire, sell, rent out or lease or give on lease and licence any lands of any tenure or descriptions and buildings or parts of buildings, interest in and any rights over or connected with any such lands, buildings, structures.
  33. To pay for any properties, rights or privileges acquired by this Company either in shares of this Company or partly in shares and partly in cash otherwise and to give shares of the Company in exchange for shares of any other company.
  34. To sell, issue, mortgage, surrender, abandon and in any other manner deal with or dispose of the undertaking or property of the Company or any part thereof for such consideration or as the Company may think fit and in particular for shares, debentures and other securities of any other company having objects altogether or in part similar to those of this Company.
  35. To subscribe to or otherwise aid benevolent, charitable or other institutions or objects of a public character or which have any moral or other claim or support or aid by the Company by reason of the locality of its operations or otherwise.
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36. To create any depreciation fund, sinking fund, insurance fund or any other special fund whether for depreciation or for repairing, improving, extending or maintaining the business or any other purposes conducive to the interest of the Company.
37. Subject to the provisions of Section 58-A and Directives of Reserve Bank of India, to borrow or raise money, at interest or otherwise in such manner as the Company may think fit and in particular by the issue of debentures or debenture stock perpetual or otherwise including debentures or debenture-stock convertible into shares of this or any other company or companies or perpetual amenities and in security of any such money so borrowed, raised or received, to mortgage, hypothecate, pledge or charge the whole or any part of the property, assets or revenue of the Company, present or future including its uncalled capital by special assignment or otherwise and to transfer or convey the same absolutely or in trust and to give the lenders powers of sale and other powers as may seem expedient and to purchase, redeem, exchange, vary, extend or payoff and from time to time re-issue any such securities. But the Company shall not do any banking business as defined in the Banking Regulation Act, 1949.
38. To secure the payment of any moneys borrowed or raised or owing or the performance of obligations incurred by the Company by the creation and issue of redeemable or irredeemable or perpetual debentures, bonds, debenture-stocks, payable to bearer or otherwise or by mortgages, charges or other securities and to further secure or collaterally secure any securities of the Company by a Trust Deed.
39. To open current, overdraft, loan, cash credit, deposit or saving bank account with any bank, company, firm and/or person and to draw and endorse cheques, pay slips, telegraphic transfers and to withdraw moneys from such account and otherwise to operate thereon.
40. To apply or join in applying any Central or State Governments, Local improvement Trust, Municipalities or Local Board or other authority or body, national or foreign for and to obtain or in any way assist in obtaining any act of parliament, laws, decrees, concessions, orders, rights or privileges or advantages, that may seem conducive to the objects of this or any other company or for enabling this or any other company's constitution to oppose any proceedings or applications which may seem calculated directly or indirectly to prejudice the interest of this or any other company, to prove this or any other company to be legalised, registered or incorporated if necessary, in accordance with the laws of any country, state or place in which it may propose to carry on operations to establish and maintain any agencies of the Company and to open and keep a foreign register or registers of this or any other company in any foreign country and to allocate any member of these or any other shares in this or any other company to such register or registers.
41. To sell, improve, manage, exchange, lease, mortgage, enfranchise, dispose of, turn to account or otherwise deal with all or any part of the properties and rights of the Company.
42. To amalgamate with any other company having objects altogether or in part similar to those of this Company.
43. To purchase, take on lease or in exchange, hire or otherwise acquire any moveable and immoveable property, any rights or privileges which the Company may think necessary or convenient for the purpose of its business and particularly any lands, buildings, works, collieries, coal mines, minerals, mining rights and metalliferous lands and any interest therein, machinery, plant, stock-in-trade, rolling stock wherever warehouses and offices are situated.
44. To apply for, tender, purchase or otherwise acquire any contracts, sub-contracts, licences and concessions for or in relation to the objects or business herein mentioned or any of them and to undertake, execute, carry out, dispose of or otherwise turn to account the same.
45. To sub-let all or any contracts from time to time and upon such terms and conditions as may be thought expedient.
46. To undertake and execute any contracts, for works involving the supply or use of any machinery and to carry out any ancillary or other works comprised in such contracts.
47. To undertake and execute any trusts, the undertaking whereof may seem desirable to the Company.

48. To appoint engineers, contractors, managers, brokers, canvassers, agents and other persons and to establish and maintain agencies or branches in any part, of India or elsewhere for the purpose of the Company and to discharge and to discontinue the same.
49. To apply for; purchase or otherwise acquire any interest in any receipts, inventions, patents, trade marks, licences, concessions or the like conferring exclusive or nonexclusive or limited right to use the same or any secret or other informations as to any invention in relation to the processing, manufacture, treatment, storage, application and use of products of the Company or of any apparatus and/or machinery and equipment used in such processing, manufacture, treatment, storage, application and use or generally any invention and to use, exercise, develop, grant, licence in respect thereof or otherwise turn to account the properties, rights and information so acquired.
50. To exchange, sell, convey, mortgage, assign or let on lease or leases the whole or any part of the property (whether moveable or immovable) of the Company and to accept as consideration for or in lieu thereof other land or cash or government securities or securities guaranteed by the Government of India or State Governments or Municipal, Port Trust, Railway or other authority of shares, debentures, stocks, bonds or securities of any other joint-stock company or companies or partly the one or partly the other or such other property to take back or require any Property so disposed of by repurchasing or leasing the same for such price or prices and on such terms and conditions as the Company may think fit.
51. To invest money at interest on the security of land of any tenure, buildings, farming stock, stocks, shares, securities, merchandise and any other property and generally to lend and advance money to any persons, firms or companies with or without security and upon such terms and subject to such considerations as may be deemed expedient.

**(C) OTHER OBJECTS:**

52. To purchase land and other constructed buildings to sell.
53. To manufacture, sell and export hardware materials such as raw fittings and other house building materials.
54. To carry on the business of running motor, lorries, motor lines and routes as the Company think fit and to transport passengers and goods and generally to do the business of common carriers.
55. To carry on the business of merchants, garage proprietors or live stock stable keepers, job masteres, farmers, dairymen, importers and brokers of food, live and deal stock, and foreign produce of all descriptions, perfumers, chemicals, laundries, reading, writing and newspaper rooms, libraries, ground and places of amusements, recreation sports, entertainment and instruction of all kinds, tobacco, and cigar merchants, travel agents, bank mukadams for railways, shipping and airways and road transport contractors, companies or bodies and carriers by land, water and air, barging, property and freight contractors, forwarding agents, clearing agents, stevedores, ship chandlers, caterers and insurers of ship, crafts, goods and other property, theatrical and opera box office owners, ship proprietors, cinema exhibitions, producers and distributors, and merchants and to carry on the business of swimming pools, plying of launches and boats.
56. To carry on business as manufacturers of and dealers in bread, flour, rava, maida, biscuits and farinaceous compounds and materials of every description.
57. To carry on the business of manufacturers of and dealers in sugar, gur, khandasari, sugar candy, chocolates, toffees and other allied products.
58. Subject to the provisions of Law, to carry on the business as brewers, distillers and manufacturers of and merchants and dealers in vinegar, acetic acid, glucose, wines, spirits, beers, porters, malt, hops, grain, meal, yeast, aerated water, carbonic acid gas, mustard.
59. To carry on the business of stationers, printers, lithographers, stereotypers, electrotypers, photographic printers, photolithoraphers, engravers, dyesinkers, envelope manufacturers, book binders, account book manufacturers, machine rules, numerical printers, paper makers, paper bag and account book makers, box makers, cardboard manufacturers, type founders, photographers, manufacturers of and dealers in playing, visiting, railway, festive, complimentary and fancy cards and valentines, dealers in

parchment, dealers in stamps, agents for payment of stamp and other duties, advertising agents, designers, draughtsmen, ink manufacturers, pen and ball pen and pencil manufacturers, book sellers, publishers, paper manufacturers and dealers in the material used in the manufacture of paper.

60. To carry on the business of tobacconists in all its branches and to sell, make up and manufacture tobacco, cigars, cigarettes, snuffs usually sold by tobacconists.
61. To carry on the business of manufacturers of and dealers in boots, shoes, clogs and all kinds of footwear and leather and plastic goods, lasts, boots, trees, laces, buckles, leggings and accessories and fittings.
62. To carry on business as goldsmiths, jewellers, gem merchants, importers and exporters of bullion and buy, sell and deal (wholesale and retail) in bullion, precious stones, jewellery, gold or silver plates, cups, shields, electroplates.
63. To carry on the business as manufacturers of and dealers in all types of valves, pumps and engineering products of all types, machinery and machinery parts, spare parts, instrumentation and systems and machinery generally to import and export such items and/or to deal and trade in them.
64. To carry on the business of manufacturers or dealers in calculating machines, computers, cleaners, sewing and printing machines, air-conditioning equipments, air-conditioners, refrigerators, coolers, ice-cream manufacturing machinery, typewriters and to maintain air-conditioned godowns for storage of foods.
65. To carry on the business of a steam and general laundry and to wash, clean, purify, scour, bleach, wring, dry, iron, colour, dye, disinfect, renovate and prepare for use all articles of wearing apparel, household, domestic and other cotton, silk and woollen fabrics, repair, let on hire, alter, improve, treat and deal in all apparatus, machines, materials and articles thereof.
66. To manufacture and deal in refrigerators, coolants, ice manufacturers and heavy water, mineral water.
67. To carry on the business of cold storage of fruits, vegetables, seeds, fish, meat, agricultural products, milk and dairy products and other perishable items.
68. To carry on and undertake the business of leasing and hire purchase finance company and to finance, lease operations such as hiring, letting on hire equipments, plant and machinery and to assist finance of hire purchase or deferred payments or to subsidise, finance or assist in subsidising or financing the sales and maintenance of goods or commodities upon terms and conditions and to undertake leasing finance for immovable and moveable properties and to deal with them including sale and resale thereof.
69. To carry on all or any of the business of builders and contractors, architects, decorators, merchants and dealers in stones, sand, lime, bricks, cement, timber, hardware and other building materials and acting as house agents.
70. To carry on the business of production, distribution or exhibition of films and motion pictures including the running of theatres, cinemas, studios and cinematographic shows and exhibitions.
71. To establish and work cement manufacturers, lime burners and ceramics, including sanitary fittings and chinaware.
72. To carry on the business of manufacturers of or dealers in tractors, automobiles, earthmoving equipments, internal combustion engines, boilers, locomotive and compressors.
73. To manufacture and/or deal in automobile parts, spare parts and components of machineries and to act as agents for manufacture of various parts and components.
74. To cultivate, grow, produce or deal in any agricultural and to clarify on all or any of the business of farmers, dairymen, milk contractors, dairy farmers, millers, surveyors and vendors of milk and milk products, condensed milk and powdered milk, cream, cheese, butter, poultry, fruits, vegetables, cash crops and provisions of all kinds growers of and dealers in com, hay and straw, seedsmen and nurserymen and to buy, sell, manufacture and trade in any goods usually traded in the above business

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or businesses inclusive of staple foods and medical preparations from milk, vegetables and animal products or any substitute for any of them associated with the farming interests.

75. To cultivate tea, coffee, cinchona, rubber and to carry on the business of planters, in all its branches, to carry on and do the business of cultivating, winners and buyers of every kind of vegetables, minerals, to prepare, manufacture and render marketable any such products and to sell, dispose of and deal in any such produce, either in the prepared, manufactured or raw state and either by wholesale or retail.
76. To establish and maintain shipping lines and plying vessels between any ports and to carry on business as freight contractors, carriers, barge owners, forwarding and clearing agents.
77. To carry on manufacture and sale of patent medicines and preparations and generally to carry on the business of manufacturers buyers and sellers of and dealers in all kinds of medicines and medical preparations and drugs whatsoever and obtain patents for them.
78. To carry on the business of manufacturers or dealers in soaps pulp and paper of all kinds and articles made from paper or pulp and materials used in the manufacture or treatment of paper including card-board, mill boards and coiling paper and packaging cartons and newsprints and photographic raw films.
79. To carry on the business of manufacturers or dealers in soaps, cosmetics, perfumes and toilet requisites.
80. To manufacture and deal in chemical products such as coal and coaltar products and their intermediates, dyes, drugs, medicines and pharmaceuticals, petroleum and its products and derivatives, paints, pigments and varnishes, explosives and ammunitions, vegetable oils their products and derivatives, all types of heavy chemicals such as sulphuric and other acids, caustic soda, ash, all types of textiles, chemicals and sizing and finishing materials, cement and allied products, photographic chemicals, clay and boards including straw boards and glycerin and allied products, all industrial and pharmaceutical, organic and inorganic chemicals, fertilisers, pesticides, manures, fungicides and allied products, fats, wares and their products, hides, skins and leather.
81. To carry on the business of distributors for petroleum companies, to turn service station for the repairs and servicing of automobiles and to manufacture or deal in fuel oils.
82. To carry on the business of manufacturers and dealers in all types of rubbers, leather, celluloid, bakelite, plastic and all other chemicals, rubber and plastic goods, particularly industrial tools, rollers, sheets, boltings and consumer goods such as tyres, tubes and other allied produces, chapals, shoes, toys, medical and surgical goods and all other kinds of products.
83. To carry on the business of iron founders, makers, of scientific, industrial and surgical instruments, mechanical engineers and manufacturers of agricultural implements and other machinery, steel castings and forging and malleable iron and steel castings, tool makers, brass founders, metal workers, boiler makers, mill wrights, machinists, iron and steel converters, smiths, metallurgists, electrical engineers, water supply engineers, gas makers and merchants and to buy, sell, manufacture, repair, convert, alter, let on hire and deal in machinery, implements, rolling stock and hardware of all kinds.
84. To carry on any business relating to the mining of minerals, the production, manufacture and preparations of any other mineral which may be usefully or conveniently combined with the engineering or manufacturing business of the Company or any contracts undertaken by the Company and either for the purposes only of such contracts or as independent business.
85. To carry on the trades or business of manufacturers of ferromanganese, colliery proprietors, coke manufacturers, miners, smelters, engineers and tin plate makers in all their respective branches.
86. To carry on the business of electrical engineers, electricians, contractors, manufacturers, constructors, suppliers of and dealers in electric and other appliances, electric motors, fans, lamps, furnaces, household, appliances, batteries, cable, wire lines, drycells, accumulators, lamps and to manufacture and deal in all apparatus and things required or capable of being used in connection with the generation, distribution, supply, accumulation and employment of electricity, including in the terms electricity all powers that may be directly or indirectly there from or may be incidentally hereafter discovered in dealing with electricity.



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87. To carry on the business of manufacturing, assembling, buying, selling, re-selling, exchanging, altering, importing, exporting, hiring, letting on hire, distributing or dealing in ships, boats, barges, launches, submarines and other underwater vessels, aeroplanes, aero-engines, air ships, sea ships, flying boats, hydro planes and aircrafts and aerial to every description and kind for transport conveyances or conveyance of passengers, merchandise or goods of every description, whether propelled or moved or assisted by means of petrol, spirit, electricity, steam, oil, vapour, gas, petroleum, mechanical, animal or any other motive power and component parts, accessories, equipments, and apparatus for all use in connection therewith.
  88. To carry on the trade or business of manufacturing, assembling, building, selling, reselling, exchanging, altering, importing, exporting, hiring, letting, on hire or distributing or dealing in railway carriages, wagons, carts, vehicles, rolling stock and conveyance of all kinds whether for plant and all machinery, materials and things applicable or any of the things hereinbefore specified to coal proprietors, railway and other companies and respectively whether belonging to this Company or not and selling, exchanging and otherwise dealing in the same respectively.
  89. To carry on the business of machinists, makers of machinery, manufacturers of pressed boards, mechanical engineers, iron and iron masters, steel makers, blast furnace proprietors, repairers, boiler makers, smiths, sandblast proprietors, consulting engineers, electrical engineers, asbestos manufacturers, japanners, annealers, enamellers, electric and chromium platers, polishers, painters, garage proprietors, black smiths, lock smiths, iron mongers, alloy makers, metal platers, wire weavers, and to buy, sell, manufacture, repair, alter, let on hire and deal in plant, machinery, tools, implements, utensils, rolling stock and hardware of all kinds.
  90. To carry on business of suppliers and dealers in all types of machinery and intended for use in foundry and treatment of metals.
  91. To carry on the business of manufacturers of, dealers in wood products, plywood, matches and wooden or metal furniture.
  92. To carry on the business of manufacturers or dealers in arms and ammunitions.
  93. To carry on the business of manufacturers of, dealers in glass products. including sheet and plate glass, optical glass, glass wool and laboratory ware.
  94. To carry on the business of manufacturers of, dealers in industrial machinery or all types, including bearings, speed reduction units, pumps, machine tools and agricultural machinery and earth moving machinery including road rollers, bull dozers, dumpers, scrapers, loaders, shovels and drag lines and light engineering goods such as cycles and sewing machines and their components.
  95. To carry on the business of manufacturers of, dealers in ferrous or non-ferrous metals, including iron and steel, aluminium, brass, tin, nickel, special sheets and their products.
  96. To carry on business as manufacturers, dealers, stockists, importers and exporters of engineering, drawing sets, building hardware, steel, roles, measuring tapes, cutting, tools, band tools, precision measuring tools, machine tools, garage tools, hardware tools, instruments, apparatus and other machinery, plant, equipment articles, appliances, their components, parts, accessories and allied things.
  97. To carry on the business as manufacturers, dealers, stockists, exporters and importers of tools, nuts, nails, rivets, hinges, hooks and all other hardware items of all types and descriptions.
  98. To carry on business of manufacturers, dealers, stockists of all metals, machinery, parts, moulds, press tools, jigs, fixtures, injections and compression mouldings, steel products, automobile parts and spare parts and spare of all kinds of machinery.
  99. To carry on the business of iron founders, mechanical engineers, marine engineers, brass founders, iron and steel converters, metallurgists, smiths and wood workers, iron masters, steel makers, blast furnace proprietors, repairers, boiler makers, smiths, sandblast proprietors, asbestos manufacturers, enamellers, electric and chromium platers, painters, tin smiths, lock smiths, wire weavers, consulting engineers and electrical engineers.
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100. To carry on the business as manufacturers, stockists, importers, exporters, repairers and dealers in dynamos, motors, armatures, magnets, batteries, conductors, insulators, transformers, converters, switch boards, coolers, engines, guns, process insulating materials and generally electrical plant, appliances and supplies of every description.
  101. To carry on business of manufacturers, dealers, stockists, importers and exporters of buckets, bath-tubs, tanks, trunks, metal furniture, safes, chimneys, pipes.
  102. To carry on the business of manufacturers, dealers, stockists, importers and exporters of wearable and unwearable fabrics, high density polyethylene and polypropelene, woven sacks, tarpaulins of various qualities and types.
  103. To carry on the business of dairy farming, dairy products and allied products.
  104. To carry on business as dealers, stockists, importers and exporters of general goods, suppliers, commission agents, and clearing and forwarding agents, to carry on all or any of the businesses of wholesale and retail in all kinds of merchandise such as textile yarn, steel, spices, dry-fruits, chemicals, dyes and chemicals, grains.
  105. To carry on the business of timber and lumber merchants, timber yard and saw-mill proprietors, and buy, sell, prepare for the market, import, export and deal in timber and wood of all kinds and to manufacture and deal in articles of all kinds in the manufacture of which timber or wood is used, to carry on the business of logging and lumbering, purchasing, acquiring and leasing timber berths, and so far as may be deemed expedient the business of general merchants.
  106. To carry on business as manufacturers of and dealers in plywood, hardwood blocks for flooring and other purposes, boxes, windows, doors, wood pulp, wood wool, masts, spares, derricks, sleepers, tools, handles, panelling wood works, furniture and articles of all descriptions wholly or partly made from wood, bricks, cement or stone.
  107. To carry on business as manufacturers of or dealers in, or as stockists importers and exporters of packaging materials, cartons, containers, boxes, and cases made of paper, boards, wood, glass, plastic, pulp, cellulose films, polythene rubber, metals, metal foils, gelatine, tin, flexible, treated, laminated or other materials.
  108. To carry on business as manufacturers of or dealers in or as stockists, importers and exporters of bottle, jars, fibres, boxes, corrugated containers, aluminium foils of all types, wooden drums, packing cases, rods, wires, ropes, strips, conductors, equipment required for generation, distribution and transmission of electric energy, cables, motors, fans, lamps, furnaces, batteries, accumulators.
  109. To acquire by concessions, grant, purchase, barter, lease, licence or otherwise sell either absolutely or conditionally and either solely or jointly with others, any houses, lands, farms, waterrights, way leaves and privileges, rights and hereditaments and other moveable or immoveable property or any description in India or elsewhere.
  110. To establish and carry on at any place in India or elsewhere the business of purchases, growers, cultivators, manufacturers and refiners of and dealers in all products of agriculture or animal husbandry and all vegetable products whatsoever, fruit growers and preservers in all the branches of such business and to purchase, sell, dispose of, deal in and act as merchants and agents for or in connection with all or any such products or produce of such business or any of them.
  111. To treat, cure, process, manufacture and prepare for the market agricultural products of all kinds and to deal in dairy, piggery, farm and garden produce of all kinds.
  112. To carry on and work the business of cultivators and buyers of every kind of fruits and other vegetables, produce of the soil, to prepare, manufacture and render marketable any such produce in their prepared, or raw state.
  113. To carry on business as breeders of and dealers in live-stock (including in that term horses, asses, donkeys, mules, pigs, cattle, sheep, goats and other animals), cattle rearers, sheep farmers, poultry farmers, graziers, livestock agents, eggs, meal and produce, salesmen, importers and exporters of
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- livestock and to carry on the trades or business of fellmongering, tanning and dealers in animal products.
114. To carry on the business as manufacturers of or dealers or as stockists, importers and exporters of operating tables, operating lights, head mirrors, powders, beds, wheel chairs, trolleys, cupboards, incubation tubes, anesthetic equipments including oxygen cylinders.
  115. To carry on the business as manufacturers of or dealers in or as stockists, importers and exporters of audio meters, hearing aids, surgical instruments including artery forceps, retractors, hooks, polythene tubings, suction tubes, suction canals, operating surgical microscopes, electronic stadiographic equipment, including photo electric cell apparatus, bronchoscopes, Resophascopes, laryngoscope, apparatus for micro laryngeal surgery, cauterisation apparatus and/or facial nerve stimulation.
  116. To carry on the business of running hospitals, clinics, dispensaries, maternity homes, child welfare and family planning centres, diagnostic centres and also to carry on the business of running creches.
  117. To act as exactors, administrators, attorneys, nominees and agents and to exercise all the power of custodian and trust corporations.
  118. To take on lease, exchange or otherwise deal in lands, buildings, hereditaments of any tenure or freehold for residential or business purposes.
  119. To acquire, hold or deal in stocks, shares, debentures, securities.
  120. To produce or develop and supply patents, inventions, models, designs, scientific or industrial formulae or processes.
  121. To procure, develop and supply technical know how for the manufacture or processing of goods, materials, or in installation or erection of machinery or plant for such manufacture or processing, or in the working of mines, oil wells or other sources of mineral deposits, or in search for discovery or testing of mineral deposits, or in carrying out any operation, relating to agriculture, animal husbandry, dairy or poultry farming, forestry or fishing or rendering services in connection with the provision of such technical know-how.
  122. To carry on the profession of consultants on management, taxation, financial, employment, engineering, industrial and technical matters to industry and business of and to act as employment agents, to carry on the business of printing and publishing books, magazines, journals and newspapers and to act as agents in connection herewith.
  123. To undertake or arrange for the writing and publication of books, magazines, journals or pamphlets on subjects relating to trade, commerce, industry, agriculture, banking, insurance, investments, taxation, finance, economic, law and other subjects.
  124. To acquire or set up and run schools, colleges, training and professional institutions and music and dance centres.
  125. To undertake or promote research in economic, fiscal, commercial, financial, technical and scientific problems.
  126. To manufacture or deal in bricks, tiles, sanitary ware, bathroom fittings and fixtures, flushing cisterns, commodes, wash basins, pipes and tubes of plastic, clay or any earthenware, pottery, articles, china and terra cotta and ceramic wares of all kinds and to carry on business as quarry masters and stone merchants.
  127. To gin, kapas, and to spin, weave, manufacture, dye, print comb, bleach, press wool, cotton, linen, silk, waste draping, fly, jute, hemp, flax and other fibrous synthetic materials and things capable of being used for dyeing, printing, bleaching, and calendering purposes and to sell, buy or otherwise deal in all such goods, clothes, and other fibres and fabrics whether made or treated by the Company or not.
  128. To sell, buy or contract for the purchase or sale of raw materials and manufactured or partly manufactured goods and dyes, chemicals. Liquids, pastes, powders and things necessary or useful for dyeing, printing, combing, bleaching, pressing, spinning, weaving and manufacturing purposes .

129. To carry on the business of manufactures, producers, processors, exporters and importers of and dealers in all silk goods, generally bed-sheets, pillow cases, towels, napkins, carpets, matting, tapestry, needle works, tinsel and tinsel fabrics and threads, rubber goods with silk base, leggings, garters, laces, zip fasteners, buttons, hooks and bars, collars and other garments, stays, shoulderpads, lingings, interlinings, eyelets, trimmings, wellins, elastics, protectors and all articles of wearing attire or personal or household use or ornaments.

IV. The liability of the members is limited.

- V. \* The Authorised Share Capital of the Company is ₹200,00,00,000/- (Rupees Two Hundred Crores only) divided into 100,00,00,000 (One Hundred Crores) Equity Shares of ₹2/- (Rupee Two only) each, with rights, privileges and conditions attached thereto as are provided by the regulations of the Company for the time being, with power to increase or reduce the capital of the Company or to divide the shares of the capital for the time being into several classes and to attach thereto respectively such preferential, deferred, qualified or special rights, privileges or conditions as may be determined by or in accordance with the regulations of the Company and to vary, modify or abrogate any such rights, privileges or conditions in such manner as may for the time being be provided by the regulations of the Company.

\*Notes:

- a. Amended vide ordinary resolution passed at the Extraordinary General Meeting of the Members of the Company held on November 30, 2009 (Increased from Rs. 300,000,000 to Rs. 350,000,000).
- b. Pursuant to the Scheme of Arrangement between MHTC Logistics Private Limited (MHTC) with the Company sanctioned by Hon'ble High Court of Judicature at Bombay vide Order dated 6th December, 2013 (Increased from Rs. 350,000,000 to Rs. 355,000,000).
- c. Substituted vide ordinary resolution passed by the Company vide Postal Ballot voting on December 23, 2015 (Increased from Rs. 355,000,000 to Rs. 550,000,000).
- d. Pursuant to the Scheme of Amalgamation (Merger by Absorption) between Allcargo Shipping Co. Private Limited with the Company sanctioned by Hon'ble National Company Law Tribunal, Mumbai Bench vide Order dated 27th September, 2019 (Increased from Rs 550,000,000 to Rs 605,000,000).
- e. Pursuant to the Scheme of Amalgamation (Merger by Absorption) between Hindustan Cargo Limited with the Company sanctioned by Hon'ble National Company Law Tribunal, Mumbai Bench vide Order dated July 16, 2021 (Increased from ₹ 60,50,00,000 to ₹ 64,40,00,000).
- f. Amended vide ordinary resolution passed by Postal Ballot through E-voting Process on December 21, 2023 (Increased from Rs. 64,40,00,000 to Rs. 2,00,00,00,000).

We, the several persons, whose names, addresses and occupations are subscribed hereunder are desirous of being formed into a Company in pursuance of these Articles of Association and we respectively agree to take the numbers of shares in the capital of the Company set opposite our respective names:

Names, Addresses, Description and occupation of each Subscriber	Number of Equity Shares taken by each subscriber	Signature of Subscriber	Signature of witness With Description and Occupation
SHRI SHASHI KIRAN SHETTY S/o Janardhan Shetty 303, Green Star, Rizvi Complex, Shirley Rajan Road, Bandra (W), Bombay 400 050	10 (Ten) Equity Shares	Sd/-	Witness to both Sd/- CHIMANLAL DANGI C/o Champalal Dangi S.C.Dangi & Associates Parker Building, 2 <sup>nd</sup> Floor, 12, Cawasji Patel Street, Fort, Mumbai 400 001 Chartered Accountant
SMT.ARATHI S. SHETTY W/o Shashi Kiran Shetty 303, Green Star, Rizvi Complex, Shirley Rajan Road, Bandra (W), Bombay 400 050	10 (Ten) Equity Shares	Sd/-	
	20(Twenty) Equity Shares		

Bombay, Dated this 20<sup>th</sup> day of July 1993